



THE CORPORATION OF THE TOWNSHIP OF SOUTHWOLD

- A G E N D A -

Tuesday November 7, 2024

SPECIAL MEETING OF COUNCIL

7:00 pm, Council Chambers, Fingal/Via Video Link

For the purpose of Budget Deliberations

1. CALL TO ORDER

2. DISCLOSURE OF PECUNIARY INTEREST

3. REPORT

(a) FIN 2024-26 2025 Capital Budget - Report #2.

4. OTHER BUSINESS

(a) 2025 Budget Deliberations

- Fire Capital
- Roads Fleet Capital
- Planning Capital
- Drainage Capital

5. ADJOURNMENT: NEXT REGULAR MEETING OF COUNCIL

Monday November 11, 2024 @ 7:00 P.M.

Council Chambers, Fingal/Via Video Link



TOWNSHIP OF SOUTHWOLD

Report to Council

MEETING DATE: November 7, 2024

PREPARED BY: Michele Lant, Director of Corporate Services/Treasurer

REPORT NO: FIN 2024-26

SUBJECT MATTER: 2025 Capital Budget – Report #2

Recommendation:

None – For Information.

Purpose:

To obtain Council direction for inclusions and deletions from the 2025 Capital Budget discussions.

Budget Discussion:

The 2025 Capital Budget discussions prioritize the capital needs of the Township for Council's consideration. Staff from each department will present capital budget recommendations in three categories:

A. Critical

- Locked in commitments approved by Council in prior years
- Projects with prior legally binding commitments
- Projects that are required for the Health and Safety of citizens, to adhere to the Asset Management Plan and to maintain the current Levels of Service

B. Important

- To maintain critical components at the current service levels and in a state of good repair
- Projects that will become critical in future years
- Infrastructure that has a high risk of breakdown or service disruption

C. Recommended

- Projects will bring infrastructure back to recommended levels or increase from the current levels of service

FIN 2024-26 2025 Capital Budget Report #2

Remaining meetings scheduled in the capital budget process for 2025:

Tuesday, November 12, 2024 – If Needed

December 2024 – Capital Budget pre-approval for RFP/Tendering by Council

December 2024 – Operating Budget preparation and circulation to Council

January 2025 – Operating and Capital Budget approval by Council

The attachments summarize the items for Fire, Roads Fleet, Planning and Drainage Capital departments that staff included in the 2025 Capital Budget Forecast. Note that the category assigned to each item is a staff recommendation to assist Council in making Capital Budget decisions. A 2025 Cash and Capital Requirement Summary (2025 Reserve Contribution Forecast) is included for information. Changes to this report will be made as the 2025 budget is confirmed by Council.

Staff will highlight projects for Council pre-approval to facilitate purchasing/tendering early in the new year to garner better pricing from contractors. Council has 90 calendar days to accept or reject any tender received.

Summary

In summary, staff would like direction from Council for inclusion or deletion of capital budget items in preparing the 2025 Budget binder.

Staff is looking forward to working collaboratively with Council on the 2025 Budget and delivering our important services to the residents of the Township.

Financial Implications:

None. The Budget and Capital Forecast will help establish and guide financial planning for 2025 and beyond.

Strategic Plan Goals:

The above recommendation helps the Township meet the Strategic Plan Goal of:

- ☐ Managed Growth
- ☐ Welcoming and Supportive Neighbourhoods
- ☐ Economic Development

FIN 2024-26 2025 Capital Budget Report #2

☒ Fiscal Responsibility and Accountability

Respectfully Submitted by:
Michele Lant, Director of Corporate
Services/Treasurer
"Submitted electronically"

Approved by:
Lisa Higgs, CAO/Clerk
"Approved electronically"



SOUTHWOLD FIRE DEPARTMENT



Capital Project Sheet: Fire Department

Talbotville Fire Station

Project Rating: Critical

Project Update:

The Talbotville Fire Station build is progressing well, with occupancy planned for March 2025.

Demolition of the current hall, and final sitework is expected to be completed by the end of the Summer 2025.




Project Funding Source

	2025	2026
Levy	\$350,000	
Development Charges		
User Fees		
Reserves		
Green Lane Community Trust	\$600,000	\$102,000
Other		

Project Alignment with Strategic Plan:

Safety 

Asset Renewal 

Capital Project Sheet: Fire Department

Talbotville Rescue Replacement

Project Rating: Critical

Project Update:

Based on current and likely continued significant residential and industrial growth in the Talbotville area, Council previously discussed upgrading the current Rescue 61, which would be considered light duty, into a medium duty apparatus.

Staff have been working on acquiring proposals and discussing a possible joint purchase with another Elgin County Fire Department. To maximize cost efficiencies, Staff are hoping to bring a recommendation on purchase to Council before year end.

If the order is placed before the end of 2024, a Spring 2026 delivery would be expected.

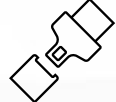


Project Funding Source


	2025	2026
Levy		
Development Charges	\$ 25,000	
User Fees		
Reserves	\$600,000	
Grants		
Other		

Project Alignment with Strategic Plan:

Safety



Asset Renewal



Capital Project Sheet: Fire Department

Auto Extrication Equipment Replacement

Project Rating: Critical

Project Overview:

Funds were previously included in the capital budget for 2025 for auto extrication equipment replacement.

Staff are recommending maintaining this in the 2025 capital budget to allow for continued replacement of this equipment, including battery operated rescue tools, and lifting airbags.

Motor vehicle collisions (MVCs) continue to be a frequent incident type for the fire department, with the expectation for an upward trend to continue.



Project Funding Source

	2025	2026
Levy		
Development Charges		
User Fees		
Reserves	\$ 50,000	
Grants		
Other		

Project Alignment with Strategic Plan:

Asset Renewal





Capital Project Sheet: Fire Department Elgin County Radio Communications System

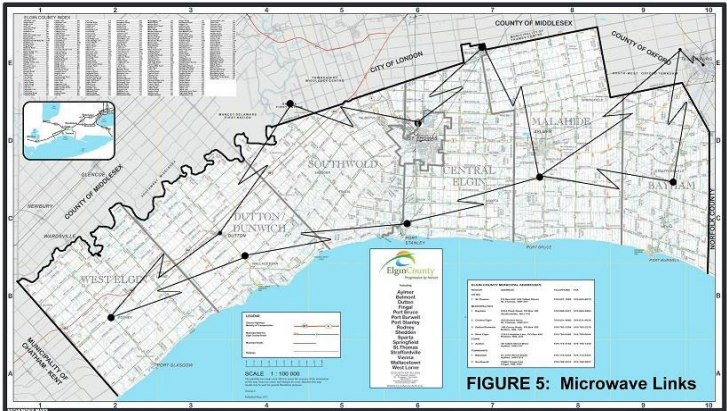
Project Rating: Critical

Project Overview:

In 2022, staff recommended budgeting \$30,000 into a communications reserve each year going forward, to be prepared to fund a future communications system replacement, in conjunction with the other Elgin County municipalities.

A report will be brought to County Council in November regarding project status and proposed timeline for system replacement.

Staff recommends continuing this contribution to reserves.



Project Funding Source

	2025	2026
Levy	\$30,000	\$30,000
Development Charges		
User Fees		
Reserves		
Grants		
Other		

Project Alignment with Strategic Plan:

Asset Renewal



Capital Project Sheet: Fire Department

Recurring Asset Replacement

Project Rating: Critical

Project Overview:

Over the past number of years, staff have been allocating capital funds for replacement of regularly recurring fire department assets including the following:

- Bunker Gear
- Self-Contained Breathing Apparatus (SCBA) & cylinders
- Hoses & Appliances
- Radios & Pagers

This practice has proven to be effective and efficient in maintaining important equipment replacement, and staff are recommending continuing this practice.



Project Funding Source

	2025	2026
Levy		
Development Charges		
User Fees		
Reserves	\$56,200	\$56,200
Grants		
Other		

Project Alignment with Strategic Plan:

Asset Renewal



Fire Department

	Combined Reserve Balance										Expenses										Funding Sources							
Year											Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other	Reserve Balance							
2024	\$3,500,000										\$1,693,475	(\$775,000)	\$0	\$0	(\$250,000)	\$779,225	\$0	(\$50,000)	(\$535,000)	(\$4,250)	\$1,162,906							
2025	\$3,500,000										\$2,060,450	(\$725,000)	(\$600,000)	\$0	\$0	(\$106,200)		\$0	(\$600,000)	(\$29,250)	\$835,956							
2026	\$2,500,000										\$737,450	(\$425,000)	\$0	\$0	(\$100,000)	(\$56,200)	\$0	\$0	(\$152,000)	(\$4,250)	\$1,209,006							
2027	\$2,000,000										\$625,450	(\$415,000)	\$0	\$0	\$0	(\$56,200)	(\$150,000)	\$0	\$0	(\$4,250)	\$1,422,056							
2028	\$1,500,000										\$1,195,450	(\$475,000)	(\$660,000)	\$0	\$0	(\$56,200)	\$0	\$0	\$0	(\$4,250)	\$1,185,106							
2029	\$1,000,000										\$525,450	(\$465,000)	\$0	\$0	\$0	(\$56,200)	\$0	\$0	\$0	(\$4,250)	\$1,598,156							
2030	\$500,000										\$535,450	(\$475,000)	\$0	\$0	\$0	(\$56,200)	\$0	\$0	\$0	(\$4,250)	\$2,021,206							
2031	\$0										\$535,450	(\$475,000)	\$0	\$0	\$0	(\$56,200)	\$0	\$0	\$0	(\$4,250)	\$2,444,256							
2032											\$1,335,450	(\$475,000)	(\$750,000)	\$0	\$0	(\$56,200)	\$0	\$0	(\$54,250)	(\$4,250)	\$2,117,306							
2033											\$535,450	(\$475,000)	\$0	\$0	\$0	(\$56,200)	\$0	\$0	\$0	(\$4,250)	\$2,540,356							
2034											\$535,450	(\$475,000)	\$0	\$0	\$0	(\$56,200)	\$0	\$0	\$0	(\$4,250)	\$2,963,406							

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses Project Costs	Taxation	Vehicles	General	Funding Sources					Grants	Green Lane	Other	Notes	Check
2023	To Vehicle Reserve		Actual	Vehicles	\$75,000	(\$75,000)				Building	Equipment	Communications						\$0
2023	To Building Reserve		Actual	Building	\$95,000	(\$95,000)												\$0
2023	To Equipment Reserve		Actual	Equipment	\$90,000	(\$90,000)												\$0
2023	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$0											\$0	WE Contribution to Capital Replacement \$4,250	\$0
2023	To Comm Reserve		Actual	Communications	\$30,000	(\$30,000)												\$0
2023	To Vehicle Reserve		Actual	Vehicles	\$23,554											(\$23,554)	Disposal of Pumper	\$0
																	Green Lane - \$1,400,000 2019 \$100,000 2020 \$500,000 2021 \$300,000 2024 \$500,000	
2023	Talbotville Firehall	Based on 2019 estimate	Estimate		\$1,450,000					\$0					(\$900,000)			\$550,000
2023	Talbotville Firehall		Estimate		\$0					(\$300,000)					\$0	(\$250,000)	DC \$150, Bldg \$100	(\$550,000)
2023	Talbotville Firehall - Site Servicing	TBD	Estimate		\$0													\$0
2023	Refill Station - Incl. part of Talbotville Station		Committed		\$80,000						(\$80,000)							\$0
2023	Talbotville Station Equipment, Furniture, etc		Committed		\$50,000					(\$50,000)								\$0
2023	Bunker gear		Actual		\$20,026						(\$20,026)							\$0
2023	Cylinders		Actual		\$6,022						(\$6,022)							\$0
2023	Hoses and Appliances		Actual		\$27,167						(\$27,167)							\$0
2023	Portable Radios & pagers		Actual		\$6,197						(\$6,197)							\$0
2023	SCBA		Actual		\$19,223						(\$19,223)							\$0
2023	Fire Monitor, Nozzle		Actual		\$9,610					(\$9,610)								\$0
2023	Shedden 4th Bay - Design, Planning, Eng	Postpone to 2026	Estimate		\$0					\$0								\$0
2024	To Vehicle Reserve		Actual	Vehicles	\$150,000	(\$150,000)												\$0
2024	To Building Reserve		Actual	Building	\$95,000	(\$95,000)												\$0
2024	To Equipment Reserve		Actual	Equipment	\$100,000	(\$100,000)												\$0
2024	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250											(\$4,250)	WE Contribution to Capital Replacement	\$0
2024	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)												\$0
2024	Talbotville Firehall		Estimate		\$1,150,000	(\$400,000)				(\$250,000)					(\$500,000)			\$0
2024	Talbotville Firehall - Electronic Signage		Estimate		\$35,000										(\$35,000)			\$0
2024	Talbotville Stn-Bunker Gear																	
2024	Extractor/Washer/Dryer		Estimate		\$20,000						(\$20,000)							\$0
2024	Bunker gear		Actual		\$20,026						(\$20,026)							\$0
2024	Cylinders		Actual		\$3,496						(\$3,496)							\$0
2024	Hoses and Appliances		Estimate		\$15,000						(\$15,000)							\$0
2024	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)							\$0
2024	SCBA		Actual		\$16,703						(\$16,703)							\$0
2024	Equipment Decontamination Washer/System		Estimate		\$50,000													\$0
2025	To Vehicle Reserve		Estimate	Vehicles	\$150,000	(\$150,000)												\$0
2025	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)												\$0
2025	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)												\$0
2025	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250											(\$4,250)	WE Contribution to Capital Replacement	\$0
2025	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)												\$0
2025	Talbotville Firehall		Estimate		\$950,000	(\$350,000)									(\$600,000)			\$0
2025	Bunker gear		Estimate		\$21,000						(\$21,000)							\$0
2025	Cylinders		Estimate		\$6,200						(\$6,200)							\$0
2025	Hoses and Appliances		Estimate		\$5,000						(\$5,000)							\$0
2025	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)							\$0
2025	SCBA		Estimate		\$20,000						(\$20,000)							\$0
2025	Talbotville Rescue Replacement		Estimate		\$625,000					(\$600,000)					(\$25,000)	DC Contribution		\$0
2025	Auto extrication equipment		Estimate		\$50,000						(\$50,000)							\$0
2026	To Vehicle Reserve		Estimate	Vehicles	\$200,000	(\$200,000)												\$0
2026	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)												\$0
2026	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)												\$0
2026	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250											(\$4,250)	WE Contribution to Capital Replacement	\$0
2026	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)												\$0
2026	Talbotville Firehall		Estimate		\$102,000										(\$102,000)			\$0
2026	Shedden 4th Bay - Design, Planning, Eng		Estimate		\$150,000					(\$100,000)					(\$50,000)			\$0
2026	Bunker gear		Estimate		\$21,000						(\$21,000)							\$0

Reserve Breakdown						
Vehicles	General	Building	Equipment	Communications	Total	
(\$685,218)	(\$34,999)	(\$304,775)	(\$66,901)	(\$42,064)	(\$1,133,957)	Year
(\$791,695)	(\$34,999)	(\$422,013)	(\$101,800)	(\$42,064)	(\$1,392,571)	2023
(\$791,695)	(\$34,999)	(\$517,013)	(\$101,800)	(\$42,064)	(\$1,487,571)	2023
(\$791,695)	(\$34,999)	(\$517,013)	(\$191,800)	(\$42,064)	(\$1,577,571)	2023
(\$791,695)	(\$34,999)	(\$517,013)	(\$191,800)	(\$42,064)	(\$1,577,571)	2023
(\$791,695)	(\$34,999)	(\$517,013)	(\$191,800)	(\$72,064)	(\$1,607,571)	2023
(\$815,249)	(\$34,999)	(\$517,013)	(\$191,800)	(\$72,064)	(\$1,631,125)	2023
(\$815,249)	(\$34,999)	(\$517,013)	(\$191,800)	(\$72,064)	(\$1,631,125)	2023
(\$815,249)	(\$34,999)	(\$217,013)	(\$191,800)	(\$72,064)	(\$1,331,125)	2023
(\$815,249)	(\$34,999)	(\$217,013)	(\$191,800)	(\$72,064)	(\$1,331,125)	2023
(\$815,249)	(\$34,999)	(\$217,013)	(\$111,800)	(\$72,064)	(\$1,251,125)	2023
(\$815,249)	(\$34,999)	(\$167,013)	(\$111,800)	(\$72,064)	(\$1,201,125)	2023
(\$815,249)	(\$34,999)	(\$167,013)	(\$91,774)	(\$72,064)	(\$1,181,099)	2023
(\$815,249)	(\$34,999)	(\$167,013)	(\$85,752)	(\$72,064)	(\$1,175,077)	2023
(\$815,249)	(\$34,999)	(\$167,013)	(\$58,586)	(\$72,064)	(\$1,147,911)	2023
(\$815,249)	(\$34,999)	(\$167,013)	(\$52,388)	(\$72,064)	(\$1,141,713)	2023
(\$815,249)	(\$34,999)	(\$167,013)	(\$33,166)	(\$72,064)	(\$1,122,491)	2023
(\$805,639)	(\$34,999)	(\$167,013)	(\$33,166)	(\$72,064)	(\$1,112,881)	2023
(\$805,639)	(\$34,999)	(\$167,013)	(\$33,166)	(\$72,064)	(\$1,112,881)	2023
(\$955,639)	(\$34,999)	(\$167,013)	(\$33,166)	(\$72,064)	(\$1,262,881)	2024
(\$955,639)	(\$34,999)	(\$262,013)	(\$33,166)	(\$72,064)	(\$1,357,881)	2024
(\$955,639)	(\$34,999)	(\$262,013)	(\$133,166)	(\$72,064)	(\$1,457,881)	2024
(\$959,889)	(\$34,999)	(\$262,013)	(\$133,166)	(\$72,064)	(\$1,462,131)	2024
(\$959,889)	(\$34,999)	(\$262,013)	(\$133,166)	(\$102,064)	(\$1,492,131)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$133,166)	(\$102,064)	(\$1,242,131)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$133,166)	(\$102,064)	(\$1,242,131)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$113,166)	(\$102,064)	(\$1,222,131)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$93,140)	(\$102,064)	(\$1,202,105)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$89,644)	(\$102,064)	(\$1,198,609)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$74,644)	(\$102,064)	(\$1,183,609)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$70,644)	(\$102,064)	(\$1,179,609)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$53,941)	(\$102,064)	(\$1,162,906)	2024
(\$959,889)	(\$34,999)	(\$12,013)	(\$53,941)	(\$102,064)	(\$1,162,906)	2024
(\$1,109,889)	(\$34,999)	(\$12,013)	(\$53,941)	(\$102,064)	(\$1,312,906)	2025
(\$1,109,889)	(\$34,999)	(\$107,013)	(\$53,941)	(\$102,064)	(\$1,407,906)	2025
(\$1,109,889)	(\$34,999)	(\$107,013)	(\$153,941)	(\$102,064)	(\$1,507,906)	2025
(\$1,114,139)	(\$34,999)	(\$107,013)	(\$153,941)	(\$102,064)	(\$1,512,156)	2025
(\$1,114,139)	(\$34,999)	(\$107,013)	(\$153,941)	(\$132,064)	(\$1,542,156)	2025
(\$1,114,139)	(\$34,999)	(\$107,013)	(\$153,941)	(\$132,064)	(\$1,542,156)	2025
(\$1,114,139)	(\$34,999)	(\$107,013)	(\$132,941)	(\$132,064)	(\$1,521,156)	2025
(\$1,114,139)	(\$34,999)	(\$107,013)	(\$126,741)	(\$132,064)	(\$1,514,956)	2025
(\$1,114,139)	(\$34,999)	(\$107,013)	(\$121,741)	(\$132,064)	(\$1,509,956)	2025
(\$1,114,139)	(\$34,999)	(\$107,013)	(\$117,741)	(\$132,064)	(\$1,505,956)	2025
(\$1,114,139)	(\$34,999)	(\$107,013)	(\$97,741)	(\$132,064)	(\$1,485,956)	2025
(\$514,139)	(\$34,999)	(\$107,013)	(\$97,741)	(\$132,064)	(\$885,956)	2025
(\$514,139)	(\$34,999)	(\$107,013)	(\$47,741)	(\$132,064)	(\$835,956)	2025
(\$714,139)	(\$34,999)	(\$107,013)	(\$47,741)	(\$132,064)	(\$1,035,956)	2026
(\$714,139)	(\$34,999)	(\$202,013)	(\$47,741)	(\$132,064)	(\$1,130,956)	2026
(\$714,139)	(\$34,999)	(\$202,013)	(\$147,741)	(\$132,064)	(\$1,230,956)	2026
(\$718,389)	(\$34,999)	(\$202,013)	(\$147,741)	(\$132,064)	(\$1,235,206)	2026
(\$718,389)	(\$34,999)	(\$202,013)	(\$147,741)	(\$162,064)	(\$1,265,206)	2026
(\$718,389)	(\$34,999)	(\$202,013)	(\$147,741)	(\$162,064)	(\$1,265,206)	2026
(\$718,389)	(\$34,999)	(\$102,013)	(\$147,741)	(\$162,064)	(\$1,165,206)	2026
(\$718,389)	(\$34,999)	(\$202,013)	(\$126,741)	(\$162,064)	(\$1,244,206)	2026

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses	Funding Sources									Notes	Check
					Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other		
2026	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2026	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2026	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2026	SCBA		Estimate		\$20,000					(\$20,000)						\$0
2027	To Vehicle Reserve		Estimate	Vehicles	\$200,000	(\$200,000)										\$0
2027	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2027	To Equipment Reserve		Estimate	Equipment	\$90,000	(\$90,000)										\$0
2027	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2027	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2027	Communications System Replacement		Estimate		\$150,000						(\$150,000)					\$0
2027	Bunker gear		Estimate		\$21,000					(\$21,000)						\$0
2027	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2027	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2027	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2027	SCBA		Estimate		\$20,000					(\$20,000)						\$0
2028	To Vehicle Reserve		Estimate	Vehicles	\$250,000	(\$250,000)										\$0
2028	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2028	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2028	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2028	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2028	Fire Chief Vehicle Replacement		Estimate		\$60,000		(\$60,000)									\$0
2028	Shedden Tanker (replace 2003)		Estimate		\$600,000		(\$600,000)									\$0
2028	Bunker gear		Estimate		\$21,000					(\$21,000)						\$0
2028	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2028	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2028	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2028	SCBA		Estimate		\$20,000					(\$20,000)						\$0
2029	To Vehicle Reserve		Estimate	Vehicles	\$250,000	(\$250,000)										\$0
2029	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2029	To Equipment Reserve		Estimate	Equipment	\$90,000	(\$90,000)										\$0
2029	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2029	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2029	Bunker gear		Estimate		\$21,000					(\$21,000)						\$0
2029	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2029	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2029	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2029	SCBA		Estimate		\$20,000					(\$20,000)						\$0
2030	To Vehicle Reserve		Estimate	Vehicles	\$250,000	(\$250,000)										\$0
2030	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2030	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2030	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2030	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2030	Bunker gear		Estimate		\$21,000					(\$21,000)						\$0
2030	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2030	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2030	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2030	SCBA		Estimate		\$20,000					(\$20,000)						\$0
2031	To Vehicle Reserve		Estimate	Vehicles	\$250,000	(\$250,000)										\$0
2031	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2031	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2031	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2031	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2031	Bunker gear		Estimate		\$21,000					(\$21,000)						\$0
2031	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2031	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2031	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2031	SCBA		Estimate		\$20,000					(\$20,000)						\$0
2032	To Vehicle Reserve		Estimate	Vehicles	\$250,000	(\$250,000)										\$0
2032	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2032	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2032	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2032	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2032	Talbotville Tanker		Estimate		\$800,000		(\$750,000)							(\$50,000)	DC Contribution	\$0
2032	Bunker gear		Estimate		\$21,000					(\$21,000)						\$0
2032	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2032	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2032	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2032	SCBA		Estimate		\$20,000					(\$20,000)						\$0
2033	To Vehicle Reserve		Estimate	Vehicles	\$250,000	(\$250,000)										\$0
2033	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2033	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2033	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2033	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2033	Bunker gear		Estimate		\$21,000					(\$21,000)						\$0

Vehicles	General	Building	Equipment	Communications	Total	Year
(\$685,218)	(\$34,999)	(\$304,775)	(\$66,901)	(\$42,064)	(\$1,133,957)	
(\$718,389)	(\$34,999)	(\$202,013)	(\$120,541)	(\$123,006)	(\$1,238,006)	2026
(\$718,389)	(\$34,999)	(\$202,013)	(\$115,541)	(\$162,064)	(\$1,233,006)	2026
(\$718,389)	(\$34,999)	(\$202,013)	(\$111,541)	(\$122,906)	(\$1,229,006)	2026
(\$718,389)	(\$34,999)	(\$202,013)	(\$91,541)	(\$162,064)	(\$1,209,006)	2026
(\$918,389)	(\$34,999)	(\$202,013)	(\$91,541)	(\$162,064)	(\$1,409,006)	2027
(\$918,389)	(\$34,999)	(\$297,013)	(\$91,541)	(\$162,064)	(\$1,504,006)	2027
(\$918,389)	(\$34,999)	(\$297,013)	(\$181,541)	(\$162,064)	(\$1,594,006)	2027
(\$922,639)	(\$34,999)	(\$297,013)	(\$181,541)	(\$162,064)	(\$1,598,256)	2027
(\$922,639)	(\$34,999)	(\$297,013)	(\$181,541)	(\$192,064)	(\$1,628,256)	2027
(\$922,639)	(\$34,999)	(\$297,013)	(\$181,541)	(\$42,064)	(\$1,478,256)	2027
(\$922,639)	(\$34,999)	(\$297,013)	(\$160,541)	(\$42,064)	(\$1,457,256)	2027
(\$922,639)	(\$34,999)	(\$297,013)	(\$154,341)	(\$42,064)	(\$1,451,056)	2027
(\$922,639)	(\$34,999)	(\$297,013)	(\$149,341)	(\$42,064)	(\$1,446,056)	2027
(\$922,639)	(\$34,999)	(\$297,013)	(\$145,341)	(\$42,064)	(\$1,442,056)	2027
(\$922,639)	(\$34,999)	(\$297,013)	(\$125,341)	(\$42,064)	(\$1,422,056)	2027
(\$1,172,639)	(\$34,999)	(\$297,013)	(\$125,341)	(\$42,064)	(\$1,672,056)	2028
(\$1,172,639)	(\$34,999)	(\$392,013)	(\$125,341)	(\$42,064)	(\$1,767,056)	2028
(\$1,172,639)	(\$34,999)	(\$392,013)	(\$225,341)	(\$42,064)	(\$1,867,056)	2028
(\$1,176,889)	(\$34,999)	(\$392,013)	(\$225,341)	(\$42,064)	(\$1,871,306)	2028
(\$1,176,889)	(\$34,999)	(\$392,013)	(\$225,341)	(\$72,064)	(\$1,901,306)	2028
(\$1,116,889)	(\$34,999)	(\$392,013)	(\$225,341)	(\$72,064)	(\$1,841,306)	2028
(\$516,889)	(\$34,999)	(\$392,013)	(\$225,341)	(\$72,064)	(\$1,241,306)	2028
(\$516,889)	(\$34,999)	(\$392,013)	(\$204,341)	(\$72,064)	(\$1,220,306)	2028
(\$516,889)	(\$34,999)	(\$392,013)	(\$198,141)	(\$72,064)	(\$1,214,106)	2028
(\$516,889)	(\$34,999)	(\$392,013)	(\$193,141)	(\$72,064)	(\$1,209,106)	2028
(\$516,889)	(\$34,999)	(\$392,013)	(\$189,141)	(\$72,064)	(\$1,205,106)	2028
(\$516,889)	(\$34,999)	(\$392,013)	(\$169,141)	(\$72,064)	(\$1,185,106)	2028
(\$766,889)	(\$34,999)	(\$392,013)	(\$169,141)	(\$72,064)	(\$1,435,106)	2029
(\$766,889)	(\$34,999)	(\$487,013)	(\$169,141)	(\$72,064)	(\$1,530,106)	2029
(\$766,889)	(\$34,999)	(\$487,013)	(\$259,141)	(\$72,064)	(\$1,620,106)	2029
(\$771,139)	(\$34,999)	(\$487,013)	(\$259,141)	(\$72,064)	(\$1,624,356)	2029
(\$771,139)	(\$34,999)	(\$487,013)	(\$102,064)	(\$1,654,356)		2029
(\$771,139)	(\$34,999)	(\$487,013)	(\$238,141)	(\$102,064)	(\$1,633,356)	2029
(\$771,139)	(\$34,999)	(\$487,013)	(\$231,941)	(\$102,064)	(\$1,627,156)	2029
(\$771,139)	(\$34,999)	(\$487,013)	(\$226,941)	(\$102,064)	(\$1,622,156)	2029
(\$771,139)	(\$34,999)	(\$487,013)	(\$222,941)	(\$102,064)	(\$1,618,156)	2029
(\$771,139)	(\$34,999)	(\$487,013)	(\$202,941)	(\$102,064)	(\$1,598,156)	2029
(\$1,021,139)	(\$34,999)	(\$487,013)	(\$202,941)	(\$102,064)	(\$1,848,156)	2030
(\$1,021,139)	(\$34,999)	(\$582,013)	(\$202,941)	(\$102,064)	(\$1,943,156)	2030
(\$1,021,139)	(\$34,999)	(\$582,013)	(\$302,941)	(\$102,064)	(\$2,043,156)	2030
(\$1,025,389)	(\$34,999)	(\$582,013)	(\$302,941)	(\$102,064)	(\$2,047,406)	2030
(\$1,025,389)	(\$34,999)	(\$582,013)	(\$302,941)	(\$132,064)	(\$2,077,406)	2030
(\$1,025,389)	(\$34,999)	(\$582,013)	(\$281,941)	(\$2,056,406)		2030
(\$1,025,389)	(\$34,999)	(\$582,013)	(\$275,741)	(\$132,064)	(\$2,050,206)	2030
(\$1,025,389)	(\$34,999)	(\$582,013)	(\$270,741)	(\$132,064)	(\$2,045,206)	2030
(\$1,025,389)	(\$34,999)	(\$582,013)	(\$266,741)	(\$132,064)	(\$2,041,206)	2030
(\$1,025,389)	(\$34,999)	(\$582,013)	(\$246,741)	(\$132,064)	(\$2,021,206)	

					Expenses	Funding Sources										
Year	Project	Addl Info	Act/Comm/Est	To Reserve	Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other	Notes	Check
2033	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2033	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2033	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2033	SCBA		Estimate		\$20,000					(\$20,000)						\$0
2034	To Vehicle Reserve		Estimate	Vehicles	\$250,000	(\$250,000)										\$0
2034	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2034	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2034	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2034	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2034	Bunker gear		Estimate		\$21,000					(\$21,000)						\$0
2034	Cylinders		Estimate		\$6,200					(\$6,200)						\$0
2034	Hoses and Appliances		Estimate		\$5,000					(\$5,000)						\$0
2034	Portable Radios & pagers		Estimate		\$4,000					(\$4,000)						\$0
2034	SCBA		Estimate		\$20,000					(\$20,000)						\$0

Vehicles	General	Building	Equipment	Communications	Total	Year
(\$685,218)	(\$34,999)	(\$304,775)	(\$66,901)	(\$42,064)	(\$1,133,957)	2033
(\$1,038,139)	(\$34,999)	(\$867,013)	(\$407,141)	(\$222,064)	(\$2,569,356)	2033
(\$1,038,139)	(\$34,999)	(\$867,013)	(\$402,141)	(\$222,064)	(\$2,564,356)	2033
(\$1,038,139)	(\$34,999)	(\$867,013)	(\$398,141)	(\$222,064)	(\$2,560,356)	2033
(\$1,038,139)	(\$34,999)	(\$867,013)	(\$378,141)	(\$222,064)	(\$2,540,356)	2033
(\$1,288,139)	(\$34,999)	(\$867,013)	(\$378,141)	(\$222,064)	(\$2,790,356)	2034
(\$1,288,139)	(\$34,999)	(\$867,013)	(\$378,141)	(\$222,064)	(\$2,885,356)	2034
(\$1,288,139)	(\$34,999)	(\$962,013)	(\$378,141)	(\$222,064)	(\$2,885,356)	2034
(\$1,292,389)	(\$34,999)	(\$962,013)	(\$478,141)	(\$222,064)	(\$2,989,606)	2034
(\$1,292,389)	(\$34,999)	(\$962,013)	(\$478,141)	(\$252,064)	(\$3,019,606)	2034
(\$1,292,389)	(\$34,999)	(\$962,013)	(\$457,141)	(\$252,064)	(\$2,998,606)	2034
(\$1,292,389)	(\$34,999)	(\$962,013)	(\$450,941)	(\$252,064)	(\$2,992,406)	2034
(\$1,292,389)	(\$34,999)	(\$962,013)	(\$445,941)	(\$252,064)	(\$2,987,406)	2034
(\$1,292,389)	(\$34,999)	(\$962,013)	(\$441,941)	(\$252,064)	(\$2,983,406)	2034
(\$1,292,389)	(\$34,999)	(\$962,013)	(\$421,941)	(\$252,064)	(\$2,963,406)	2034

PUBLIC WORKS EQUIPMENT, DRAINAGE AND PLANNING



2025 Capital Budget

Facilities and Equipment Asset Snapshot:

Category/Type	Replacement Value (adjusted @ 3.3% CPI)	Target Annual Reinvestment
Public Works Facility	\$1.24 million	\$27,000
Vehicles and Machinery	\$6.6 million	\$660,000

Capital Project Sheet: Roads Equipment

Sidewalk Plow – Rebuild

Project Rating: Critical

Project Overview:

The Township's original sidewalk plow has experienced significant maintenance issues and has limited hydraulic capabilities. Due to its age, a supplier technician has recommended replacing the unit and suggests the supplier's rebuild program. This rebuild would involve using the existing chassis with a rebuilt motor, bringing all accessory components up to current standards while avoiding DEF requirements for newer engines. This option offers greater reliability and a cost savings of approximately \$30,000, compared to purchasing a new unit.



Project Funding Source

	2025	2026
Levy		
Development Charges		
Road Equipment Reserve	\$160,000	
Grants		
Other		

Project Objectives:

Safety 

Maintain Level of Service





Capital Project Sheet: Roads Equipment

Truck Replacement

Project Rating: Recommended

Project Overview:

Truck P55, a 2016 Dodge Ram was identified in the 2023 Capital Budget for replacement in 2024, however after inspection, the vehicle remained in good working order and the purchase was delayed until 2025.




Project Funding Source

	2025	2026
Levy		
Development Charges		
Road Equipment Reserve	\$ 70,000	
Grants		
Other		

Project Objectives:

Safety 

Asset Renewal 

Maintain Level of Service 

Capital Project Sheet: Roads Equipment

Truck Mounted Broom

Project Rating: Recommended

Project Overview:


The Township would benefit from a truck-mounted push broom, as it produces less dust during summer operations and allows for quick debris cleanup after hours, offering a more efficient alternative to the sidewalk plow broom. Additionally, the truck's harness can double as a snowplow, providing an opportunity to expand our in-house capacity for plowing parking lots if needed. Broom to be mounted to the parks' truck.

Project Funding Source

	2025	2026
Levy		
Development Charges		
Road Equipment Reserve	\$ 16,000	
Grants		
Other		



Project Objectives:

Asset Renewal 

Maintain Level of Service →



Capital Project Sheet: Drainage Upcoming 2024 Assessments

Project Rating: Critical

Project Overview:

The Township received several requests for drainage improvements through the Drainage Act. As a tributary area within the catchment areas, the Township is responsible for its assessment of the costs. The following drains and their estimated costs are planned for construction in 2024:

Jones Drain – \$22,000

Best Drain – \$500

Edison Drain – \$30,000

Bowlby Futchter – \$30,000

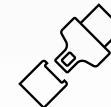


Project Funding Source

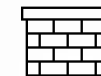
	2025	2026
Levy		
Development Charges		
Drainage Reserve	\$ 82,500	
Grants		
Other		

Project Objectives:

Safety



Climate Resiliency





Capital Project Sheet: Planning Industrial Land Secondary Plan

Project Rating: Important

Project Overview:

Staff recommend completing a secondary plan for the industrial land to ensure sustainable growth, attract businesses, and optimize land use. A secondary plan would provide a clear vision for infrastructure development, zoning, and environmental considerations, helping Southwold compete as a desirable industrial hub. This planning will enable efficient resource allocation, ensure compatibility with surrounding land uses, and help the community manage future demands on transportation, utilities, and services. Ultimately, a well-defined secondary plan positions Southwold for economic success while safeguarding quality of life for residents.

Land Use Designations



Project Funding Source

	2025	2026
Levy	\$ 50,000	
Development Charges		
Planning Reserve		
Grants		
Other		

Project Objectives:

Sustainability

Smart Growth

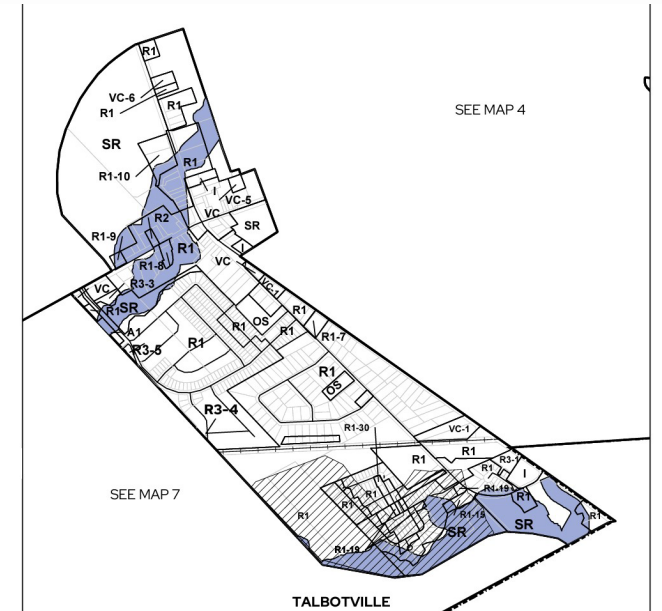
Economic Opportunity



Project Rating: Important

Project Overview:


Updating the zoning bylaw is essential to keep regulations current with community needs, environmental standards, and evolving development trends. An updated zoning bylaw would provide clearer guidelines for property use, improve land use efficiency, and support sustainable growth. This update would also streamline development approvals, reduce conflicts between land uses, and enhance the township's ability to attract quality investment. By addressing outdated provisions and incorporating modern planning principles, a zoning bylaw update will help the community thrive and adapt to future challenges and opportunities.



Project Funding Source

	2025	2026
Levy	\$ 100,000	
Development Charges		
Planning Reserve		
Grants		
Other		

Project Objectives:

Sustainability 

Smart Growth 

Economic Opportunity 



Capital Project Sheet: Planning Parks and Trails Master Plan

Project Rating: Important

Project Overview:


As growth pressures in the Township are expected to remain high, planning for smart, sustainable development is essential. Council has prioritized creating connected, welcoming communities, with spaces that encourage gathering and active lifestyles. A comprehensive trails and master plan serves as the foundation for building such a community, addressing residents' needs and opportunities, outlining funding requirements, and establishing a clear capital plan to transition from concept to construction.



Project Funding Source

	2025	2026
Levy		
Development Charges		
Planning Reserve	\$ 100,000	
Grants		
Other		

Project Objectives:

Sustainability 

Smart Growth 

Connectivity 

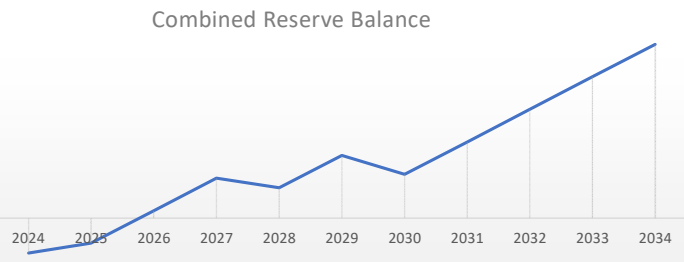


Capital Project Sheet: Public Works

Summary of Capital Expenditures

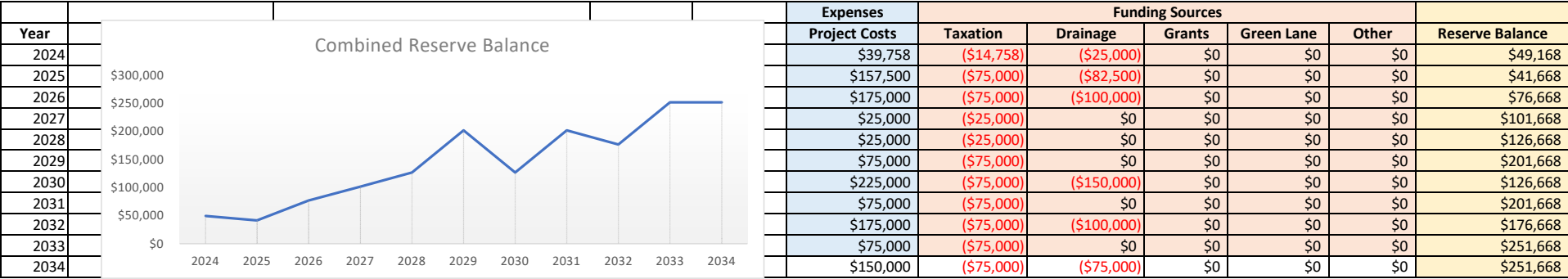
Project	Equipment Reserve	Drainage Reserve	Levy	Planning Reserve
Sidewalk Plow - Rebuild	\$ 160,000			
Light Duty Truck Replacement (2025)	\$ 70,000			
Push Broom Purchase	\$ 16,000			
2024 Drainage Assessments		\$ 82,000		
Industrial Lands Secondary Plan			\$ 50,000	
Zoning By-Law Update			\$ 100,000	
Parks and Trails Master Plan				\$ 100,000
2024 Budget Total:	\$ 246,000	\$ 82,000		\$ 250,000

Road Equipment

					Expenses	Funding Sources											
Year					Project Costs	Taxation	Road Equipment	Grants	Green Lane	Other	Reserve Balance						
2024		\$2,000,000	<div>Combined Reserve Balance</div> 								\$1,664,544	(\$350,000)	(\$738,262)	\$0	(\$350,000)	(\$226,282)	(\$374,641)
2025											\$596,000	(\$350,000)	(\$246,000)	\$0	\$0	\$0	(\$270,641)
2026		\$1,500,000									\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$79,359
2027											\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$429,359
2028		\$1,000,000									\$805,000	(\$350,000)	(\$455,000)	\$0	\$0	\$0	\$324,359
2029											\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$674,359
2030		\$500,000									\$905,000	(\$350,000)	(\$555,000)	\$0	\$0	\$0	\$469,359
2031											\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$819,359
2032		\$0									\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$1,169,359
2033		(\$500,000)									\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$1,519,359
2034											\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$1,869,359

					Expenses	Funding Sources						Reserve Breakdown		
Year	Project	Additional Info	Act/Est/Adj	To Reserve	Project Costs	Taxation	Road Equipment	Grants	Green Lane	Other	Notes	Check	Road Equipment	Year
2023	To Road Equipment Reserve		Actual	Road Equipment	\$300,000	(\$300,000)						\$0	(\$669,143)	
2023	Replace 2006 International Dump Truck/Snow Plow		Actual		\$376,390		(\$191,390)		(\$185,000)			(\$0)	(\$526,015)	2023
2023	Replace 2002 Caterpillar Grader		Actual		\$598,247		(\$299,124)		(\$299,123)			\$0	(\$334,625)	2023
2023	Replace 2013 Dodge Ram 1500	Postpone - engine replaced			\$0							\$0	(\$35,501)	2023
2023	Radio Repeater	Postponed to 2024	Estimate		\$0		\$0					\$0	(\$35,501)	2023
2023	Traffic Counters		Actual		\$9,222		(\$9,222)					\$0	(\$26,280)	2023
2023	Road Closed Trailers		Actual		\$12,659		(\$12,659)					\$0	(\$13,621)	2023
2024	To Road Equipment Reserve		Actual	Road Equipment	\$350,000	(\$350,000)						\$0	(\$363,621)	2024
2024	Radio Repeater		Estimate		\$30,000		(\$30,000)					\$0	(\$333,621)	2024
2024	Misc New Equipment for Shop		Estimate		\$50,000		(\$25,000)			(\$25,000)	DC - expansion items	\$0	(\$308,621)	2024
2024	Trackless - New Addition	Development Charges	Actual		\$211,282		(\$10,000)			(\$201,282)	DC's	\$0	(\$298,621)	2024
2024	2011 Peterbilt Tandem Replace	Delivery/Payment in 2025	Estimate		\$455,000		(\$280,000)		(\$175,000)			\$0	(\$18,621)	2024
2024	2009 Freightliner	Delivery/Payment in 2025	Estimate		\$455,000		(\$280,000)		(\$175,000)			\$0	\$261,379	2024
2024	Replace P55 - 2016 Dodge Crew Cab	Postpone to 2025	Estimate		\$0		\$0					\$0	\$261,379	2024
2024	New Mulcher/Flail	Replace Yearly Rental	Estimate		\$75,000		(\$75,000)					\$0	\$336,379	2024
2024	Replace Roadside Mower	Replacement	Actual		\$38,262		(\$38,262)					\$0	\$374,641	2024
2025	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	\$24,641	2025
2025	Replace P55 - 2016 Dodge Crew Cab	Postponed from 2024	Estimate		\$70,000		(\$70,000)					\$0	\$94,641	2025
2025	Trackless Rebuild	Refurbish Existing Trackless	Estimate		\$160,000		(\$160,000)					\$0	\$254,641	2025
2025	Push Broom	Intersection sweeping	Estimate		\$16,000		(\$16,000)					\$0	\$270,641	2025
2026	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$79,359)	2026
2027	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$429,359)	2027
2028	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$779,359)	2028
2028	Dump Truck Replacement		Estimate		\$455,000		(\$455,000)					\$0	(\$324,359)	2028
2029	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$674,359)	2029
2030	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$1,024,359)	2030
2030	Dump Truck Replacement		Estimate		\$455,000		(\$455,000)					\$0	(\$569,359)	2030
2030	Pickup Truck Replacements		Estimate		\$100,000		(\$100,000)					\$0	(\$469,359)	2030
2031	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$819,359)	2031
2032	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$1,169,359)	2032
2033	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$1,519,359)	2033
2034	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)						\$0	(\$1,869,359)	2034

Drainage

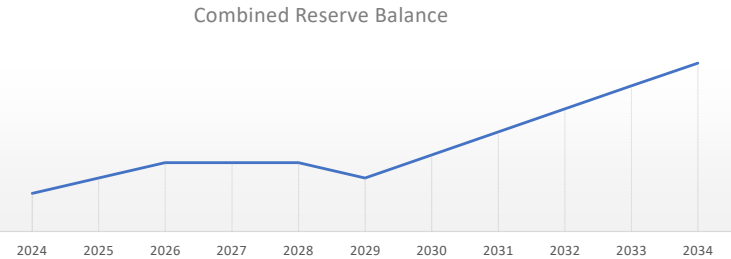


					Expenses	Funding Sources						
Year	Project	Addl Info	Act/Est/Adj	To Reserve	Project Costs	Taxation	Drainage	Grants	Green Lane	Other	Notes	Check
2023	To Drainage Reserve		Actual	Drainage	\$75,000	(\$75,000)						\$0
2023	Drainage Assessments	McIntosh Dr Roads Assessment (from 2022)	Actual		\$25,573		(\$25,573)					\$0
2023	Drainage Assessments	G.H. Pennings Drain - \$18,000	Actual		\$19,964		(\$19,964)					\$0
2023	Drainage Assessments	A&C Jones Drain	Actual		\$23,294		(\$23,294)					\$0
2023	Stormwater Rate Study	Engage Consultant	Estimate		\$50,000					(\$50,000)	Assumes recover through rate	\$0
2024	To Drainage Reserve		Actual	Drainage	\$14,758	(\$14,758)						\$0
2024	Drainage Assessments	Palmer Drain	Estimate		\$25,000		(\$25,000)					\$0
2025	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)						\$0
2025	Drainage Assessments	Jones Drain (Scotch Line Crossing)	Estimate		\$22,000		(\$22,000)					\$0
2025	Drainage Assessments	Best Drain	Estimate		\$500		(\$500)					\$0
2025	Drainage Assessments	Edison Drain	Estimate		\$30,000		(\$30,000)					\$0
2025	Drainage Assessments	Bowlby Futcher Drain	Estimate		\$30,000		(\$30,000)					\$0
2026	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)						\$0
2026	Drainage Assessments	TBD	Estimate		\$100,000		(\$100,000)					\$0
2027	To Drainage Reserve		Estimate	Drainage	\$25,000	(\$25,000)						\$0
2028	To Drainage Reserve		Estimate	Drainage	\$25,000	(\$25,000)						\$0
2028	Drainage Assessments	TBD	Estimate		\$0		\$0					\$0
2029	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)						\$0
2030	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)						\$0
2030	Drainage Assessments	TBD	Estimate		\$150,000		(\$150,000)					\$0
2031	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)						\$0
2032	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)						\$0
2032	Drainage Assessments	TBD	Estimate		\$100,000		(\$100,000)					\$0
2033	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)						\$0
2033	Drainage Assessments	TBD	Estimate									\$0
2034	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)						\$0
2034	Drainage Assessments	TBD	Estimate		\$75,000		(\$75,000)					\$0

Reserve Breakdown		
Drainage		Year
(\$55,543)		2023
(\$128,242)		2023
(\$102,669)		2023
(\$82,704)		2023
(\$59,410)		2023
(\$59,410)		2023
(\$74,168)		2024
(\$49,168)		2024
(\$124,168)		2025
(\$102,168)		2025
(\$101,668)		2025
(\$71,668)		2025
(\$41,668)		2025
(\$176,668)		2026
(\$76,668)		2026
(\$101,668)		2027
(\$126,668)		2028
(\$126,668)		2028
(\$201,668)		2029
(\$276,668)		2030
(\$126,668)		2030
(\$201,668)		2031
(\$276,668)		2032
(\$176,668)		2032
(\$251,668)		2033
(\$251,668)		2033
(\$326,668)		2034
(\$251,668)		2034

Planning

					Expenses	Funding Sources				
Year					Project Costs	Taxation	Planning	Green Lane	Other	Reserve Balance
2024					\$10,000	(\$10,000)	\$0	\$0	\$0	\$25,000
2025	\$120,000				\$235,000	(\$135,000)	\$0	\$0	(\$100,000)	\$35,000
2026	\$100,000				\$10,000	(\$10,000)	\$0	\$0	\$0	\$45,000
2027					\$30,000	(\$15,000)	(\$15,000)	\$0	\$0	\$45,000
2028	\$80,000				\$30,000	(\$15,000)	(\$15,000)	\$0	\$0	\$45,000
2029	\$60,000				\$40,000	(\$15,000)	(\$25,000)	\$0	\$0	\$35,000
2030	\$40,000				\$15,000	(\$15,000)	\$0	\$0	\$0	\$50,000
2031					\$15,000	(\$15,000)	\$0	\$0	\$0	\$65,000
2032	\$20,000				\$15,000	(\$15,000)	\$0	\$0	\$0	\$80,000
2033	\$0				\$15,000	(\$15,000)	\$0	\$0	\$0	\$95,000
2034					\$15,000	(\$15,000)	\$0	\$0	\$0	\$110,000



					Expenses	Funding Sources					
Year	Project	Addl Info	Act/Comm/Est	To Reserve	Project Costs	Taxation	Planning	Green Lane	Other	Notes	Check
2021			Estimate	Planning	\$5,000	(\$5,000)					\$0
2022	To Planning Reserve		Estimate	Planning	\$0	\$0					\$0
2022	Industrial Land Secondary Planning	Included under admin to utilize efficiency reserve	Estimate		\$0						\$0
2023	To Planning Reserve		Actual	Planning	\$0	\$0					\$0
2023	Zoning By-law Review/Update	Non-Capital	Estimate		\$25,000	(\$25,000)					\$0
2024	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2025	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2025	Industrial Land Secondary Planning	Non-Capital, from 2022	Estimate		\$50,000	(\$50,000)					\$0
2025	Trails and Parks Strategy	Cost Recovery through DCs	Estimate		\$100,000				(\$100,000)		\$0
2025	Official Plan and Zoning Update	Non-capital-Addition to the Funds Identified in 2023	Estimate		\$75,000	(\$75,000)					\$0
2026	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2027	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2027	Official Plan Review/Update	Non-Capital	Estimate		\$15,000		(\$15,000)				\$0
2028	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2028	Official Plan Review/Update	Non-Capital	Estimate		\$15,000		(\$15,000)				\$0
2029	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2029	Zoning By-law Review/Update	Non-Capital	Estimate		\$25,000		(\$25,000)				\$0
2030	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2031	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2032	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2033	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2034	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0

Reserve Breakdown		
Planning	Total	
(\$10,000)	(\$10,000)	Year
(\$15,000)	(\$15,000)	2021
(\$15,000)	(\$15,000)	2022
(\$15,000)	(\$15,000)	2022
(\$15,000)	(\$15,000)	2023
(\$15,000)	(\$15,000)	2023
(\$25,000)	(\$25,000)	2024
(\$35,000)	(\$35,000)	2025
(\$35,000)	(\$35,000)	2025
(\$35,000)	(\$35,000)	2025
(\$35,000)	(\$35,000)	2025
(\$45,000)	(\$45,000)	2026
(\$60,000)	(\$60,000)	2027
(\$45,000)	(\$45,000)	2027
(\$60,000)	(\$60,000)	2028
(\$45,000)	(\$45,000)	2028
(\$60,000)	(\$60,000)	2029
(\$35,000)	(\$35,000)	2029
(\$50,000)	(\$50,000)	2030
(\$65,000)	(\$65,000)	2031
(\$80,000)	(\$80,000)	2032
(\$95,000)	(\$95,000)	2033
(\$110,000)	(\$110,000)	2034

Cash and Capital Requirements - Summary

	Account	2023 Budget	2024 Budget	2025 Forecast	\$ Variance	% Variance	2026 Forecast	Notes
01-8310-0010	Gas Tax Funding	(\$146,309)	(\$152,516)	(\$158,871)	(\$6,355)	4.17%	(\$158,871)	Apply to Roads Construction
01-8310-0020	Machine Usage	(\$300,000)	(\$350,000)	(\$350,000)	\$0	0.00%	(\$350,000)	Apply to Equipment Reserve
	OCIF	(\$407,490)	(\$346,367)	(\$294,412)	\$51,955	-15.00%	(\$294,412)	Apply OCIF to Roads Construction
01-1100-5555	Tax Stabilization Reserve	\$75,000	\$852,322	\$1,175,000	\$322,678	37.86%	\$100,000	
01-1111-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-1010	GG - Working Capital	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-1020	GG - Administration	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	
01-8310-1030	GG - Computers	\$18,000	\$18,000	\$18,000	\$0	0.00%	\$18,000	
01-8310-1040	GG - Building Renewal	\$25,000	\$25,000	\$30,000	\$5,000	20.00%	\$30,000	
	GG - Election Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-2010	Fire - Apparatus	\$75,000	\$150,000	\$150,000	\$0	0.00%	\$200,000	better reflects anticipated need
01-8310-2020	Fire - Building Renewal	\$95,000	\$495,000	\$445,000	(\$50,000)	-10.10%	\$95,000	
01-8310-2030	Fire - Major Equipment	\$90,000	\$100,000	\$100,000	\$0	0.00%	\$100,000	
01-8310-2040	Fire - Communications	\$30,000	\$30,000	\$30,000	\$0	0.00%	\$30,000	
01-8310-2050	Fire - Funeral	\$0	\$0	\$0	\$0	0.00%	\$0	Current Balance \$10,500
01-8310-2510	Building - Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-2520	Building - Fleet	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-3010	Roads - Building Renewal	\$100,000	\$100,000	\$100,000	\$0	0.00%	\$100,000	2025 financing TBD
01-8310-3020	Roads - Gas Tax	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-3030	Roads - Fleet	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-3040	Roads - Equipment	\$300,000	\$350,000	\$350,000	\$0	0.00%	\$350,000	offset above
01-8310-3050	Roads - Road Construction	\$1,453,799	\$1,948,799	\$2,130,239	\$181,440	9.31%	\$2,465,669	\$1,676,956 plus Gas Tax, OCIF - OCIF down
01-8310-3070	Roads - Bridges & Culvert	\$100,000	\$100,000	\$100,000	\$0	0.00%	\$100,000	
01-8310-3080	Roads - Sidewalks	\$25,000	\$25,000	\$54,000	\$29,000	116.00%	\$54,000	
01-8310-3090	Roads - Street Lights	\$20,000	\$20,000	\$20,000	\$0	0.00%	\$20,000	
01-8310-4010	Health - Building Renewal	\$5,000	\$5,000	\$5,000	\$0	0.00%	\$5,000	
01-8310-5010	Parks - Equipment	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,000	
01-8310-5015	Parks-Renewal	\$0	\$25,000	\$25,000	\$0	0.00%	\$25,000	
01-8310-5020	Parks - Building Renewal	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-6010	Keystone - Building Renew	\$20,000	\$20,000	\$20,000	\$0	0.00%	\$20,000	
01-8310-6020	Keystone - Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-7010	Library - Building Renewal	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	
01-8310-8010	Planning - Cycling Master Plan	\$0	\$0	\$0	\$0	0.00%	\$0	
01-8310-8015	Planning - Official Plan and Zoning Review	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	
01-8310-8020	Drains	\$75,000	\$14,758	\$75,000	\$60,242	408.20%	\$75,000	
	Total to Reserves from Tax Levy	\$1,708,000	\$3,484,996	\$4,078,956	\$593,960	17.04%	\$3,039,386	
				\$593,960			(\$1,039,570)	
				17.04%			-25.49%	