

THE CORPORATION OF THE TOWNSHIP OF SOUTHWOLD

-AGENDA-

Tuesday November 7, 2024

SPECIAL MEETING OF COUNCIL

7:00 pm, Council Chambers, Fingal/Via Video Link

For the purpose of Budget Deliberations

- 1. CALL TO ORDER
- 2. DISCLOSURE OF PECUNIARY INTEREST
- 3. REPORT
 - (a) FIN 2024-26 2025 Capital Budget Report #2.
- 4. OTHER BUSINESS
 - (a) 2025 Budget Deliberations
 - Fire Capital
 - Roads Fleet Capital
 - Planning Capital
 - Drainage Capital
- 5. ADJOURNMENT: NEXT REGULAR MEETING OF COUNCIL
 Monday November 11, 2024 @ 7:00 P.M.
 Council Chambers, Fingal/Via Video Link



TOWNSHIP OF SOUTHWOLD

Report to Council

MEETING DATE: November 7, 2024

PREPARED BY: Michele Lant, Director of Corporate Services/Treasurer

REPORT NO: FIN 2024-26

SUBJECT MATTER: 2025 Capital Budget – Report #2

Recommendation:

None - For Information.

Purpose:

To obtain Council direction for inclusions and deletions from the 2025 Capital Budget discussions.

Budget Discussion:

The 2025 Capital Budget discussions prioritize the capital needs of the Township for Council's consideration. Staff from each department will present capital budget recommendations in three categories:

A. Critical

- Locked in commitments approved by Council in prior years
- Projects with prior legally binding commitments
- Projects that are required for the Health and Safety of citizens, to adhere to the Asset Management Plan and to maintain the current Levels of Service

B. Important

- To maintain critical components at the current service levels and in a state of good repair
- Projects that will become critical in future years
- Infrastructure that has a high risk of breakdown or service disruption

C. Recommended

 Projects will bring infrastructure back to recommended levels or increase from the current levels of service

FIN 2024-26 2025 Capital Budget Report #2

Remaining meetings scheduled in the capital budget process for 2025:

Tuesday, November 12, 2024 – If Needed

December 2024 - Capital Budget pre-approval for RFP/Tendering by Council

December 2024 - Operating Budget preparation and circulation to Council

January 2025 - Operating and Capital Budget approval by Council

The attachments summarize the items for Fire, Roads Fleet, Planning and Drainage Capital departments that staff included in the 2025 Capital Budget Forecast. Note that the category assigned to each item is a staff recommendation to assist Council in making Capital Budget decisions. A 2025 Cash and Capital Requirement Summary (2025 Reserve Contribution Forecast) is included for information. Changes to this report will be made as the 2025 budget is confirmed by Council.

Staff will highlight projects for Council pre-approval to facilitate purchasing/tendering early in the new year to garner better pricing from contractors. Council has 90 calendar days to accept or reject any tender received.

Summary

In summary, staff would like direction from Council for inclusion or deletion of capital budget items in preparing the 2025 Budget binder.

Staff is looking forward to working collaboratively with Council on the 2025 Budget and delivering our important services to the residents of the Township.

Financial Implications:

None. The Budget and Capital Forecast will help establish and guide financial planning for 2025 and beyond.

Strategic Plan Goals:

| The above recommendation helps the Township meet the Strategic Plan Goal of: | |
|--|--|
| ☐ Managed Growth | |
| \square Welcoming and Supportive Neighbourhoods | |
| ☐ Economic Development | |

FIN 2024-26 2025 Capital Budget Report #2

oxtimes Fiscal Responsibility and Accountability

Respectfully Submitted by:
Michele Lant, Director of Corporate
Services/Treasurer
"Submitted electronically"

Approved by: Lisa Higgs, CAO/Clerk "Approved electronically"

2025 Fire Capital Budget



SOUTHWOLD FIRE DEPARTMENT



Capital Project Sheet: Fire Department Talbotville Fire Station



Project Rating: Critical

Project Update:

The Talbotville Fire Station build is progressing well, with occupancy planned for March 2025.

Demolition of the current hall, and final sitework is expected to be completed by the end of the Summer 2025.



Project Funding Source

| | 2025 | 2026 |
|-------------------------------|-----------|-----------|
| Levy | \$350,000 | |
| Development Charges | | |
| User Fees | | |
| Reserves | | |
| Green Lane Community Trust | \$600,000 | \$102,000 |
| Other | | |

Project Alignment with Strategic Plan:

Safety



Capital Project Sheet: Fire Department Talbotville Rescue Replacement

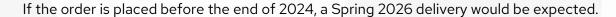


Project Rating: Critical

Project Update:

Based on current and likely continued significant residential and industrial growth in the Talbotville area, Council previously discussed upgrading the current Rescue 61, which would be considered light duty, into a medium duty apparatus.

Staff have been working on acquiring proposals and discussing a possible joint purchase with another Elgin County Fire Department. To maximize cost efficiencies, Staff are hoping to bring a recommendation on purchase to Council before year end.





Project Funding Source

| | 2025 | 2026 |
|---------------------|-----------|------|
| Levy | | |
| Development Charges | \$ 25,000 | |
| User Fees | | |
| Reserves | \$600,000 | |
| Grants | | |
| Other | | |

Project Alignment with Strategic Plan:

Safety 💸



Capital Project Sheet: Fire Department

Auto Extrication Equipment Replacement



Project Rating: Critical

Project Overview:

Funds were previously included in the capital budget for 2025 for auto extrication equipment replacement.

Staff are recommending maintaining this in the 2025 capital budget to allow for continued replacement of this equipment, including battery operated rescue tools, and lifting airbags.

Motor vehicle collisions (MVCs) continue to be a frequent incident type for the fire department, with the expectation for an upward trend to continue.



Project Funding Source

| | 2025 | 2026 |
|---------------------|-----------|------|
| Levy | | |
| Development Charges | | |
| User Fees | | |
| Reserves | \$ 50,000 | |
| Grants | | |
| Other | | |

Project Alignment with Strategic Plan:



Capital Project Sheet: Fire Department

Elgin County Radio Communications System



Project Rating: Critical

Project Overview:

In 2022, staff recommended budgeting \$30,000 into a communications reserve each year going forward, to be prepared to fund a future communications system replacement, in conjunction with the other Elgin County municipalities.

A report will be brought to County Council in November regarding project status and proposed timeline for system replacement.

Staff recommends continuing this contribution to reserves.



Project Funding Source

| | 2025 | 2026 |
|---------------------|----------|----------|
| Levy | \$30,000 | \$30,000 |
| Development Charges | | |
| User Fees | | |
| Reserves | | |
| Grants | | |
| Other | | |

Project Alignment with Strategic Plan:



Capital Project Sheet: Fire Department

Recurring Asset Replacement



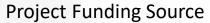
Project Rating: Critical

Project Overview:

Over the past number of years, staff have been allocating capital funds for replacement of regularly recurring fire department assets including the following:

- Bunker Gear
- Self-Contained Breathing Apparatus (SCBA) & cylinders
- Hoses & Appliances
- Radios & Pagers

This practice has proven to be effective and efficient in maintaining important equipment replacement, and staff are recommending continuing this practice.



| | 2025 | 2026 |
|---------------------|----------|----------|
| Levy | | |
| Development Charges | | |
| User Fees | | |
| Reserves | \$56,200 | \$56,200 |
| Grants | | |
| Other | | |



Project Alignment with Strategic Plan:



Fire Department

| | - | Expenses | | | | | Funding Source | | | | | |
|------|--|---------------|-------------|-------------|---------|-------------|----------------|----------------|------------|-------------|------------|-----------------|
| Year | Combined Reserve Balance | Project Costs | Taxation | Vehicles | General | Building | | Communications | Grants | Green Lane | Other | Reserve Balance |
| | | | | venicies | General | | | | | | | |
| 2024 | \$3,500,000 | \$1,693,475 | (\$775,000) | \$0 | \$0 | (\$250,000) | (\$79,225) | \$0 | (\$50,000) | (\$535,000) | (\$4,250) | \$1,162,906 |
| 2025 | \$3,000,000 | \$2,060,450 | (\$725,000) | (\$600,000) | \$0 | \$0 | (\$106,200) | \$0 | \$0 | (\$600,000) | (\$29,250) | \$835,956 |
| 2026 | \$2,500,000 | \$737,450 | (\$425,000) | \$0 | \$0 | (\$100,000) | (\$56,200) | \$0 | \$0 | (\$152,000) | (\$4,250) | \$1,209,006 |
| 2027 | \$2,000,000 | \$625,450 | (\$415,000) | \$0 | \$0 | \$0 | (\$56,200) | (\$150,000) | \$0 | \$0 | (\$4,250) | \$1,422,056 |
| 2028 | \$1,500,000 | \$1,195,450 | (\$475,000) | (\$660,000) | \$0 | \$0 | (\$56,200) | \$0 | \$0 | \$0 | (\$4,250) | \$1,185,106 |
| 2029 | \$1,000,000 | \$525,450 | (\$465,000) | \$0 | \$0 | \$0 | (\$56,200) | \$0 | \$0 | \$0 | (\$4,250) | \$1,598,156 |
| 2030 | | \$535,450 | (\$475,000) | \$0 | \$0 | \$0 | (\$56,200) | \$0 | \$0 | \$0 | (\$4,250) | \$2,021,206 |
| 2031 | \$500,000 | \$535,450 | (\$475,000) | \$0 | \$0 | \$0 | (\$56,200) | \$0 | \$0 | \$0 | (\$4,250) | \$2,444,256 |
| 2032 | \$0 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 | \$1,335,450 | (\$475,000) | (\$750,000) | \$0 | \$0 | (\$56,200) | \$0 | \$0 | \$0 | (\$54,250) | \$2,117,306 |
| 2033 | 2024 2025 2026 2027 2026 2029 2030 2031 2032 2033 2034 | \$535,450 | (\$475,000) | \$0 | \$0 | \$0 | (\$56,200) | \$0 | \$0 | \$0 | (\$4,250) | \$2,540,356 |
| 2034 | | \$535,450 | (\$475,000) | \$0 | \$0 | \$0 | (\$56,200) | \$0 | \$0 | \$0 | (\$4,250) | \$2,963,406 |

| | | | | Expenses | | | , | | Funding Source | | | , | | | 4 |
|--|------------------------|--------------|----------------|---------------|---|-------------|---------|-------------|----------------|----------------|------------|-------------|-------------|----------------------------|-------------|
| Year Project | Addl Info | Act/Comm/Est | To Reserve | Project Costs | Taxation | Vehicles | General | Building | Equipment | Communications | Grants | Green Lane | Other | Notes | Check |
| 2023 To Vehicle Reserve | | Actual | Vehicles | \$75,000 | (\$75,000) | | | | | | | | | | \$0 |
| 2023 To Building Reserve | | Actual | Building | \$95,000 | (\$95,000) | | | | | | | | | | \$0 |
| 2023 To Equipment Reserve | | Actual | Equipment | \$90,000 | (\$90,000) | | | | | | | | | | \$0 |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | WE Contribution to Capital | |
| 2023 To Vehicle Reserve WE Contribution | | Estimate | Vehicles | \$0 | | | | | | | | | \$0 | Replacement \$4,250 | \$0 |
| 2023 To Comm Reserve | | Actual | Communications | \$30,000 | (\$30,000) | | | | | | | | | | \$0 |
| 2023 To Vehicle Reserve | | Actual | Vehicles | \$23,554 | | | | | | | | | (\$23,554) | Disposal of Pumper | \$0 |
| | | | | | | | | | | | | | | Green Lane - \$1,400,000 | |
| | | | | | | | | | | | | | | 2019 \$100,000 | |
| | | | | | | | | | | | | | | 2020 \$500,000 | |
| | | | | | | | | | | | | | | 2021 \$300,000 | |
| 2023 Talbotville Firehall | Based on 2019 estimate | Estimate | | \$1,450,000 | | | | \$0 | | | | (\$900,000) | | 2024 \$500,000 | \$550,000 |
| 2023 Talbotville Firehall | | Estimate | | \$0 | | | | (\$300,000) | | | | \$0 | (\$250,000) | DC \$150, Bldg \$100 | (\$550,000) |
| 2023 Talbotville Firehall - Site Servicing | TBD | Estimate | | \$0 | | | | (+// | | | | 7. | (+===)===) | | \$0 |
| 2023 Refill Station - Incl. part of Talbotville Station | 100 | Committed | | \$80,000 | | | | | (\$80,000) | | | | | | \$0 |
| 2020 Neilli Station Inc., part or raibotvine Station | | Committee | | \$00,000 | | | | | (\$00,000) | | | | | | 70 |
| 2023 Talbotville Station Equipment, Furniture, etcs | | Committed | | \$50.000 | | | | (\$50,000) | | | | | | | \$0 |
| 2023 Bunker gear | + | Actual | 1 | \$20,026 | | | | (000,000) | (\$20,026) | 1 | | | | | \$0 |
| 2023 Cylinders | | Actual | | \$6,022 | | | | | (\$20,026) | 1 | | | | | \$0 |
| 2023 Hoses and Applicances | + | Actual | | | | | | | (\$5,022 | 1 | | | | | \$0 |
| | | | | \$27,167 | | | | | | - | | | | | |
| 2023 Portable Radios & pagers | | Actual | | \$6,197 | | | | | (\$6,197) | | - | | | | \$0 |
| 2023 SCBA | _ | Actual | | \$19,223 | | | | | (\$19,223) | | | | | | \$0 |
| 2023 Fire Monitor, Nozzle | | Actual | | \$9,610 | | (\$9,610) | | | | | | | | | \$0 |
| 2023 Shedden 4th Bay - Design, Planning, Eng | Postpone to 2026 | Estimate | | \$0 | | | | \$0 | | | | | | | \$0 |
| 2024 To Vehicle Reserve | | Actual | Vehicles | \$150,000 | (\$150,000) | | | | | | | | | | \$0 |
| 2024 To Building Reserve | | Actual | Building | \$95,000 | (\$95,000) | | | | | | | | | | \$0 |
| 2024 To Equipment Reserve | | Actual | Equipment | \$100,000 | (\$100,000) | | | | | | | | | | \$0 |
| | | | | | | | | | | | | | | WE Contribution to Capital | |
| 2024 To Vehicle Reserve WE Contribution | | Estimate | Vehicles | \$4,250 | | | | | | | | | (\$4,250) | Replacement | \$0 |
| 2024 To Comm Reserve | | Estimate | Communications | \$30,000 | (\$30,000) | | | | | | | | | | \$0 |
| 2024 Talbotville Firehall | | Estimate | | \$1,150,000 | (\$400,000) | | | (\$250,000) | | | | (\$500,000) | | | \$0 |
| 2024 Talbotville Firehall - Electronic Signage | | Estimate | | \$35,000 | | | | | | | | (\$35,000) | | | \$0 |
| Talbotville Stn-Bunker Gear | | | | | | | | | | | | | | | |
| 2024 Extractor/Washer/Dryer | | Estimate | | \$20,000 | | | | | (\$20,000) | | | | | | \$0 |
| 2024 Bunker gear | | Actual | | \$20,026 | | | | | (\$20,026) | | | | | | \$0 |
| 2024 Cylinders | | Actual | | \$3,496 | | | | | (\$3,496) | | | | | | \$0 |
| 2024 Hoses and Applicances | | Estimate | | \$15,000 | | | | | (\$15,000) | | | | | | \$0 |
| 2024 Portable Radios & pagers | | Estimate | | \$4,000 | | | | | (\$4,000) | | | | | | \$0 |
| 2024 SCBA | | Actual | | \$16,703 | | | | | (\$16,703) | | | | | | \$0 |
| 2024 Equipment Decontamination Washer/System | | Estimate | | \$50,000 | | | | | (4-0):00 | | (\$50.000) | | | | \$0 |
| 2025 To Vehicle Reserve | | | Vehicles | \$150,000 | (\$150,000) | | | | | | (\$50,000) | | | | \$0 |
| 2025 To Building Reserve | | Estimate | Building | \$95,000 | (\$150,000) | | | | | | | | | | \$0 |
| | | Estimate | | | | | | | | | | | | | |
| 2025 To Equipment Reserve | + | Estimate | Equipment | \$100,000 | (\$100,000) | | | | | | | | | | \$0 |
| 2025 | | | | 44.3 | | | | | | | | | (64.5 | WE Contribution to Capital | 40 |
| 2025 To Vehicle Reserve WE Contribution | _ | Estimate | Vehicles | \$4,250 | | | | | | 1 | | | (\$4,250) | Replacement | \$0 |
| 2025 To Comm Reserve | | Estimate | Communications | \$30,000 | (\$30,000) | | | | | - | | | | | \$0 |
| 2025 Talbotville Firehall | + | Estimate | | \$950,000 | (\$350,000) | | | | | | | (\$600,000) | | | \$0 |
| 2025 Bunker gear | | Estimate | | \$21,000 | | | | | (\$21,000) | | | | | | \$0 |
| 2025 Cylinders | _ | Estimate | | \$6,200 | | | | | (\$6,200) | | | | | | \$0 |
| 2025 Hoses and Applicances | | Estimate | | \$5,000 | | | | | (\$5,000) | | | | | | \$0 |
| 2025 Portable Radios & pagers | | Estimate | | \$4,000 | | | | | (\$4,000) | | | | | | \$0 |
| 2025 SCBA | | Estimate | | \$20,000 | | | | | (\$20,000) | | | | | | \$0 |
| 2025 Talbotville Rescue Replacement | | Estimate | | \$625,000 | | (\$600,000) | | | | | | | (\$25,000) | DC Contribution | \$0 |
| 2025 Auto extrication equipment | | Estimate | | \$50,000 | | | | | (\$50,000) | | | | | | \$0 |
| 2026 To Vehicle Reserve | | Estimate | Vehicles | \$200,000 | (\$200,000) | _ | | | | | | | | | \$0 |
| 2026 To Building Reserve | | Estimate | Building | \$95,000 | (\$95,000) | | | | | | | | | | \$0 |
| 2026 To Equipment Reserve | | Estimate | Equipment | \$100,000 | (\$100,000) | | | | | | | | | | \$0 |
| | | | | , , , , , , | ,, .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | | | | | | WE Contribution to Capital | |
| 2026 To Vehicle Reserve WE Contribution | | Estimate | Vehicles | \$4,250 | | | | | | | | | (\$4.250) | Replacement | \$0 |
| 2026 To Comm Reserve | | Estimate | Communications | \$30,000 | (\$30,000) | | | | | | | | (\$4,230) | | \$0 |
| 2026 Talbotville Firehall | | Estimate | Communications | \$102,000 | (530,000) | | | | | | | (\$102,000) | | | \$0 |
| 2026 Shedden 4th Bay - Design, Planning, Eng | | Estimate | | \$102,000 | | | | (\$100,000) | | | | (\$102,000) | | | \$0 |
| 2026 Snedden 4th Bay - Design, Planning, Eng 2026 Bunker gear | | Estimate | | \$150,000 | | | | (\$100,000) | (\$21,000) | | | (\$50,000) | | | \$0 |
| | | Ezrimare | | \$21,000 | | | | | (\$21,000) | | | | | | ŞU |

| | | Reserve Bre | akdown | | | |
|---------------|------------|-------------|-------------|---|---------------|------|
| Vehicles | General | Building | Equipment | Communications | Total | |
| (\$685,218) | (\$34,999) | (\$304,775) | (\$66,901) | (\$42,064) | (\$1,133,957) | Year |
| (\$791,695) | (\$34,999) | (\$422,013) | (\$101,800) | (\$42,064) | (\$1,392,571) | 2023 |
| (\$791,695) | (\$34,999) | (\$517,013) | (\$101,800) | (\$42,064) | (\$1,487,571) | 2023 |
| (\$791,695) | (\$34,999) | (\$517,013) | (\$191,800) | (\$42,064) | (\$1,577,571) | 2023 |
| (3/51,053) | (\$34,555) | (\$317,013) | (3151,000) | (342,004) | (\$1,5/7,5/1) | 2023 |
| | | | | | | |
| | | | | | | |
| (\$791,695) | (\$34,999) | (\$517,013) | (\$191,800) | (\$42,064) | (\$1,577,571) | 2023 |
| (\$791,695) | (\$34,999) | (\$517,013) | (\$191,800) | (\$72,064) | (\$1,607,571) | 2023 |
| (\$815,249) | (\$34,999) | (\$517,013) | (\$191,800) | (\$72,064) | (\$1,631,125) | 2023 |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| (\$815,249) | (\$34,999) | (\$517,013) | (\$191,800) | (\$72,064) | (\$1,631,125) | 2023 |
| (\$815,249) | (\$34,999) | (\$217,013) | (\$191,800) | (\$72,064) | (\$1,331,125) | 2023 |
| (\$815,249) | (\$34,999) | (\$217,013) | (\$191,800) | (\$72,064) | (\$1,331,125) | 2023 |
| (\$815,249) | (\$34,999) | (\$217,013) | (\$111,800) | (\$72,064) | (\$1,251,125) | 2023 |
| | | | | | | |
| (\$815,249) | (\$34,999) | (\$167,013) | (\$111,800) | (\$72,064) | (\$1,201,125) | 2023 |
| (\$815,249) | (\$34,999) | (\$167,013) | (\$91,774) | (\$72,064) | (\$1,181,099) | 2023 |
| (\$815,249) | (\$34,999) | (\$167,013) | (\$85,752) | (\$72,064) | (\$1,175,077) | 2023 |
| | | | | | | 2023 |
| (\$815,249) | (\$34,999) | (\$167,013) | (\$58,586) | (\$72,064) | (\$1,147,911) | |
| (\$815,249) | (\$34,999) | (\$167,013) | (\$52,388) | (\$72,064) | (\$1,141,713) | 2023 |
| (\$815,249) | (\$34,999) | (\$167,013) | (\$33,166) | (\$72,064) | (\$1,122,491) | 2023 |
| (\$805,639) | (\$34,999) | (\$167,013) | (\$33,166) | (\$72,064) | (\$1,112,881) | 2023 |
| (\$805,639) | (\$34,999) | (\$167,013) | (\$33,166) | (\$72,064) | (\$1,112,881) | 2023 |
| (\$955,639) | (\$34,999) | (\$167,013) | (\$33,166) | (\$72,064) | (\$1,262,881) | 2024 |
| (\$955,639) | (\$34,999) | (\$262,013) | (\$33,166) | (\$72,064) | (\$1,357,881) | 2024 |
| (\$955,639) | (\$34,999) | (\$262,013) | (\$133,166) | (\$72,064) | (\$1,457,881) | 2024 |
| (,,,,,,,,,,, | (1 - 7 7 | | (,, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0 / - / / | |
| (\$959,889) | (\$34,999) | (\$262,013) | (\$133,166) | (\$72,064) | (\$1,462,131) | 2024 |
| (\$959,889) | (\$34,999) | (\$262,013) | (\$133,166) | (\$102,064) | (\$1,492,131) | 2024 |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$133,166) | (\$102,064) | (\$1,242,131) | 2024 |
| | | | | | | |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$133,166) | (\$102,064) | (\$1,242,131) | 2024 |
| | | | | | | |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$113,166) | (\$102,064) | (\$1,222,131) | 2024 |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$93,140) | (\$102,064) | (\$1,202,105) | 2024 |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$89,644) | (\$102,064) | (\$1,198,609) | 2024 |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$74,644) | (\$102,064) | (\$1,183,609) | 2024 |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$70,644) | (\$102,064) | (\$1,179,609) | 2024 |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$53,941) | (\$102,064) | (\$1,162,906) | 2024 |
| (\$959,889) | (\$34,999) | (\$12,013) | (\$53,941) | (\$102,064) | (\$1,162,906) | 2024 |
| | | | | | | |
| (\$1,109,889) | (\$34,999) | (\$12,013) | (\$53,941) | (\$102,064) | (\$1,312,906) | 2025 |
| (\$1,109,889) | (\$34,999) | (\$107,013) | (\$53,941) | (\$102,064) | (\$1,407,906) | 2025 |
| (\$1,109,889) | (\$34,999) | (\$107,013) | (\$153,941) | (\$102,064) | (\$1,507,906) | 2025 |
| | | | | | | |
| (\$1,114,139) | (\$34,999) | (\$107,013) | (\$153,941) | (\$102,064) | (\$1,512,156) | 2025 |
| (\$1,114,139) | (\$34,999) | (\$107,013) | (\$153,941) | (\$132,064) | (\$1,542,156) | 2025 |
| (\$1,114,139) | (\$34,999) | (\$107,013) | (\$153,941) | (\$132,064) | (\$1,542,156) | 2025 |
| (\$1,114,139) | (\$34,999) | (\$107,013) | (\$132,941) | (\$132,064) | (\$1,521,156) | 2025 |
| (\$1,114,139) | (\$34,999) | (\$107,013) | (\$126,741) | (\$132,064) | (\$1,514,956) | 2025 |
| (\$1,114,139) | (\$34,999) | (\$107,013) | (\$121,741) | (\$132,064) | (\$1,509,956) | 2025 |
| (\$1,114,139) | (\$34,999) | (\$107,013) | (\$117,741) | (\$132,064) | (\$1,505,956) | 2025 |
| (\$1,114,139) | (\$34,999) | (\$107,013) | (\$97,741) | (\$132,064) | (\$1,485,956) | 2025 |
| | | | | | | |
| (\$514,139) | (\$34,999) | (\$107,013) | (\$97,741) | (\$132,064) | (\$885,956) | 2025 |
| (\$514,139) | (\$34,999) | (\$107,013) | (\$47,741) | (\$132,064) | (\$835,956) | 2025 |
| (\$714,139) | (\$34,999) | (\$107,013) | (\$47,741) | (\$132,064) | (\$1,035,956) | 2026 |
| (\$714,139) | (\$34,999) | (\$202,013) | (\$47,741) | (\$132,064) | (\$1,130,956) | 2026 |
| (\$714,139) | (\$34,999) | (\$202,013) | (\$147,741) | (\$132,064) | (\$1,230,956) | 2026 |
| | | | | | | |
| (\$718,389) | (\$34,999) | (\$202,013) | (\$147,741) | (\$132,064) | (\$1,235,206) | 2026 |
| (\$718,389) | (\$34,999) | (\$202,013) | (\$147,741) | (\$162,064) | (\$1,265,206) | 2026 |
| (\$718,389) | (\$34,999) | (\$202,013) | (\$147,741) | (\$162,064) | (\$1,265,206) | 2026 |
| (\$718,389) | (\$34,999) | (\$102,013) | (\$147,741) | (\$162,064) | (\$1,265,206) | 2026 |
| (\$718,389) | (\$34,999) | (\$202,013) | (\$126,741) | (\$162,064) | (\$1,244,206) | 2026 |
| (\$718,389) | (\$34,999) | (\$202,013) | (\$120,741) | (\$102,064) | (\$1,244,2Ub) | 2020 |
| | | | | | | |

| | | | | | Expenses | | | | | Funding Source | S | | | | | |
|--|--|-----------|--|---|---|--|-------------|---------|----------|--|----------------|--------|------------|--------------------------------------|--|---|
| Year | Project | Addl Info | Act/Comm/Est | To Reserve | Project Costs | Taxation | Vehicles | General | Building | Equipment | Communications | Grants | Green Lane | Other | Notes | Chec |
| 2026 Cylinders | | | Estimate | | \$6,200 | | | | | (\$6,200) | | | | | | \$0 |
| 2026 Hoses and Applica | | | Estimate | | \$5,000 | | | | | (\$5,000) | | | | | | \$0 |
| 2026 Portable Radios 8 | & pagers | | Estimate | | \$4,000 | | | | | (\$4,000) | | | | | | \$0 |
| 2026 SCBA | | | Estimate | | \$20,000 | | | | | (\$20,000) | | | | | | \$0 |
| 2027 To Vehicle Reserv | | | Estimate | Vehicles | \$200,000 | (\$200,000) | | | | | | | | | | \$0 |
| 2027 To Building Reserv | | | Estimate | Building | \$95,000 | (\$95,000) | | | | | | | | | | \$0 |
| 2027 To Equipment Res | eserve | | Estimate | Equipment | \$90,000 | (\$90,000) | | | | | | | | | | \$0 |
| | | | | | | | | | | | | | | | WE Contribution to Capital | |
| 2027 To Vehicle Reserv | | | Estimate | Vehicles | \$4,250 | | | | | | | | | (\$4,250) | Replacement | \$0 |
| 2027 To Comm Reserve | | | | Communications | | (\$30,000) | | | | | | | | | | \$0 |
| 2027 Communications | System Replacement | | Estimate | | \$150,000 | | | | | | (\$150,000) | | | | | \$0 |
| 2027 Bunker gear | | | Estimate | | \$21,000 | | | | | (\$21,000) | | | | | | \$0 |
| 2027 Cylinders | | | Estimate | | \$6,200 | | | | | (\$6,200) | | | | | | \$0 |
| 2027 Hoses and Applica | cances | | Estimate | | \$5,000 | | | | | (\$6,200) (\$5,000) | | | | | | \$0 |
| 2027 Portable Radios 8 | & pagers | | Estimate | | \$4,000 | | | | | (\$4,000) | | | | | | \$0 |
| 2027 SCBA | | | Estimate | | \$20,000 | | | | | (\$20,000) | | | | | | \$0 |
| 2028 To Vehicle Reserv | ve | | Estimate | Vehicles | \$250,000 | (\$250,000) | | | | | | | | | | \$0 |
| 2028 To Building Reserv | | | Estimate | Building | \$95,000 | (\$95,000) | | | | | | | | | | \$0 |
| 2028 To Equipment Res | | | Estimate | Equipment | \$100,000 | (\$100,000) | | | | | | | | | | \$0 |
| | | | | -4 | ¥200,000 | (4-00)000) | | | | | | | | | WE Contribution to Capital | 7. |
| 2028 To Vehicle Reserv | ve WF Contribution | | Estimate | Vehicles | \$4,250 | | | | | | | | | (\$4.250) | Replacement | \$0 |
| 2028 To Comm Reserve | | | Estimate | Communications | \$30,000 | (\$30,000) | | | | | | | | (74,230) | | \$0 |
| 2028 Fire Chief Vehicle | | | Estimate | | \$60,000 | (\$30,000) | (\$60,000) | | | | | | | | | \$0 |
| 2028 Shedden Tanker | | | Estimate | | \$600,000 | | (\$600,000) | | | | | | | | | \$0 |
| | (replace 2003) | | | | | | (3000,000) | | | (\$21,000) | | | | | | |
| 2028 Bunker gear | | | Estimate Estimate | | \$21,000 \$6,200 | | | | | (\$21,000) | | | | | | \$0 \$0 |
| 2028 Cylinders | | | | | | | | | | (\$6,200) | | | | | | |
| 2028 Hoses and Applica | | | Estimate | | \$5,000 | | | | | (\$5,000) | | | | | | \$0 |
| 2028 Portable Radios 8 | & pagers | | Estimate | | \$4,000 | | | | | (\$4,000) | | | | | | \$0 |
| 2028 SCBA | | | Estimate | | \$20,000 | | | | | (\$20,000) | | | | | | \$0 |
| 2029 To Vehicle Reserv | | | Estimate | Vehicles | \$250,000 | (\$250,000) | | | | | | | | | | \$0 |
| 2029 To Building Reserv | | | Estimate | Building | \$95,000 | (\$95,000) | | | | | | | | | | \$0 |
| 2029 To Equipment Res | eserve | | Estimate | Equipment | \$90,000 | (\$90,000) | | | | | | | | | | \$0 |
| | | | | | | | | | | | | | | | WE Contribution to Capital | |
| 2029 To Vehicle Reserv | ve WE Contribution | | Estimate | Vehicles | \$4,250 | | | | | | | | | (\$4,250) | Replacement | \$0 |
| 2029 To Comm Reserve | /e | | Estimate | Communications | \$30,000 | (\$30,000) | | | | | | | | | | \$0 |
| 2029 Bunker gear | | | Estimate | | \$21,000 | | | | | (\$21,000) | | | | | | \$0 |
| 2029 Cylinders | | | Estimate | | \$6,200 | | | | | (\$6,200) | | | | | | \$0 |
| 2029 Hoses and Applica | ances | | Estimate | | \$5,000 | | | | | (\$5,000) | | | | | | \$0 |
| 2029 Portable Radios 8 | & pagers | | Estimate | | \$4,000 | | | | | (\$4,000) | | | | | | \$0 |
| 2029 SCBA | F-0 | | Estimate | | \$20,000 | | | | | (\$20,000) | | | | | | \$0 |
| 2030 To Vehicle Reserv | NA | | Estimate | Vehicles | \$250,000 | (\$250.000) | | | | (320,000) | | | | | | \$0 |
| 2030 To Building Reserv | | | Estimate | Building | \$95,000 | (\$95,000) | | | | | | | | | | \$0 |
| 2030 To Equipment Res | | | Estimate | | \$100,000 | (\$100,000) | | | | | | | | | | \$0 |
| 2030 TO Equipitient Res | esei ve | | Estillate | Equipment | \$100,000 | (3100,000) | | | | | | | | | WE Contribution to Capital | ŞÜ |
| 2020 T- V-bi-l- D | | | Estimate | Vehicles | | | | | | | | | | (\$4,250) | Replacement | \$0 |
| | | | | | | | | | | | | | | | | |
| | ve WE Contribution | | Fatimet. | | \$4,250 | (\$20,000) | | | | | | | | (34,230) | Replacement | |
| 2030 To Comm Reserve | | | Estimate | Communications | \$30,000 | (\$30,000) | | | | (624 000) | | | | (34,230) | Replacement | \$0 |
| 2030 Bunker gear | | | Estimate | | \$30,000 \$21,000 | (\$30,000) | | | | (\$21,000) | | | | (34,230) | Replacement | \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders | ve | | Estimate Estimate | | \$30,000 \$21,000 \$6,200 | (\$30,000) | | | | (\$6,200) | | | | (34,230) | Replacement | \$0 \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica | cances | | Estimate Estimate Estimate | | \$30,000 \$21,000 \$6,200 \$5,000 | (\$30,000) | | | | (\$6,200) (\$5,000) | | | | (\$4,230) | nepacement | \$0 \$0 \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios 8 | cances | | Estimate Estimate Estimate Estimate | | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 | (\$30,000) | | | | (\$6,200) (\$5,000) (\$4,000) | | | | (\$4,230) | Reprocessing | \$0 \$0 \$0 \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios 8 2030 SCBA | cances & pagers | | Estimate Estimate Estimate Estimate Estimate Estimate | Communications | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 | | | | | (\$6,200) (\$5,000) | | | | (34,230) | Reprocessing | \$0 \$0 \$0 \$0 \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios & 2030 SCBA 2031 To Vehicle Reserv | tances & pagers | | Estimate Estimate Estimate Estimate Estimate Estimate Estimate | Communications | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 | (\$250,000) | | | | (\$6,200) (\$5,000) (\$4,000) | | | | (34,230) | nepacement . | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios 8 2030 SCBA 2031 To Vehicle Reserv 2031 To Building Reserv | cances & pagers ve | | Estimate Estimate Estimate Estimate Estimate Estimate Estimate Estimate Estimate | Vehicles Building | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 \$95,000 | (\$250,000) (\$95,000) | | | | (\$6,200) (\$5,000) (\$4,000) | | | | (34,230) | neprocent . | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios & 2030 SCBA 2031 To Vehicle Reserv | cances & pagers ve | | Estimate Estimate Estimate Estimate Estimate Estimate Estimate | Communications | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 | (\$250,000) | | | | (\$6,200) (\$5,000) (\$4,000) | | | | | | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applice 2030 Portable Radios 8 2030 SCBA 2031 To Vehicle Reserv 2031 To Building Reser 2031 To Equipment Res | re cances & pagers vee vee vee serve | | Estimate | Communications Vehicles Building Equipment | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 \$95,000 \$100,000 | (\$250,000) (\$95,000) | | | | (\$6,200) (\$5,000) (\$4,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios 8 2030 SCBA 2031 To Vehicle Reserv 2031 To Equipment Res 2031 To Vehicle Reserv 2031 To Vehicle Reserv | cances & pagers ve true veve veve veve veve ve WE Contribution | | Estimate | Vehicles Building Equipment Vehicles | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 \$95,000 \$100,000 | (\$250,000) (\$95,000) (\$100,000) | | | | (\$6,200) (\$5,000) (\$4,000) | | | | | | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios & 2030 SCBA 2031 To Vehicle Reserv 2031 To Equipment Re: 2031 To Equipment Re: 2031 To Vehicle Reserv 2031 To Vehicle Reserv | cances & pagers we ve ve vev ve ve ve ve ve ve ve ve ve v | | Estimate | Communications Vehicles Building Equipment | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 \$100,000 \$4,250 \$4,250 | (\$250,000) (\$95,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applici 2030 Portable Radios 8 2030 SCBA 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2031 To Comm Reserv 2031 To Comm Reserv 2031 Bunker gear | cances & pagers we ve ve vev ve ve ve ve ve ve ve ve ve v | | Estimate | Vehicles Building Equipment Vehicles | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 \$100,000 \$4,250 \$30,000 \$21,000 | (\$250,000) (\$95,000) (\$100,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios & 2030 SCBA 2031 To Vehicle Reserv 2031 To Equipment Re: 2031 To Equipment Re: 2031 To Vehicle Reserv 2031 To Oomm Reserve 2031 To Oomm Reserve | cances & pagers we ve ve vev ve ve ve ve ve ve ve ve ve v | | Estimate | Vehicles Building Equipment Vehicles | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 \$100,000 \$4,250 \$4,250 | (\$250,000) (\$95,000) (\$100,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios & 2030 SCBA 2031 To Vehicle Reserv 2031 To Equipment Res 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2031 Bunker gear 2031 Bunker gear 2031 Gylinders 2031 Bunker gear 2031 Bunker gear | cances & pagers ve ve ve ve ve WE Contribution ve | | Estimate | Vehicles Building Equipment Vehicles | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$250,000 \$250,000 \$100,000 \$4,250 \$30,000 \$21,000 \$21,000 \$5,200 | (\$250,000) (\$95,000) (\$100,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Sunker gear 2030 Cylinders 2030 Hoses and Applici 2030 Portable Radios 8 2030 SEAR 2031 To Vehicle Reserv 2031 To Equipment Res 2031 To Comm Reserve 2031 To Comm Reserve 2031 To Comm Reserve 2031 Bunker gear 2031 Qylinders | cances & pagers ve ve ve ve ve WE Contribution ve | | Estimate | Vehicles Building Equipment Vehicles | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$250,000 \$95,000 \$100,000 \$4,250 \$30,000 \$21,000 | (\$250,000) (\$95,000) (\$100,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) (\$21,000) (\$6,200) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Sunker gear 2030 Cylinders 2030 Hoses and Applici 2030 Portable Radios 8 2030 SEA 2031 To Vehicle Reserv 2031 To Building Reser 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2031 To Comm Reserve 2031 Bunker gear 2031 Sunker gear 2031 Cylinders 2031 Hoses and Applici 2031 Portable Radios 8 | cances & pagers ve ve ve ve ve WE Contribution ve | | Estimate | Vehicles Building Equipment Vehicles | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$20,000 \$250,000 \$100,000 \$4,250 \$30,000 \$21,000 \$5,200 \$5,200 \$4,000 | (\$250,000) (\$95,000) (\$100,000) | | | | (\$6,200) (\$4,000) (\$20,000) (\$20,000) (\$21,000) (\$6,200) (\$5,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Sunker gear 2030 Cylinders 2030 Ploses and Applica 2030 Portable Radios & 2030 Portable Radios & 2030 SCBA 2031 To Vehicle Reserv 2031 To Building Reser 2031 To Equipment Res 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2031 Bunker gear 2031 Bunker gear 2031 Hoses and Applica 2031 Portable Radios & 2031 Portable Radios & 2031 SCBA | ve cances & pagers ve rve rve ve WE Contribution re cances & pagers | | Estimate | Vehicles Building Equipment Vehicles | \$30,000 \$21,000 \$6,200 \$5,000 \$4,000 \$250,000 \$250,000 \$100,000 \$4,250 \$30,000 \$21,000 \$21,000 \$5,200 | (\$250,000) (\$95,000) (\$100,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) (\$20,000) (\$6,200) (\$5,200) (\$5,000) (\$4,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applica 2030 Portable Radios & 2031 To Vehicle Reserv 2031 To Bulding Reser 2031 To Equipment Re: 2031 To Comm Reserv 2031 To Comm Reserv 2031 Un Comm Reserv 2031 Bunker gear 2031 Cylinders 2031 Portable Radios & 2031 Portable R | cances & pagers ve ve ve ve ve ve we WE Contribution ve cances & pagers | | Estimate | Vehicles Building Equipment Vehicles Communications Vehicles | \$30,000 \$21,000 \$5,200 \$5,000 \$20,000 \$250,000 \$100,000 \$4,250 \$30,000 \$21,000 \$5,200 \$21,000 \$4,250 \$2,000 \$20,000 | (\$250,000) (\$95,000) (\$100,000) (\$30,000) (\$250,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) (\$20,000) (\$6,200) (\$5,200) (\$5,000) (\$4,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Sunker gear 2030 Cylinders 2030 Porses and Applici 2030 Portable Radios 8 2030 SEA 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2031 To Comm Reserv 2031 To Comm Reserv 2031 To Comm Reserv 2031 Bunker gear 2031 Whoses and Applici 2031 Woses and Applici 2031 SCBA 2031 TO Vehicle Reserv 2031 To To Comm Reserv 2031 To Comm Reserv 2031 Comm Reserv 2031 Comm Reserv 2031 To Comm Reserv 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2032 To Vehicle Reserv | cances & pagers ve rve sserve ve WE Contribution ve cances & pagers ve ve ve ve ve ve | | Estimate | Vehicles Building Equipment Vehicles Communications Vehicles Building Equipment Vehicles Building | \$30,000 \$21,000 \$5,200 \$5,000 \$20,000 \$250,000 \$100,000 \$4,250 \$30,000 \$21,000 \$5,5000 \$21,000 \$22,000 \$22,000 \$250,000 \$250,000 | (\$250,000) (\$95,000) (\$100,000) (\$30,000) (\$30,000) (\$250,000) (\$95,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) (\$20,000) (\$6,200) (\$5,200) (\$5,000) (\$4,000) | | | | | WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Sunker gear 2030 Cylinders 2030 Porses and Applici 2030 Portable Radios 8 2030 SEA 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2031 To Comm Reserv 2031 To Comm Reserv 2031 To Comm Reserv 2031 Bunker gear 2031 Whoses and Applici 2031 Woses and Applici 2031 SCBA 2031 TO Vehicle Reserv 2031 To To Comm Reserv 2031 To Comm Reserv 2031 Comm Reserv 2031 Comm Reserv 2031 To Comm Reserv 2031 To Vehicle Reserv 2031 To Vehicle Reserv 2032 To Vehicle Reserv | cances & pagers ve rve sserve ve WE Contribution ve cances & pagers ve ve ve ve ve ve | | Estimate | Vehicles Building Equipment Vehicles Communications Vehicles | \$30,000 \$21,000 \$5,200 \$5,000 \$20,000 \$250,000 \$100,000 \$4,250 \$30,000 \$21,000 \$5,200 \$21,000 \$4,250 \$2,000 \$20,000 | (\$250,000) (\$95,000) (\$100,000) (\$30,000) (\$250,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) (\$20,000) (\$6,200) (\$5,200) (\$5,000) (\$4,000) | | | | | WE Contribution to Capital Replacement | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Bunker gear 2030 Cylinders 2030 Hoses and Applici 2030 Portable Radios 8 2031 To Vehicle Reserv 2031 To Sullding Reser 2031 To Comm Reserv 2031 To Comm Reserv 2031 To Linder 2031 Cylinders 2031 Cylinders 2031 Cylinders 2031 Cylinders 2031 Cylinder 2032 To Cylinder Reserv 2032 To Equipment Reserv 2032 To Equipment Reserv 2032 To Equipment Reserv 2032 To Equipment Reserv | ve we | | Estimate | Vehicles Building Equipment Vehicles Communications Vehicles Building Equipment Equipment Vehicles Building Equipment | \$30,000 \$21,000 \$5,200 \$5,000 \$4,000 \$250,000 \$100,000 \$100,000 \$4,250 \$30,000 \$21,000 \$5,200 \$21,000 \$4,000 \$20,000 \$20,000 \$20,000 \$20,000 | (\$250,000) (\$95,000) (\$100,000) (\$30,000) (\$30,000) (\$250,000) (\$95,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) (\$20,000) (\$6,200) (\$5,200) (\$5,000) (\$4,000) | | | | (\$4,250) | WE Contribution to Capital Replacement WE Contribution to Capital | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2030 Sunker gear 2030 Cylinders 2030 Posses and Applica 2030 Portable Radios 8 2030 ScBA 2031 To Vehicle Reserv 2031 To Building Reser 2031 To Comm Reserv 2031 To Comm Reserv 2031 To Comm Reserv 2031 Bunker gear 2031 Portable Radios 8 2031 Portable Radios 8 2031 To Vehicle Reserv 2031 Portable Radios 8 2032 To Uehicle Reserv 2032 To Uehicle Reserv 2032 To Equipment Rei 2032 To Equipment Rei 2032 To Equipment Rei 2033 To Vehicle Reserv | re cances & pagers ve ve rve ve WE Contribution re cances & pagers cances & pagers ve v | | Estimate | Vehicles | \$30,000 \$21,000 \$6,200 \$5,000 \$20,000 \$250,000 \$100,000 \$4,250 \$4,250 \$5,000 \$21,000 \$5,000 \$20,000 \$20,000 \$20,000 \$20,000 \$20,000 \$100,000 | (\$250,000) (\$95,000) (\$100,000) (\$30,000) (\$250,000) (\$100,000) | | | | (\$6,200) (\$5,000) (\$4,000) (\$20,000) (\$20,000) (\$6,200) (\$5,200) (\$5,000) (\$4,000) | | | | (\$4,250) | WE Contribution to Capital Replacement | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
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| + | verificies | General | Bullullig | Equipment | Communications | IUlai | |
|----------|---|--|--|--|---|--|--|
| | (\$685,218) | (\$34,999) | (\$304,775) | (\$66,901) | (\$42,064) | (\$1,133,957) | Year |
| | (\$718,389) | (\$34,999) | (\$202,013) | (\$120,541) | (\$162,064) | (\$1,238,006) | 2026 |
| Н | (\$718,389) | (\$34,999) | (\$202,013) | (\$115,541) | (\$162,064) | (\$1,233,006) | 2026 |
| \vdash | | | | | | (31,233,000) | |
| | (\$718,389) | (\$34,999) | (\$202,013) | (\$111,541) | (\$162,064) | (\$1,229,006) | 2026 |
| | (\$718,389) | (\$34,999) | (\$202.013) | (\$91,541) | (\$162,064) | (\$1,209,006) | 2026 |
| _ | | (\$34,999) | (\$202,013) | (\$91,541) | (\$162,064) | | 2027 |
| - | (\$918,389) | | | | | (\$1,409,006) | |
| | (\$918,389) | (\$34,999) | (\$297,013) | (\$91,541) | (\$162,064) | (\$1,504,006) | 2027 |
| | (\$918,389) | (\$34,999) | (\$297,013) | (\$181,541) | (\$162,064) | (\$1,594,006) | 2027 |
| \vdash | (\$310,503) | (554,555) | (9237,013) | (9101,541) | (9102,004) | (71,554,000) | 2027 |
| | | | | | | | |
| | (\$922,639) | (\$34,999) | (\$297,013) | (\$181,541) | (\$162,064) | (\$1,598,256) | 2027 |
| | (\$922,639) | (\$34,999) | (\$297,013) | (\$181,541) | (\$192,064) | (\$1,628,256) | 2027 |
| \vdash | | | | | | | |
| L | (\$922,639) | (\$34,999) | (\$297,013) | (\$181,541) | (\$42,064) | (\$1,478,256) | 2027 |
| | (\$922,639) | (\$34,999) | (\$297,013) | (\$160,541) | (\$42,064) | (\$1,457,256) | 2027 |
| | (\$922,639) | (\$34,999) | (\$297,013) | (\$154,341) | (\$42,064) | (\$1,451,056) | 2027 |
| \vdash | | | | | | | |
| | (\$922,639) | (\$34,999) | (\$297,013) | (\$149,341) | (\$42,064) | (\$1,446,056) | 2027 |
| | (\$922,639) | (\$34,999) | (\$297,013) | (\$145,341) | (\$42,064) | (\$1,442,056) | 2027 |
| _ | (\$922,639) | (\$34,999) | (\$297.013) | (\$125,341) | (\$42,064) | (\$1,422,056) | 2027 |
| - | | | | (\$123,341) | | | |
| | (\$1,172,639) | (\$34,999) | (\$297,013) | (\$125,341) | (\$42,064) | (\$1,672,056) | 2028 |
| | (\$1,172,639) | (\$34,999) | (\$392,013) | (\$125,341) | (\$42,064) | (\$1,767,056) | 2028 |
| - | (\$1,172,639) | (\$34,999) | (\$392,013) | (\$225,341) | (\$42,064) | (\$1,867,056) | 2028 |
| \vdash | (31,172,039) | (334,333) | (3352,013) | (3223,341) | (342,004) | (31,007,030) | 2020 |
| | | | | | | | |
| | (\$1,176,889) | (\$34,999) | (\$392,013) | (\$225,341) | (\$42,064) | (\$1,871,306) | 2028 |
| Н | | | | | | | 2028 |
| \vdash | (\$1,176,889) | (\$34,999) | (\$392,013) | (\$225,341) | (\$72,064) | (\$1,901,306) | |
| Т | (\$1,116,889) (\$516,889) | (\$34,999) (\$34,999) | (\$392,013) | (\$225,341) (\$225,341) | (\$72,064) (\$72,064) | (\$1,841,306) | 2028 |
| Т | (\$516.889) | (\$34.999) | (\$392,013) | (\$225.341) | (\$72.064) | (\$1,241,306) | 2028 |
| Н | (\$516,889) | (\$34,999) | (\$392,013) | (\$204,341) | (\$72,064) | | 2028 |
| - | | | | | | (\$1,220,306) | |
| Т | (\$516,889) | (\$34,999) | (\$392,013) | (\$198,141) | (\$72,064) | (\$1,214,106) | 2028 |
| Т | (\$516,889) | (\$34,999) | (\$392,013) | (\$193,141) | (\$72,064) | (\$1,209,106) | 2028 |
| \vdash | (4510,003) | (60.4,555) | | | | (04,205,100) | |
| L | (\$516,889) | (\$34,999) | (\$392,013) | (\$189,141) | (\$72,064) | (\$1,205,106) | 2028 |
| | (\$516,889) | (\$34,999) | (\$392,013) | (\$169,141) | (\$72,064) | (\$1,185,106) | 2028 |
| т | (\$766,889) | (\$34,999) | (\$392,013) | (\$169,141) | (\$72,064) | (\$1,435,106) | 2029 |
| \vdash | | | | | | | |
| L | (\$766,889) | (\$34,999) | (\$487,013) | (\$169,141) | (\$72,064) | (\$1,530,106) | 2029 |
| - 1 - | (\$766,889) | (\$34,999) | (\$487,013) | (\$259,141) | (\$72,064) | (\$1,620,106) | 2029 |
| - | (, , , , , , , , , , , , , , , , , , , | (1.7.7) | | | | 11 /2 2/ 22/ | |
| | | | | | | | |
| | (\$771,139) | (\$34,999) | (\$487,013) | (\$259,141) | (\$72,064) | (\$1,624,356) | 2029 |
| | (\$771,139) | (\$34,999) | (\$487,013) | (\$259,141) | (\$102,064) | (\$1,654,356) | 2029 |
| _ | (\$771,139) | (\$34,999) | (\$487,013) | (\$238,141) | (\$102,064) | (\$1,633,356) | 2029 |
| - | | (\$34,999) | | (\$238,141) | (\$102,064) | | |
| | (\$771,139) | (\$34,999) | (\$487,013) | (\$231,941) | (\$102,064) | (\$1,627,156) | 2029 |
| | (\$771,139) | (\$34,999) | (\$487,013) | (\$226,941) | (\$102,064) | (\$1,622,156) | 2029 |
| - 1- | (\$771,139) | (\$34,999) | (\$487,013) | (\$222,941) | (\$102,064) | (\$1,618,156) | 2029 |
| ⊢ | | | | | | | |
| | (\$771,139) | (\$34,999) | (\$487,013) | (\$202,941) | (\$102,064) | (\$1,598,156) | 2029 |
| | (\$1,021,139) | (\$34,999) | (\$487,013) | (\$202,941) | (\$102,064) | (\$1,848,156) | 2030 |
| H | | | (0502.042) | | | (04.040,456) | |
| <u> </u> | (\$1,021,139) | (\$34,999) | (\$582,013) | (\$202,941) | (\$102,064) | (\$1,943,156) | 2030 |
| | (\$1,021,139) | (\$34,999) | (\$582,013) | (\$302,941) | (\$102,064) | (\$2,043,156) | 2030 |
| | | | | | | | |
| | (61.025.200) | (\$34,999) | (\$582.013) | (\$302,941) | (\$102.064) | (\$2.047.406) | 2030 |
| - | (\$1,025,389) | | | | | | |
| | (\$1,025,389) | (\$34,999) | (\$582,013) | (\$302,941) | (\$132,064) | (\$2,077,406) | 2030 |
| | (\$1,025,389) | (\$34,999) | (\$582,013) | (\$281,941) | (\$132,064) | (\$2,056,406) | 2030 |
| \vdash | (\$1,025,389) (\$1,025,389) | (\$34,999) | (\$582,013) | (¢275,741) | (\$122,004) | (\$2,056,406) (\$2,050,206) | 2030 |
| - | (\$1,025,389) | | | (\$275,741) | (\$132,064) | (\$2,050,206) | |
| | (\$1,025,389) | (\$34,999) | (\$582,013) | (\$270,741) | (\$132,064) | (\$2,045,206) | 2030 |
| | (\$1,025,389) | (\$34,999) | (\$582,013) | (\$266,741) | (\$132,064) | (\$2,041,206) | 2030 |
| \vdash | | | | | | | 2030 |
| L | (\$1,025,389) | (\$34,999) | (\$582,013) | (\$246,741) | (\$132,064) | (\$2,021,206) | |
| | (\$1,275,389) | (\$34,999) | (\$582,013) | (\$246,741) | (\$132,064) | (\$2,271,206) | 2031 |
| Г | (\$1,275,389) | (\$34,999) | (\$677,013) | (\$246,741) | (\$132,064) | (\$2,366,206) | 2031 |
| \vdash | | | | | | | |
| L | (\$1,275,389) | (\$34,999) | (\$677,013) | (\$346,741) | (\$132,064) | (\$2,466,206) | 2031 |
| | | | | | | | |
| | (\$1,279,639) | (\$34,999) | (\$677,013) | (\$346,741) | (\$132,064) | (\$2,470,456) | 2031 |
| \vdash | | | | | | | |
| \perp | (\$1,279,639) | (\$34,999) | (\$677,013) | (\$346,741) | (\$162,064) | (\$2,500,456) | 2031 |
| | (\$1,279,639) | (\$34,999) | (\$677,013) | (\$325,741) | (\$162,064) | (\$2,479,456) | 2031 |
| | (\$1,279,639) | (\$34,999) | (\$677,013) | (\$319,541) | (\$162,064) | (\$2,473,256) | 2031 |
| \vdash | | | | | | | |
| \perp | (\$1,279,639) | (\$34,999) | (\$677,013) | (\$314,541) | (\$162,064) | (\$2,468,256) | 2031 |
| | (\$1,279,639) | (\$34,999) | (\$677,013) | (\$310,541) | (\$162,064) | (\$2,464,256) | 2031 |
| Г | (\$1,279,639) | (\$34,999) | (\$677,013) | (\$290,541) | (\$162,064) | (\$2,444,256) | 2031 |
| - | | (\$34,999) | (\$0,7,013) | | | | 2031 |
| - | (\$1,529,639) | | | (\$290,541) | (\$162,064) | (\$2,694,256) | |
| | (\$1,529,639) | (\$34,999) | (\$677,013) | | | | 2032 |
| | (\$1,529,639) | (\$34,999) | (\$677,013) (\$772,013) | (\$290,541) | (\$162,064) | (\$2,789,256) | |
| Г | | (\$34,999) | (\$772,013) | | | (\$2,789,256) (\$2,889,256) | 2032 |
| F | | (\$34,999) (\$34,999) | | (\$290,541) (\$390,541) | (\$162,064) (\$162,064) | (\$2,889,256) | 2032 |
| F | | (\$34,999) (\$34,999) | (\$772,013) (\$772,013) | (\$390,541) | (\$162,064) | (\$2,889,256) | |
| I | (\$1,533,889) | (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) | (\$162,064) (\$162,064) | (\$2,889,256) (\$2,893,506) | 2032 |
| | | (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) | (\$162,064) (\$162,064) | (\$2,889,256) (\$2,893,506) | |
| | (\$1,533,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) | (\$162,064) (\$162,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) | 2032 2032 |
| | (\$1,533,889) (\$783,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) | (\$162,064) (\$162,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) | 2032 2032 2032 |
| | (\$1,533,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) | (\$162,064) (\$162,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) | 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) | (\$162,064) (\$162,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) | 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) | (\$162,064) (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) | 2032 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) (\$358,341) | (\$162,064) (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) (\$2,141,306) | 2032 2032 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) | (\$162,064) (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) | 2032 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) (\$358,341) (\$358,341) | (\$162,064) (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) (\$2,141,306) (\$2,137,306) | 2032 2032 2032 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) (\$358,341) (\$354,341) | (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) (\$2,141,306) (\$2,137,306) (\$2,117,306) | 2032 2032 2032 2032 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$1,033,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) (\$358,341) (\$354,341) (\$334,341) (\$334,341) | (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) (\$2,141,306) (\$2,137,306) (\$2,117,306) (\$2,137,306) (\$2,367,306) | 2032 2032 2032 2032 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$1,033,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) (\$358,341) (\$354,341) (\$334,341) (\$334,341) | (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) (\$2,141,306) (\$2,137,306) (\$2,117,306) (\$2,137,306) (\$2,367,306) | 2032 2032 2032 2032 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$1,033,889) (\$1,033,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) (\$358,341) (\$354,341) (\$334,341) (\$334,341) (\$334,341) | (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) (\$2,141,306) (\$2,117,306) (\$2,17,306) (\$2,367,306) (\$2,462,306) | 2032 2032 2032 2032 2032 2032 2032 2032 |
| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$1,033,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$363,341) (\$358,341) (\$354,341) (\$334,341) (\$334,341) | (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,152,506) (\$2,146,306) (\$2,141,306) (\$2,137,306) (\$2,117,306) (\$2,137,306) (\$2,367,306) | 2032 2032 2032 2032 2032 2032 2032 2032 |
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| | (\$1,533,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$783,889) (\$1,033,889) (\$1,033,889) (\$1,033,889) (\$1,033,889) | (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) (\$34,999) | (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$772,013) (\$867,013) (\$867,013) | (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$390,541) (\$369,541) (\$358,341) (\$358,341) (\$334,341) (\$334,341) (\$343,434) | (\$162,064) (\$162,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) (\$192,064) | (\$2,889,256) (\$2,893,506) (\$2,923,506) (\$2,173,506) (\$2,145,306) (\$2,146,306) (\$2,141,306) (\$2,137,306) (\$2,17,306) (\$2,367,306) (\$2,367,306) (\$2,562,306) (\$2,562,306) | |

 Vehicles
 General
 Building
 Equipment
 Communications
 Total

| | | | | | Expenses | | | | | Funding Source | s | | | | | |
|------|------------------------------------|-----------|--------------|----------------|---------------|-------------|----------|---------|----------|----------------|----------------|--------|------------|-----------|----------------------------|-------|
| Year | Project | Addl Info | Act/Comm/Est | To Reserve | Project Costs | Taxation | Vehicles | General | Building | Equipment | Communications | Grants | Green Lane | Other | Notes | Check |
| 2033 | Cylinders | | Estimate | | \$6,200 | | | | | (\$6,200) | | | | | | \$0 |
| 2033 | Hoses and Applicances | | Estimate | | \$5,000 | | | | | (\$5,000) | | | | | | \$0 |
| 2033 | Portable Radios & pagers | | Estimate | | \$4,000 | | | | | (\$4,000) | | | | | | \$0 |
| 2033 | SCBA | | Estimate | | \$20,000 | | | | | (\$20,000) | | | | | | \$0 |
| 2034 | To Vehicle Reserve | | Estimate | Vehicles | \$250,000 | (\$250,000) | | | | | | | | | | \$0 |
| 2034 | To Building Reserve | | Estimate | Building | \$95,000 | (\$95,000) | | | | | | | | | | \$0 |
| 2034 | To Equipment Reserve | | Estimate | Equipment | \$100,000 | (\$100,000) | | | | | | | | | | \$0 |
| | | | | | | | | | | | | | | | WE Contribution to Capital | |
| 2034 | To Vehicle Reserve WE Contribution | | Estimate | Vehicles | \$4,250 | | | | | | | | | (\$4,250) | Replacement | \$0 |
| 2034 | To Comm Reserve | | Estimate | Communications | \$30,000 | (\$30,000) | | | | | | | | | | \$0 |
| 2034 | Bunker gear | | Estimate | | \$21,000 | | | | | (\$21,000) | | | | | | \$0 |
| 2034 | Cylinders | | Estimate | | \$6,200 | | | | | (\$6,200) | | | | | | \$0 |
| 2034 | Hoses and Applicances | | Estimate | | \$5,000 | | | | | (\$5,000) | | | | | | \$0 |
| 2034 | Portable Radios & pagers | | Estimate | | \$4,000 | | | | | (\$4,000) | | | | | | \$0 |
| 2034 | SCBA | | Estimate | | \$20,000 | | | | | (\$20,000) | | | | | | \$0 |

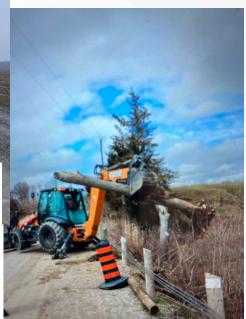
| Vehicles | General | Building | Equipment | Communications | Total | |
|---------------|------------|-------------|-------------|----------------|---------------|------|
| (\$685,218) | (\$34,999) | (\$304,775) | (\$66,901) | (\$42,064) | (\$1,133,957) | Year |
| (\$1,038,139) | (\$34,999) | (\$867,013) | (\$407,141) | (\$222,064) | (\$2,569,356) | 2033 |
| (\$1,038,139) | (\$34,999) | (\$867,013) | (\$402,141) | (\$222,064) | (\$2,564,356) | 2033 |
| (\$1,038,139) | (\$34,999) | (\$867,013) | (\$398,141) | (\$222,064) | (\$2,560,356) | 2033 |
| (\$1,038,139) | (\$34,999) | (\$867,013) | (\$378,141) | (\$222,064) | (\$2,540,356) | 2033 |
| (\$1,288,139) | (\$34,999) | (\$867,013) | (\$378,141) | (\$222,064) | (\$2,790,356) | 2034 |
| (\$1,288,139) | (\$34,999) | (\$962,013) | (\$378,141) | (\$222,064) | (\$2,885,356) | 2034 |
| (\$1,288,139) | (\$34,999) | (\$962,013) | (\$478,141) | (\$222,064) | (\$2,985,356) | 2034 |
| | | | | | | |
| (\$1,292,389) | (\$34,999) | (\$962,013) | (\$478,141) | (\$222,064) | (\$2,989,606) | 2034 |
| (\$1,292,389) | (\$34,999) | (\$962,013) | (\$478,141) | (\$252,064) | (\$3,019,606) | 2034 |
| (\$1,292,389) | (\$34,999) | (\$962,013) | (\$457,141) | (\$252,064) | (\$2,998,606) | 2034 |
| (\$1,292,389) | (\$34,999) | (\$962,013) | (\$450,941) | (\$252,064) | (\$2,992,406) | 2034 |
| (\$1,292,389) | (\$34,999) | (\$962,013) | (\$445,941) | (\$252,064) | (\$2,987,406) | 2034 |
| (\$1,292,389) | (\$34,999) | (\$962,013) | (\$441,941) | (\$252,064) | (\$2,983,406) | 2034 |
| (\$1,292,389) | (\$34,999) | (\$962,013) | (\$421,941) | (\$252,064) | (\$2,963,406) | 2034 |



2025 Capital Budget

PUBLIC WORKS EQUIPMENT, DRAINAGE AND PLANNING





2025 Capital Budget



Facilities and Equipment Asset Snapshot:

| Category/Type | Replacement Value (adjusted @ 3.3% CPI) | Target Annual Reinvestment |
|------------------------|---|-------------------------------|
| Public Works Facility | \$1.24 million | \$27,000 |
| Vehicles and Machinery | \$6.6 million | \$660,000 |

Capital Project Sheet: Roads Equipment Sidewalk Plow - Rebuild



Project Rating: Critical

Project Overview:

The Township's original sidewalk plow has experienced significant maintenance issues and has limited hydraulic capabilities. Due to its age, a supplier technician has recommended replacing the unit and suggests the supplier's rebuild program. This rebuild would involve using the existing chassis with a rebuilt motor, bringing all accessory components up to current standards while avoiding DEF requirements for newer engines. This option offers greater reliability and a cost savings of approximately \$30,000, compared to purchasing a new unit.



Project Funding Source

| | 2025 | 2026 |
|------------------------|-----------|------|
| Levy | | |
| Development Charges | | |
| Road Equipment Reserve | \$160,000 | |
| Grants | | |
| Other | | |

Project Objectives:

Safety



Maintain Level of Service



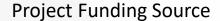
Capital Project Sheet: Roads Equipment Truck Replacement



Project Rating: Recommended

Project Overview:

Truck P55, a 2016 Dodge Ram was identified in the 2023 Capital Budget for replacement in 2024, however after inspection, the vehicle remained in good working order and the purchase was delayed until 2025.



| | 2025 | 2026 |
|------------------------|-----------|------|
| Levy | | |
| Development Charges | | |
| Road Equipment Reserve | \$ 70,000 | |
| Grants | | |
| Other | | |



Project Objectives:

Safety



Asset Renewal



Maintain Level of Service



Capital Project Sheet: Roads Equipment Truck Mounted Broom



Project Rating: Recommended

Project Overview:

The Township would benefit from a truck-mounted push broom, as it produces less dust during summer operations and allows for quick debris cleanup after hours, offering a more efficient alternative to the sidewalk plow broom. Additionally, the truck's harness can double as a snowplow, providing an opportunity to expand our in-house capacity for plowing parking lots if needed. Broom to be mounted to the parks' truck.

Project Funding Source

| | 2025 | 2026 |
|------------------------|-----------|------|
| Levy | | |
| Development Charges | | |
| Road Equipment Reserve | \$ 16,000 | |
| Grants | | |
| Other | | |



Project Objectives:

Asset Renewal



Maintain Level of Service —

Capital Project Sheet: Drainage Upcoming 2024 Assessments



Project Rating: Critical

Project Overview:

The Township received several requests for drainage improvements through the Drainage Act. As a tributary area within the catchment areas, the Township is responsible for its assessment of the costs. The following drains and their estimated costs are planned for construction in 2024:

Jones Drain - \$22,000

Best Drain - \$500

Edison Drain - \$30,000

Bowlby Futcher - \$30,000



Project Funding Source

| | 2025 | 2026 |
|---------------------|-----------|------|
| Levy | | |
| Development Charges | | |
| Drainage Reserve | \$ 82,500 | |
| Grants | | |
| Other | | |

Project Objectives:

Safety



Climate Resiliency



Capital Project Sheet: Planning Industrial Land Secondary Plan



Project Rating: Important

Project Overview:

Staff recommend completing a secondary plan for the industrial land to ensure sustainable growth, attract businesses, and optimize land use. A secondary plan would provide a clear vision for infrastructure development, zoning, and environmental considerations, helping Southwold compete as a desirable industrial hub. This planning will enable efficient resource allocation, ensure compatibility with surrounding land uses, and help the community manage future demands on transportation, utilities, and services. Ultimately, a well-defined secondary plan positions Southwold for economic success while safeguarding quality of life for residents.



Project Funding Source

| | 2025 | 2026 |
|---------------------|-----------|------|
| Levy | \$ 50,000 | |
| Development Charges | | |
| Planning Reserve | | |
| Grants | | |
| Other | | |

Project Objectives:

Sustainability -



Smart Growth



Economic Opportunity



Capital Project Sheet: Planning Zoning By-Law Update



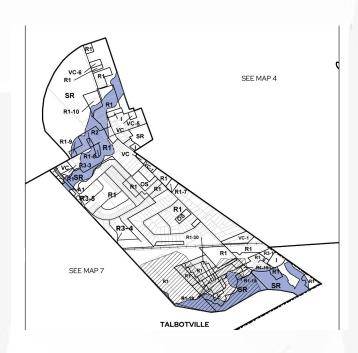
Project Rating: Important

Project Overview:

Updating the zoning bylaw is essential to keep regulations current with community needs, environmental standards, and evolving development trends. An updated zoning bylaw would provide clearer guidelines for property use, improve land use efficiency, and support sustainable growth. This update would also streamline development approvals, reduce conflicts between land uses, and enhance the township's ability to attract quality investment. By addressing outdated provisions and incorporating modern planning principles, a zoning bylaw update will help the community thrive and adapt to future challenges and opportunities.

Project Funding Source

| | 2025 | 2026 |
|---------------------|------------|------|
| Levy | \$ 100,000 | |
| Development Charges | | |
| Planning Reserve | | |
| Grants | | |
| Other | | |



Project Objectives:

Sustainability

Smart Growth

Economic Opportunity



Capital Project Sheet: Planning Parks and Trails Master Plan



Project Rating: Important

Project Overview:

As growth pressures in the Township are expected to remain high, planning for smart, sustainable development is essential. Council has prioritized creating connected, welcoming communities, with spaces that encourage gathering and active lifestyles. A comprehensive trails and master plan serves as the foundation for building such a community, addressing residents' needs and opportunities, outlining funding requirements, and establishing a clear capital plan to transition from concept to construction.



Project Funding Source

| | 2025 | 2026 |
|---------------------|-----------|------|
| Levy | | |
| Development Charges | | |
| Planning Reserve | \$100,000 | |
| Grants | | |
| Other | | |

Project Objectives:

Sustainability



Smart Growth ***



Connectivity



Capital Project Sheet: Public Works Summary of Capital Expenditures



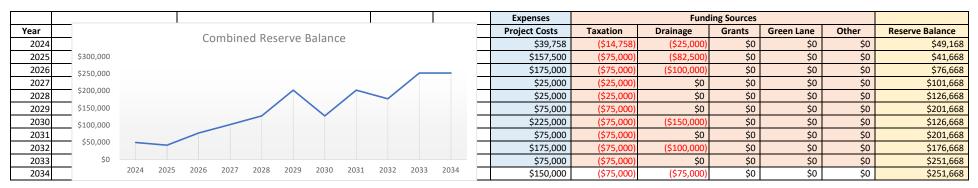
| Project | Equipment Reserve | Drainage Reserve | Levy | Planning Reserve |
|-------------------------------------|----------------------|---------------------|-----------|------------------|
| Sidewalk Plow - Rebuild | \$ 160,000 | | | |
| Light Duty Truck Replacement (2025) | \$ 70,000 | | | |
| Push Broom Purchase | \$ 16,000 | | | |
| 2024 Drainage Assessments | | \$ 82,000 | | |
| Industrial Lands Secondary Plan | | | \$ 50,000 | |
| Zoning By-Law Update | | | \$100,000 | |
| Parks and Trails Master Plan | | | | \$ 100,000 |
| 2024 Budget Total: | \$ 246,000 | \$ 82,000 | | \$ 250,000 |

Road Equipment

| | | | Expenses | | Fu | nding Sources | | | |
|------|-------------|--|---------------|-------------|-----------------------|---------------|-------------|-------------|-----------------|
| Year | | Combined Reserve Balance | Project Costs | Taxation | Road Equipment | Grants | Green Lane | Other | Reserve Balance |
| 2024 | \$2,000,000 | Combined Reserve Balance | \$1,664,544 | (\$350,000) | (\$738,262) | \$0 | (\$350,000) | (\$226,282) | (\$374,641) |
| 2025 | | | \$596,000 | (\$350,000) | (\$246,000) | \$0 | \$0 | \$0 | (\$270,641) |
| 2026 | \$1,500,000 | | \$350,000 | (\$350,000) | \$0 | \$0 | \$0 | \$0 | \$79,359 |
| 2027 | | | \$350,000 | (\$350,000) | \$0 | \$0 | \$0 | \$0 | \$429,359 |
| 2028 | \$1,000,000 | | \$805,000 | (\$350,000) | (\$455,000) | \$0 | \$0 | \$0 | \$324,359 |
| 2029 | \$500,000 | | \$350,000 | (\$350,000) | \$0 | \$0 | \$0 | \$0 | \$674,359 |
| 2030 | \$500,000 | | \$905,000 | (\$350,000) | (\$555,000) | \$0 | \$0 | \$0 | \$469,359 |
| 2031 | \$0 | | \$350,000 | (\$350,000) | \$0 | \$0 | \$0 | \$0 | \$819,359 |
| 2032 | | 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 | \$350,000 | (\$350,000) | \$0 | \$0 | \$0 | \$0 | \$1,169,359 |
| 2033 | (\$500,000) | | \$350,000 | (\$350,000) | \$0 | \$0 | \$0 | \$0 | \$1,519,359 |
| 2034 | | | \$350,000 | (\$350,000) | \$0 | \$0 | \$0 | \$0 | \$1,869,359 |

| | R R | | | | | | | Reserve Breakdown | | | | | | |
|------|--|------------------------------|-------------|----------------|---------------|-------------|-----------------------|-------------------|-------------|-------------|----------------------|-------|----------------|------|
| | | | | | Expenses | | Fu | nding Sources | 5 | | | | Road Equipment | |
| Year | Project | Additional Info | Act/Est/Adj | To Reserve | Project Costs | Taxation | Road Equipment | Grants | Green Lane | Other | Notes | Check | (\$669,143) | Year |
| 2023 | To Road Equipment Reserve | | Actual | Road Equipment | \$300,000 | (\$300,000) | | | | | | \$0 | (\$526,015) | 2023 |
| 2023 | Replace 2006 International Dump Truck/Snow P | low | Actual | | \$376,390 | | (\$191,390) | | (\$185,000) | | | (\$0) | (\$334,625) | 2023 |
| 2023 | Replace 2002 Caterpillar Grader | | Actual | | \$598,247 | | (\$299,124) | | (\$299,123) | | | \$0 | (\$35,501) | 2023 |
| 2023 | Replace 2013 Dodge Ram 1500 | Postpone - engine replaced | | | \$0 | | | | | | | \$0 | (\$35,501) | 2023 |
| 2023 | Radio Repeater | Postponed to 2024 | Estimate | | \$0 | | \$0 | | | | | \$0 | (\$35,501) | 2023 |
| 2023 | Traffic Counters | | Actual | | \$9,222 | | (\$9,222) | | | | | \$0 | (\$26,280) | 2023 |
| 2023 | Road Closed Trailers | | Actual | | \$12,659 | | (\$12,659) | | | | | \$0 | (\$13,621) | 2023 |
| 2024 | To Road Equipment Reserve | | Actual | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | (\$363,621) | 2024 |
| 2024 | Radio Repeater | | Estimate | | \$30,000 | | (\$30,000) | | | | | \$0 | (\$333,621) | 2024 |
| 2024 | Misc New Equipment for Shop | | Estimate | | \$50,000 | | (\$25,000) | | | (\$25,000) | DC - expansion items | \$0 | (\$308,621) | 2024 |
| 2024 | Trackless - New Addition | Development Charges | Actual | | \$211,282 | | (\$10,000) | | | (\$201,282) | DC's | \$0 | (\$298,621) | 2024 |
| 2024 | 2011 Peterbilt Tandem Replace | Delivery/Payment in 2025 | Estimate | | \$455,000 | | (\$280,000) | | (\$175,000) | | | \$0 | (\$18,621) | 2024 |
| 2024 | 2009 Freightliner | Delivery/Payment in 2025 | Estimate | | \$455,000 | | (\$280,000) | | (\$175,000) | | | \$0 | \$261,379 | 2024 |
| 2024 | Replace P55 - 2016 Dodge Crew Cab | Postpone to 2025 | Estimate | | \$0 | | \$0 | | | | | \$0 | \$261,379 | 2024 |
| 2024 | New Mulcher/Flail | Replace Yearly Rental | Estimate | | \$75,000 | | (\$75,000) | | | | | \$0 | \$336,379 | 2024 |
| 2024 | Replace Roadside Mower | Replacement | Actual | | \$38,262 | | (\$38,262) | | | | | \$0 | \$374,641 | 2024 |
| 2025 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | \$24,641 | 2025 |
| 2025 | Replace P55 - 2016 Dodge Crew Cab | Postponed from 2024 | Estimate | | \$70,000 | | (\$70,000) | | | | | \$0 | \$94,641 | 2025 |
| 2025 | Trackless Rebuild | Refurbish Existing Trackless | Estimate | | \$160,000 | | (\$160,000) | | | | | \$0 | \$254,641 | 2025 |
| 2025 | Push Broom | Intersection sweeping | Estimate | | \$16,000 | | (\$16,000) | | | | | \$0 | \$270,641 | 2025 |
| 2026 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | (\$79,359) | 2026 |
| 2027 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | (\$429,359) | 2027 |
| 2028 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | (\$779,359) | 2028 |
| 2028 | Dump Truck Replacement | | Estimate | | \$455,000 | | (\$455,000) | | | | | \$0 | (\$324,359) | 2028 |
| 2029 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | (\$674,359) | 2029 |
| 2030 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | - | | \$0 | (\$1,024,359) | 2030 |
| 2030 | Dump Truck Replacement | | Estimate | | \$455,000 | | (\$455,000) | | | | | \$0 | (\$569,359) | 2030 |
| 2030 | Pickup Truck Replacements | | Estimate | | \$100,000 | | (\$100,000) | | | | | \$0 | (\$469,359) | 2030 |
| 2031 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | (\$819,359) | 2031 |
| 2032 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | - | | \$0 | (\$1,169,359) | 2032 |
| 2033 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | (\$1,519,359) | 2033 |
| 2034 | To Road Equipment Reserve | | Estimate | Road Equipment | \$350,000 | (\$350,000) | | | | | | \$0 | (\$1,869,359) | 2034 |

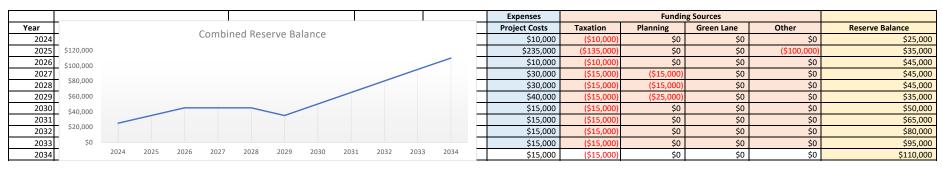
Drainage



| | | | | | Expenses | Funding Sources | | | | | | |
|------|-----------------------|--|-------------|------------|---------------|-----------------|-------------|--------|------------|------------|-----------------|-------|
| Year | Project | Addl Info | Act/Est/Adj | To Reserve | Project Costs | Taxation | Drainage | Grants | Green Lane | Other | Notes | Check |
| 2023 | To Drainage Reserve | | Actual | Drainage | \$75,000 | (\$75,000) | | | | | | \$0 |
| 2023 | Drainage Assessments | McIntosh Dr Roads Assessment (from 2022) | Actual | | \$25,573 | | (\$25,573) | | | | | \$0 |
| 2023 | Drainage Assessments | G.H. Pennings Drain - \$18,000 | Actual | | \$19,964 | | (\$19,964) | | | | | \$0 |
| 2023 | Drainage Assessments | A&C Jones Drain | Actual | | \$23,294 | | (\$23,294) | | | | | \$0 |
| | | | | | | | | | | | Assumes recover | |
| 2023 | Stormwater Rate Study | Engage Consultant | Estimate | | \$50,000 | | | | | (\$50,000) | through rate | \$0 |
| 2024 | To Drainage Reserve | | Actual | Drainage | \$14,758 | (\$14,758) | | | | | | \$0 |
| 2024 | Drainage Assessments | Palmer Drain | Estimate | | \$25,000 | | (\$25,000) | | | | | \$0 |
| 2025 | To Drainage Reserve | | Estimate | Drainage | \$75,000 | (\$75,000) | | | | | | \$0 |
| 2025 | Drainage Assessments | Jones Drain (Scotch Line Crossing) | Estimate | | \$22,000 | | (\$22,000) | | | | | \$0 |
| 2025 | Drainage Assessments | Best Drain | Estimate | | \$500 | | (\$500) | | | | | \$0 |
| 2025 | Drainage Assessments | Edison Drain | Estimate | | \$30,000 | | (\$30,000) | | | | | \$0 |
| 2025 | Drainage Assessments | Bowlby Futcher Drain | Estimate | | \$30,000 | | (\$30,000) | | | | | \$0 |
| 2026 | To Drainage Reserve | | Estimate | Drainage | \$75,000 | (\$75,000) | | | | | | \$0 |
| 2026 | Drainage Assessments | TBD | Estimate | | \$100,000 | | (\$100,000) | | | | | \$0 |
| 2027 | To Drainage Reserve | | Estimate | Drainage | \$25,000 | (\$25,000) | | | | | | \$0 |
| 2028 | To Drainage Reserve | | Estimate | Drainage | \$25,000 | (\$25,000) | | | | | | \$0 |
| 2028 | Drainage Assessments | TBD | Estimate | | \$0 | | \$0 | | | | | \$0 |
| 2029 | To Drainage Reserve | | Estimate | Drainage | \$75,000 | (\$75,000) | | | | | | \$0 |
| 2030 | To Drainage Reserve | | Estimate | Drainage | \$75,000 | (\$75,000) | | | | | | \$0 |
| 2030 | Drainage Assessments | TBD | Estimate | | \$150,000 | | (\$150,000) | | | | | \$0 |
| 2031 | To Drainage Reserve | | Estimate | Drainage | \$75,000 | (\$75,000) | | | | | | \$0 |
| 2032 | To Drainage Reserve | | Estimate | Drainage | \$75,000 | (\$75,000) | | | | | | \$0 |
| 2032 | Drainage Assessments | TBD | Estimate | | \$100,000 | | (\$100,000) | | | | | \$0 |
| 2033 | To Drainage Reserve | | Estimate | Drainage | \$75,000 | (\$75,000) | | | | | | \$0 |
| 2033 | Drainage Assessments | TBD | Estimate | | | | | • | | | | \$0 |
| 2034 | To Drainage Reserve | | Estimate | Drainage | \$75,000 | (\$75,000) | | • | | | | \$0 |
| 2034 | Drainage Assessments | TBD | Estimate | | \$75,000 | | (\$75,000) | | | | | \$0 |

| Reserve Breakdown | |
|-------------------|------|
| Drainage | |
| (\$55,543) | Year |
| (\$128,242) | 2023 |
| (\$102,669) | 2023 |
| (\$82,704) | 2023 |
| (\$59,410) | 2023 |
| (\$59,410) | 2023 |
| (\$74,168) | 2024 |
| (\$49,168) | 2024 |
| (\$124,168) | 2025 |
| (\$102,168) | 2025 |
| (\$101,668) | 2025 |
| (\$71,668) | 2025 |
| (\$41,668) | 2025 |
| (\$176,668) | 2026 |
| (\$76,668) | 2026 |
| (\$101,668) | 2027 |
| (\$126,668) | 2028 |
| (\$126,668) | 2028 |
| (\$201,668) | 2029 |
| (\$276,668) | 2030 |
| (\$126,668) | 2030 |
| (\$201,668) | 2031 |
| (\$276,668) | 2032 |
| (\$176,668) | 2032 |
| (\$251,668) | 2033 |
| (\$251,668) | 2033 |
| (\$326,668) | 2034 |
| (\$251,668) | 2034 |

Planning



| | | | | | Expenses | enses Funding Sources | | | | | |
|------|------------------------------------|-----------------------------------|--------------|------------|---------------|-----------------------|------------|------------|-------------|-------|-------|
| Year | Project | Addl Info | Act/Comm/Est | To Reserve | Project Costs | Taxation | Planning | Green Lane | Other | Notes | Check |
| 2021 | | | Estimate | Planning | \$5,000 | (\$5,000) | | | | | \$0 |
| 2022 | To Planning Reserve | | Estimate | Planning | \$0 | \$0 | | | | | \$0 |
| | | Included under admin to utilize | | | | | | | | | |
| 2022 | Industrial Land Secondary Planning | efficiency reserve | Estimate | | \$0 | | | | | | \$0 |
| 2023 | To Planning Reserve | | Actual | Planning | \$0 | \$0 | | | | | \$0 |
| 2023 | Zoning By-law Review/Update | Non-Capital | Estimate | | \$25,000 | (\$25,000) | | | | | \$0 |
| 2024 | To Planning Reserve | | Estimate | Planning | \$10,000 | (\$10,000) | | | | | \$0 |
| 2025 | To Planning Reserve | | Estimate | Planning | \$10,000 | (\$10,000) | | | | | \$0 |
| 2025 | Industrial Land Secondary Planning | Non-Capital, from 2022 | Estimate | | \$50,000 | (\$50,000) | | | | | \$0 |
| 2025 | Trails and Parks Strategy | Cost Recovery through DCs | Estimate | | \$100,000 | | | | (\$100,000) | | \$0 |
| | | Non-capital-Addition to the Funds | | | | | | | | | |
| 2025 | Official Plan and Zoning Update | Identified in 2023 | Estimate | | \$75,000 | (\$75,000) | | | | | \$0 |
| 2026 | To Planning Reserve | | Estimate | Planning | \$10,000 | (\$10,000) | | | | | \$0 |
| 2027 | To Planning Reserve | | Estimate | Planning | \$15,000 | (\$15,000) | | | | | \$0 |
| 2027 | Official Plan Review/Update | Non-Capital | Estimate | | \$15,000 | | (\$15,000) | | | | \$0 |
| 2028 | To Planning Reserve | | Estimate | Planning | \$15,000 | (\$15,000) | | | | | \$0 |
| 2028 | Official Plan Review/Update | Non-Capital | Estimate | | \$15,000 | | (\$15,000) | | | | \$0 |
| 2029 | To Planning Reserve | | Estimate | Planning | \$15,000 | (\$15,000) | | | | | \$0 |
| 2029 | Zoning By-law Review/Update | Non-Capital | Estimate | | \$25,000 | | (\$25,000) | | | | \$0 |
| 2030 | To Planning Reserve | | Estimate | Planning | \$15,000 | (\$15,000) | | | | | \$0 |
| 2031 | To Planning Reserve | | Estimate | Planning | \$15,000 | (\$15,000) | • | | | | \$0 |
| 2032 | To Planning Reserve | | Estimate | Planning | \$15,000 | (\$15,000) | | | | | \$0 |
| 2033 | To Planning Reserve | | Estimate | Planning | \$15,000 | (\$15,000) | | | | · | \$0 |
| 2034 | To Planning Reserve | | Estimate | Planning | \$15,000 | (\$15,000) | | | | | \$0 |

| | | • |
|---------------|-------------|------|
| Reserve Break | | |
| Planning | Total | |
| (\$10,000) | (\$10,000) | Year |
| (\$15,000) | (\$15,000) | 2021 |
| (\$15,000) | (\$15,000) | 2022 |
| | | |
| (\$15,000) | (\$15,000) | 2022 |
| (\$15,000) | (\$15,000) | 2023 |
| (\$15,000) | (\$15,000) | 2023 |
| (\$25,000) | (\$25,000) | 2024 |
| (\$35,000) | (\$35,000) | 2025 |
| (\$35,000) | (\$35,000) | 2025 |
| (\$35,000) | (\$35,000) | 2025 |
| | | |
| (\$35,000) | (\$35,000) | 2025 |
| (\$45,000) | (\$45,000) | 2026 |
| (\$60,000) | (\$60,000) | 2027 |
| (\$45,000) | (\$45,000) | 2027 |
| (\$60,000) | (\$60,000) | 2028 |
| (\$45,000) | (\$45,000) | 2028 |
| (\$60,000) | (\$60,000) | 2029 |
| (\$35,000) | (\$35,000) | 2029 |
| (\$50,000) | (\$50,000) | 2030 |
| (\$65,000) | (\$65,000) | 2031 |
| (\$80,000) | (\$80,000) | 2032 |
| (\$95,000) | (\$95,000) | 2033 |
| (\$110,000) | (\$110,000) | 2034 |

Cash and Capital Requirements - Summary

| | Account | 2023 Budget | 2024 Budget | 2025 Forecast | \$ Variance | % Variance | 2026 Forecast | Notes |
|--------------|--|-------------|-------------|---------------|-------------|------------|---------------|---------------------------------------|
| 01-8310-0010 | Gas Tax Funding | (\$146,309) | (\$152,516) | (\$158,871) | (\$6,355) | 4.17% | (\$158,871) | Apply to Roads Construction |
| 01-8310-0020 | Machine Usage | (\$300,000) | (\$350,000) | (\$350,000) | \$0 | 0.00% | (\$350,000) | Apply to Equipment Reserve |
| | OCIF | (\$407,490) | (\$346,367) | (\$294,412) | \$51,955 | -15.00% | (\$294,412) | Apply OCIF to Roads Construction |
| 01-1100-5555 | Tax Stabilization Reserve | \$75,000 | \$852,322 | \$1,175,000 | \$322,678 | 37.86% | \$100,000 | |
| 01-1111-5555 | Transfer to Reserve | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-1010 | GG - Working Capital | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-1020 | GG - Administration | \$10,000 | \$10,000 | \$10,000 | \$0 | 0.00% | \$10,000 | |
| 01-8310-1030 | GG - Computers | \$18,000 | \$18,000 | \$18,000 | \$0 | 0.00% | \$18,000 | |
| 01-8310-1040 | GG - Building Renewal | \$25,000 | \$25,000 | \$30,000 | \$5,000 | 20.00% | \$30,000 | |
| | GG - Election Reserve | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-2010 | Fire - Apparatus | \$75,000 | \$150,000 | \$150,000 | \$0 | 0.00% | \$200,000 | better reflects anticipated need |
| 01-8310-2020 | Fire - Building Renewal | \$95,000 | \$495,000 | \$445,000 | (\$50,000) | -10.10% | \$95,000 | |
| 01-8310-2030 | Fire - Major Equipment | \$90,000 | \$100,000 | \$100,000 | \$0 | 0.00% | \$100,000 | |
| 01-8310-2040 | Fire - Communications | \$30,000 | \$30,000 | \$30,000 | \$0 | 0.00% | \$30,000 | |
| 01-8310-2050 | Fire - Funeral | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | Current Balance \$10,500 |
| 01-8310-2510 | Building - Equipment | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-2520 | Building - Fleet | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-3010 | Roads - Building Renewal | \$100,000 | \$100,000 | \$100,000 | \$0 | 0.00% | \$100,000 | 2025 financing TBD |
| 01-8310-3020 | Roads - Gas Tax | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-3030 | Roads - Fleet | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-3040 | Roads - Equipment | \$300,000 | \$350,000 | \$350,000 | \$0 | 0.00% | \$350,000 | offset above |
| | | | | | | | | \$1,676,956 plus Gas Tax, OCIF - OCIF |
| 01-8310-3050 | Roads - Road Construction | \$1,453,799 | \$1,948,799 | \$2,130,239 | \$181,440 | 9.31% | \$2,465,669 | down |
| 01-8310-3070 | Roads - Bridges & Culvert | \$100,000 | \$100,000 | \$100,000 | \$0 | 0.00% | \$100,000 | |
| 01-8310-3080 | Roads - Sidewalks | \$25,000 | \$25,000 | \$54,000 | \$29,000 | 116.00% | \$54,000 | |
| 01-8310-3090 | Roads - Street Lights | \$20,000 | \$20,000 | \$20,000 | \$0 | 0.00% | \$20,000 | |
| 01-8310-4010 | Health - Building Renewal | \$5,000 | \$5,000 | \$5,000 | \$0 | 0.00% | \$5,000 | |
| 01-8310-5010 | Parks - Equipment | \$25,000 | \$25,000 | \$25,000 | \$0 | 0.00% | \$25,000 | |
| 01-8310-5015 | Parks-Renewal | \$0 | \$25,000 | \$25,000 | \$0 | 0.00% | \$25,000 | |
| 01-8310-5020 | Parks - Building Renewal | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-6010 | Keystone - Building Renew | \$20,000 | \$20,000 | \$20,000 | \$0 | 0.00% | \$20,000 | |
| 01-8310-6020 | Keystone - Equipment | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-7010 | Library - Building Renewal | \$10,000 | \$10,000 | \$10,000 | \$0 | 0.00% | \$10,000 | |
| 01-8310-8010 | Planning - Cycling Master Plan | \$0 | \$0 | \$0 | \$0 | 0.00% | \$0 | |
| 01-8310-8015 | Planning - Official Plan and Zoning Review | \$10,000 | \$10,000 | \$10,000 | \$0 | 0.00% | \$10,000 | |
| 01-8310-8020 | Drains | \$75,000 | \$14,758 | \$75,000 | \$60,242 | 408.20% | \$75,000 | |
| | Total to Reserves from Tax Levy | \$1,708,000 | \$3,484,996 | \$4,078,956 | \$593,960 | 17.04% | \$3,039,386 | |
| | | | | \$593,960 | | | (\$1,039,570) | |
| | | | | 17.04% | | | -25.49% | |