



THE CORPORATION OF THE TOWNSHIP OF SOUTHWOLD

- A G E N D A -

Wednesday January 15, 2025

SPECIAL MEETING OF COUNCIL

7:00 pm, Council Chambers, Fingal/Via Video Link

For the purpose of Budget Deliberations-Operating and Capital

1. CALL TO ORDER

2. DISCLOSURE OF PECUNIARY INTEREST

3. REPORT

- (a) FIN 2025-03 2025 Budget Report #3 and 2025 Draft Operating and Capital Budget.

4. ADJOURNMENT: NEXT BUDGET MEETING OF COUNCIL (If needed)
Thursday January 23, 2025 @ 7:00 P.M.
Council Chambers, Fingal/Via Video Link

NEXT REGULAR MEETING OF COUNCIL

Monday January 27, 2025 @ 7:00 P.M.

Council Chambers, Fingal/Via Video Link



TOWNSHIP OF SOUTHWOLD

Report to Council

MEETING DATE: January 15, 2025

PREPARED BY: Michele Lant, Director of Corporate Services/Treasurer

REPORT NO: FIN 2025-03

SUBJECT MATTER: 2025 Budget – Report #3

Recommendations:

1. That the 2025 Budget Levy of \$7,409,841 be approved.
2. That staff be instructed to proceed with preparing the Budget Summary presentation and necessary by-laws and reports to implement the budget.

Purpose:

To present the Draft of the 2025 Operating Budget and Capital Forecast based on Council direction.

Background:

Staff and Council have reviewed detailed Capital Forecast documents and staff recommendations over the past few months. This report consolidates the review and comments from Council and all staff. These documents should be viewed as the first draft and could change as it proceeds through the Council review process. Staff will be recording decisions for increases and decreases as directed by Council and will make the necessary changes to the budget documents.

Comments/Analysis:

Cash Requirements/Reserve Contributions

Most Township capital work is funded through reserves. Reserves are built up through cash contributions (Tax Levy Dollars) to the reserve and the reserve is drawn down when projects take place. This is an effective way to manage large projects for a small municipality, as it avoids significant increases and decreases in the levy from year to year. This process also works well for incorporating Asset Management Planning into the budget process. With assistance from consultants in 2019, the Township's asset inventory has been reviewed and projections made for 25 years. This exercise starts to provide information on how much funding will be needed to maintain, refurbish, reconstruct, or replace the assets the Township has. While this is helpful to inform the

budget process, the Province has made Asset Management Planning a legislated requirement the Township must comply with.

The Cash Requirements/Capital budget is showing a levy requirement of \$4,078,956. This is an increase of \$593,960 or 17.4% over the 2024 Budget. The forecast for 2026 shows a decrease of \$64,570. This does not include any new revenue generated from assessment growth. This is discussed further in the Capital and Reserves from Tax Levy section below.

Administration:

Administrative reserve contributions remain consistent with previous years to maintain the ability to upgrade computers and office equipment when required. Staff recommends maintaining the reserve contribution to the Computer Reserve for future computer and server requirements. The Efficiency reserve continues to be utilized for plan and study updates and to improve efficiencies within the office. The maintenance manager program was implemented in 2024 using this reserve. The Laserfiche AP Process Automation project and Industrial Land Secondary Planning will be funded from the Efficiency reserve in 2025.

Administration Facility:

The current forecast shows renovations/addition over 2027/2028 with utilizing a contribution from Green Lane starting in 2026. Projections for Green Lane show there could be capacity in 2026 after contributions for the Talbotville Firehall, Parks and Trail Master Plan, Flood Mapping project and the CSIT Grant in 2025. If Green Lane funds are needed for other projects, this could impact the forecast for office improvements.

Medical Centre:

Medical Centre reserve contributions remain consistent with 2024. Installation of the sanitary service is included in the 2025 capital forecast.

Fire Department:

Fire Department reserve contributions for vehicles remain consistent with 2024 with anticipated increases in future years due to the increased costs for replacement vehicles. Equipment reserve contributions remain consistent with previous years to maintain a regular cycle of replacement. Building reserve contributions remain at the same level for a future addition at the Shedden Firehall. Communications reserve contributions of \$30,000.00 per year until 2027 which will be used for a County-wide communications upgrade.

Talbotville Firehall replacement is scheduled to be completed early 2025. Through donations from Green Lane and utilizing funds from the increased assessment for the

tax levy, the cost of the construction is anticipated to be completed without external financing.

Shedden Firehall is in need of a fourth bay. The design, planning and engineering, proposed in the 2023 capital projects with construction included in the proposed 2024 capital projects has been delayed until 2026 to accommodate the increased cost of the Talbotville Firehall.

Talbotville Rescue replacement proposed for 2025 has been delayed until 2026 budget discussions.

Building Department:

While the reserve is quite large, it will provide stability and ensure Building Department operation does not impact the tax levy for many years. The 2024 budget and proposed 2025 budget include transfers from reserves due to the decrease in building activity.

Roads:

The proposed road capital program includes a 10-year capital forecast, and a 5-year phase-in to meet the recommendations of the 2024 Road Needs Study. This is equal to a 4.5% increase of the levy each year for 5 years, using the 2025 assessment value. This increased investment is critical to maintain the existing road network and improve sections of the network to be cost efficient over the long term. The roads department is seeing increased efforts into patching and maintaining roads that have deferred beyond recommended investment cycles. Staff reviewed operating budgets and made reductions where prudent to keep budget contributions in line with actual expenditures. Major 2025 projects include the reconstruction of Thomas Road, rehabilitations of John Wise and Longhurst Line, resurfacing Scotch Line, associated road works required to construct the sewers in Shedden, and engineering design of Fingal in collaboration with the County of Elgin.

Roads Facility:

The construction of the expanded roads facility is underway, with a planned completion of June 2025. The project is currently on budget, with only minor use of the contingency to address some field tiles that weren't known at the time of design. Long term borrowing is the Council approved funding method. Staff do not anticipate any significant deviation from the originally projected borrowing costs.

Roads Equipment:

Proposed equipment replacements for 2025 include the 2016 Dodge Crew Cab which was postponed from 2024, refurbishing of the 2008 Trackless and a push broom for

intersection sweeping. The equipment reserve, even with funding from Green Lane is in a deficit position for a couple more years.

Funding for the Road Equipment Reserve is through equipment operation and does not show directly on the tax levy through the Capital Forecast. Increasing the reserve contribution to \$350,000 would bring the reserve to a positive value starting in 2029. Staff will be further examining this impact as the operating budget is developed.

Bridges and Culverts:

Bridge and culvert reserve contributions remain the same as 2024. The Bridge Study completed in 2024 recommends rehabilitation of the Lyle Bridge, Scotch Line culvert replacement, and Iona Road culvert replacement. The Thomas Road culvert at Union Road is included in the capital forecast but staff is recommending this project occur at the time of Thomas Road reconstruction.

Keystone and Library Facility:

Keystone and Library Facility reserve contributions remain the same as 2024. Electronic sign replacement is planned in the 2025 budget. Staff recommends that reserve contributions remain consistent for future equipment replacements as noted in the Forecast.

Parks:

Parks reserve contributions increase with anticipated developments in Shedden and Fingal. Proposed 2025 projects for various parks include asphalt conversion of walking trails, installation of park benches and dog waste signage and bins (carried forward from 2023). With the reorganization of the parks department to include a second full-time seasonal parks employee, the 2025 capital forecast includes the purchase of an additional lawnmower. Installation of a sanitary connection at Corsley Park is included in the 2025 capital forecast

Planning:

The Industrial Land Secondary Planning project is identified in 2025 for completion using the Efficiency Grant Reserve.

Drainage:

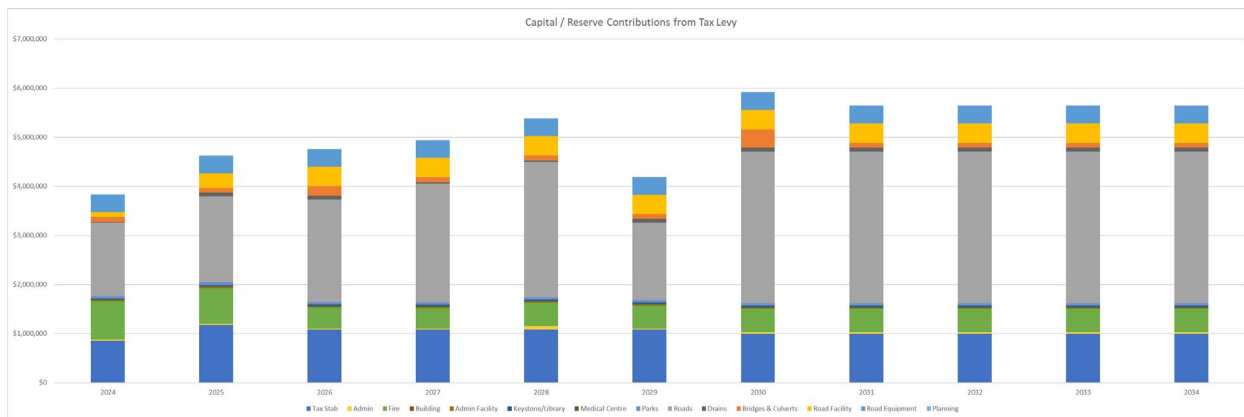
Drainage reserve contributions returned to the previous contribution amount. Four drainage construction projects are included in the capital forecast for 2025.

Capital and Reserves from Tax Levy:

The 2025 Capital Forecast is showing an increase to the requirements from the Tax Levy. The increase is \$548,360 or 12%. With the increase in assessment this translates

into 7.48% on the overall Levy. Currently the funding required for the Public Works Facility financing is approximately \$270,000 annually for 25 years or \$247,000 annually for 30 years. Rates continue to fluctuate and staff is reviewing impacts on cash flow to determine when outside financing will be necessary. Other significant increases include the Tax Stabilization Reserve which will be required due to the risk of assessment reductions associated with new industrial development. The current forecast illustrates the situation with utilizing the additional revenue. Staff have modeled various scenarios utilizing additional revenue in 2025 and forward. We need to keep in mind that all supplemental revenue cannot be applied to just the capital program. It is also applied to operating increases and in this situation, a significant portion is allocated to the Tax Stabilization Reserve for eventual assessment appeals and possible rebates.

Council and staff will need to thoroughly review and understand the assumptions and risks associated with decisions that need to be made for this budget. Finance staff tend to be conservative with estimates and assumptions, as over estimating revenue that does not materialize sometimes leads to a double impact in following years (lowering the estimate and needing to recover the lost revenue from the prior year). It should also be noted that staff are approaching this based on the assumption that any additional revenue will be utilized to cover increasing costs and not used for a significant reduction in the tax levy.



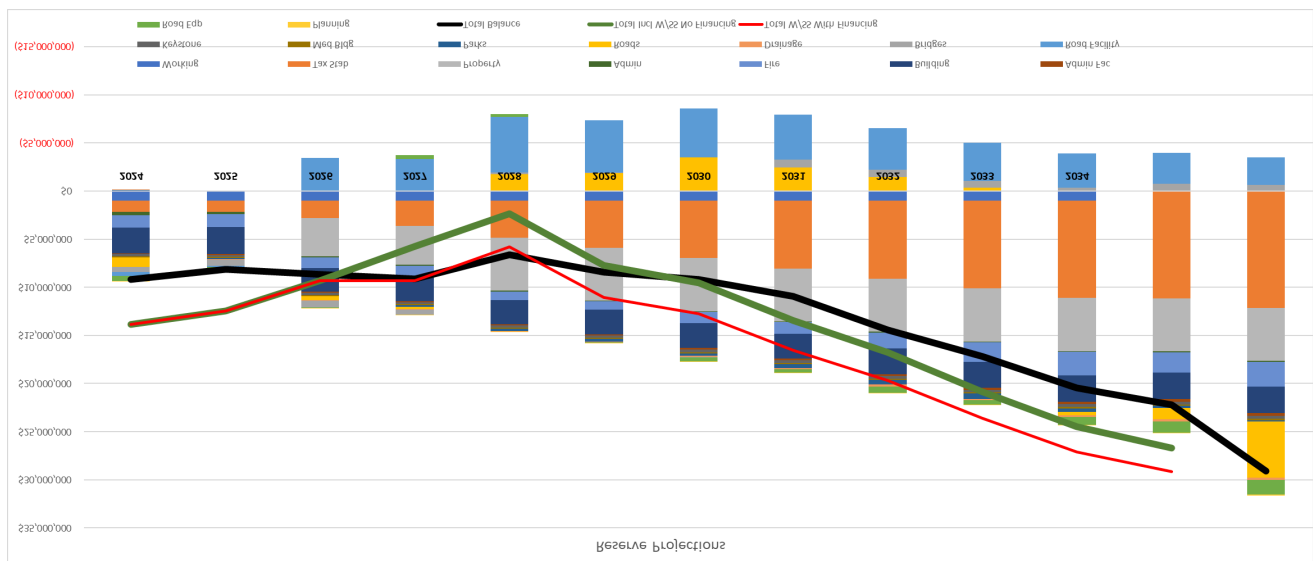
Reserves

Reserve levels are forecast to remain relatively stable for the next several years for most areas. The forecast assumes financing for the Public Works Facility, financing for significant Sanitary Sewer Projects and significant upfront payments from Developers for sanitary sewer projects. Without this, there will be significant negative impacts on the overall reserve levels and there will be impacts on cash flow. The following chart illustrates all Township reserves and includes a total with Water and Sanitary Sewer Reserves. There is also a total line illustrating the incorporation of financing. The projections also includes significant land sales (Stoss and Teetzel) and the ongoing operating challenges with the Talbotville Sanitary System. There are also projections

related to the Shedden/Fingal Sanitary system. The sanitary system challenges and costs greatly impact overall reserve levels, thus necessitating the need for financing.

In 2022, the forecasts related to the Shedden/Fingal Sanitary Servicing and Public Works Facility were much lower and it was anticipated a significant amount would be funded from the land sales. Staff is evaluating the effects of the HEWSF grant in relation to all financing options for the Shedden/Fingal Sanitary Servicing . Other reserves such as the water reserve and the Building Reserve are also assisting with being able to complete several large projects over the coming years.

Maintaining healthy reserve levels is beneficial for eventual asset replacement and helps maintain cash flow, minimizing/eliminating the need for short-term borrowing and association costs.



Budget Review Process

Staff from each department has presented the Capital Forecast recommendations to Council and requested changes from Council have been incorporated into the Capital Forecast version included with this report. Staff are suggesting that if there are additional items under consideration for decreases or increases, that Council identify the items for Staff to make the adjustments to understand the impact on the overall budget.

At this time, both a Draft Operating Budget and Capital Forecast have been developed and ready for review by Council at the first budget meeting.

Summary

In summary, staff have put forward a capital budget that allows Council the opportunity to move ahead on projects like road conversion projects which can lower ongoing

operating costs and improve the level of service for residents. It also reflects the upcoming needs and tries to address the significant funding requirements for Asset Management.

In budget discussions with Council in late 2024, staff presented a report advising of a possible 10-12% levy increase. Staff was directed to reduce the levy increase by approximately 3%. Following initial discussions, Staff was advised of a reduction to the 2025 OPP Estimate. This reduction has been incorporated into the Draft. Staff have put forward an draft operating budget consistent with Council direction with a 7.48% levy increase.

While maintaining the lowest tax rates in the area, the use of additional funds generated can continue to improve the level of service for residents over the next 5-10 years. If other sources of revenue such as Green Lane Trust or Assessment based PIL (Landfill) decrease or disappear, the Township will be in a better position to lower capital expenditures rather than having to raise additional revenue from taxation. While there could be a decrease in taxation in 2025, doing so will only increase the likelihood of larger increases in the future. Maintaining stability for taxation would be better than significant increases/decreases and would be easier for residents to plan for.

Staff is looking forward to working collaboratively with Council on the 2025 Budget and delivering our important services to the residents of the Township.

Financial Implications:

The Operating Budget and Capital Forecast will help establish and guide financial planning for 2025 and beyond.

Strategic Plan Goals:

The above recommendation helps the Township meet the Strategic Plan Goal of:

- Managed Growth
- Welcoming and Supportive Neighbourhoods
- Economic Development
- Fiscal Responsibility and Accountability

Respectfully Submitted by:
Michele Lant, Director of Corporate
Services/Treasurer
“Submitted electronically”

**Approved by:
Lisa Higgs, CAO/Clerk
"Approved electronically"**



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Budget Revenue and Expense Summary

Account	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast
Tax Levy						
Property Taxation	(\$6,711,998)	(\$7,409,841)	(\$697,843)	10.40%	(\$7,552,872)	(\$7,896,591)
Other Rev/Exp						
Other Revenue/General Grants	(\$6,448,600)	(\$5,128,100)	\$1,320,500	-20.48%	(\$1,898,600)	(\$1,898,600)
Other Expenses	\$4,530,000	\$3,184,000	(\$1,346,000)	-29.71%	\$35,000	\$35,000
Net Other Revenue/General Grants	(\$1,918,600)	(\$1,944,100)	(\$25,500)	1.33%	(\$1,863,600)	(\$1,863,600)
Departmental Operating Revenue						
Council	\$0	\$0	\$0	0.00%	\$0	\$0
Administration	(\$79,050)	(\$94,150)	(\$15,100)	19.10%	(\$94,837)	(\$95,538)
Police	(\$38,000)	\$0	\$38,000	-100.00%	(\$20,000)	(\$20,000)
Conservation Authority	\$0	\$0	\$0	0.00%	\$0	\$0
By-law, Canine, Livestock	(\$255)	(\$255)	\$0	0.00%	(\$255)	(\$255)
Waste Management	(\$41,175)	(\$69,425)	(\$28,250)	68.61%	(\$69,930)	(\$70,430)
Cemeteries	\$0	\$0	\$0	0.00%	\$0	\$0
Fire Department	(\$128,220)	(\$228,984)	(\$100,764)	78.59%	(\$225,144)	(\$229,386)
Building	(\$371,745)	(\$368,395)	\$3,350	-0.90%	(\$382,872)	(\$390,080)
Municipal Property	(\$97,374)	(\$97,403)	(\$29)	0.03%	(\$99,351)	(\$101,338)
Keystone	(\$36,500)	(\$43,100)	(\$6,600)	18.08%	(\$12,750)	(\$13,005)
Parks	(\$17,500)	(\$20,900)	(\$3,400)	19.43%	(\$20,900)	(\$20,900)
Roads	(\$610,553)	(\$619,798)	(\$9,245)	1.51%	(\$631,578)	(\$643,594)
Planning	(\$25,000)	(\$190,284)	(\$165,284)	661.14%	(\$222,590)	(\$304,136)
Drainage	(\$94,750)	(\$96,430)	(\$1,680)	1.77%	(\$98,359)	(\$100,325)
Total Revenue	(\$1,540,122)	(\$1,829,125)	(\$289,003)	18.76%	(\$1,878,566)	(\$1,988,986)

Account	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast
Departmental Operating Expenses						
Council	\$140,411	\$129,111	(\$11,300)	-8.05%	\$131,693	\$134,327
Administration	\$952,114	\$872,401	(\$79,713)	-8.37%	\$886,833	\$903,824
Police	\$671,862	\$720,115	\$48,253	7.18%	\$918,650	\$937,023
Conservation Authority	\$71,171	\$115,837	\$44,666	62.76%	\$118,154	\$120,517
By-law, Canine, Livestock	\$34,806	\$57,248	\$22,442	64.48%	\$28,057	\$28,609
Waste Management	\$341,500	\$375,650	\$34,150	10.00%	\$402,683	\$334,834
Cemeteries	\$21,734	\$22,631	\$897	4.13%	\$23,378	\$24,155
Fire Department	\$752,577	\$859,258	\$106,681	14.18%	\$877,443	\$894,992
Building	\$371,745	\$368,395	(\$3,350)	-0.90%	\$382,873	\$390,080
Municipal Property	\$124,768	\$134,720	\$9,952	7.98%	\$137,214	\$139,959
Keystone	\$127,975	\$133,256	\$5,281	4.13%	\$135,921	\$138,640
Parks	\$225,755	\$301,352	\$75,597	33.49%	\$307,319	\$313,465
Roads	\$2,635,868	\$2,536,498	(\$99,370)	-3.77%	\$2,585,553	\$2,637,119
Planning	\$68,626	\$307,780	\$239,154	348.49%	\$171,626	\$175,038
Drainage	\$144,812	\$169,858	\$25,046	17.30%	\$173,255	\$176,720
Total Expenses	\$6,685,724	\$7,104,110	\$418,385	6.26%	\$7,280,652	\$7,349,301
Net Operating (Revenue)/Expense	\$5,145,602	\$5,274,985	\$129,383	2.51%	\$5,402,086	\$5,360,314

Account	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast
Net Cash and Capital						
Other To Tax Stabilization Reserve	\$852,322	\$1,175,000	\$322,678	37.86%	\$1,075,000	\$1,075,000
Council	\$0	\$0	\$0	0.00%	\$0	\$0
Administration	\$53,000	\$58,000	\$5,000	9.43%	\$58,000	\$58,000
Police	\$0	\$0	\$0	0.00%	\$0	\$0
Conservation Authority	\$0	\$0	\$0	0.00%	\$0	\$0
By-law, Canine, Livestock	\$0	\$0	\$0	0.00%	\$0	\$0
Waste Management	\$0	\$0	\$0	0.00%	\$0	\$0
Cemeteries	\$0	\$0	\$0	0.00%	\$0	\$0
Fire Department	\$775,000	\$725,000	(\$50,000)	-6.45%	\$425,000	\$475,000
Building	\$0	\$0	\$0	0.00%	\$0	\$0
Municipal Property	\$15,000	\$15,000	\$0	0.00%	\$15,000	\$15,000
Keystone	\$20,000	\$20,000	\$0	0.00%	\$20,000	\$20,000
Parks	\$50,000	\$50,000	\$0	0.00%	\$50,000	\$50,000
Roads	\$1,694,916	\$1,950,956	\$256,040	15.11%	\$2,286,386	\$2,621,877
Planning	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000
Drainage	\$14,758	\$75,000	\$60,242	408.20%	\$75,000	\$75,000
Total Net Cash and Capital	\$3,484,996	\$4,078,956	\$593,960	17.04%	\$4,014,386	\$4,399,877
Net Surplus/Deficit	\$0	\$0	(\$0)	0.00%	\$0	\$0
Net Operating and Capital	\$6,711,998	\$7,409,841	\$697,843	10.40%	\$7,552,872	\$7,896,591

Budget Summary

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast
Property Taxation	(\$4,221,177)	(\$6,711,998)	(\$7,409,841)	(\$697,843)	16.53%	(\$7,552,872)
Other Revenue/General Grant	(\$1,801,700)	(\$1,066,278)	(\$769,100)	\$297,178	-16.49%	(\$788,600)
Council	\$115,000	\$140,411	\$129,111	(\$11,300)	-9.83%	\$131,693
Administration	\$682,530	\$926,064	\$836,251	(\$89,813)	-13.16%	\$849,996
Police	\$630,000	\$633,862	\$720,115	\$86,253	13.69%	\$898,650
Conservation Authority	\$65,309	\$71,171	\$52,317	\$44,666	68.39%	\$52,863
By-law, Canine, Livestock	\$21,295	\$34,551	\$115,837	\$22,442	105.39%	\$118,154
Waste Management	\$320,000	\$300,325	\$56,993	\$5,900	1.84%	\$27,802
Cemeteries	\$14,120	\$21,734	\$306,225	\$897	6.35%	\$332,753
Fire Department	\$836,758	\$1,399,357	\$22,631	(\$44,083)	-5.27%	\$23,378
Building	\$0	\$0	\$1,355,274	(\$0)	0.00%	\$1,077,299
Municipal Property	\$29,216	\$42,394	(\$0)	\$9,923	33.96%	\$0
Keystone	\$83,500	\$111,475	\$110,156	(\$1,319)	-1.58%	\$143,171
Parks	\$220,100	\$258,255	\$330,452	\$72,197	32.80%	\$336,419
Roads	\$2,806,750	\$3,720,231	\$3,867,656	\$147,425	5.25%	\$4,240,361
Planning	\$102,750	\$53,626	\$127,496	\$73,870	71.89%	(\$40,964)
Drainage	\$116,150	\$64,820	\$148,428	\$83,608	71.98%	\$149,896
Net Surplus/Deficit	\$20,601	\$0	(\$0)	(\$0)	0.00%	(\$0)

Taxation

Account	2024 YTD	2024 Budget	2025 Forecast	\$ Variance	% Variance	2026 Forecast	2027 Forecast
R - Residential	(\$3,475,854)	(\$3,475,854)	(\$3,918,187)	(\$442,333)	12.73%	(\$4,074,915)	(\$4,237,911)
C - Commercial	(\$2,335,895)	(\$2,335,895)	(\$2,514,938)	(\$179,042)	7.66%	(\$2,615,535)	(\$2,720,157)
C - Commercial - Excess Land	(\$28,046)	(\$28,046)	(\$30,145)	(\$2,099)	7.48%	(\$31,351)	(\$32,605)
C - Commercial - Vacant Land	(\$3,115)	(\$3,115)	(\$11,320)	(\$8,205)	263.38%	(\$11,772)	(\$12,243)
C - Commercial	(\$231)	(\$231)	(\$248)	(\$17)	7.48%	(\$258)	(\$268)
C - Commercial - CO	(\$137)	(\$137)	(\$147)	(\$10)	7.48%	(\$153)	(\$159)
X - New Commercial	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
I - Industrial	(\$12,167)	(\$12,167)	(\$13,077)	(\$910)	7.48%	(\$13,600)	(\$14,144)
I - Industrial	(\$97)	(\$97)	(\$104)	(\$7)	7.48%	(\$108)	(\$112)
I - Industrial - Excess Land	(\$298)	(\$298)	(\$321)	(\$22)	7.48%	(\$333)	(\$347)
I - Industrial - Vacant Land	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
L - Large Industrial	(\$105,729)	(\$105,729)	(\$113,641)	(\$7,912)	7.48%	(\$118,186)	(\$122,914)
P - Pipeline	(\$38,137)	(\$38,137)	(\$42,564)	(\$4,427)	11.61%	(\$44,266)	(\$46,037)
F - Farmland	(\$709,635)	(\$709,635)	(\$761,990)	(\$52,355)	7.38%	(\$792,470)	(\$824,168)
T - Managed Forest	(\$2,658)	(\$2,658)	(\$3,161)	(\$503)	18.93%	(\$3,287)	(\$3,419)
Total	(\$6,711,999)	(\$6,711,999)	(\$7,409,841)	(\$697,842)	10.40%	(\$7,706,235)	(\$8,014,484)

Key Numbers

1st Draft Key Numbers	
2024 Levy	\$6,711,999
2025 Levy	\$7,409,841
Levy \$ Increase	\$697,842
Levy % Increase	10.40%
Growth Adjusted Levy \$ Increase	\$515,870
Growth Adjusted Levy % Increase	7.69%
Tax Rate Change	7.48%

Township Median Residential Property		
Year	Assessment	Taxes
2024	\$255,000.00	\$1,436.40
2025	\$255,000.00	\$1,543.89
\$ Change Annual	\$0.00	\$107.48
\$ Change / Month	\$0.00	\$8.96
% Change	0.00%	7.48%

**With budget as presented
(includes 1/2 of Amazon assessment being contributed to Reserves)**

Key Numbers	
2024 Levy	\$6,711,999
2025 Levy	\$6,859,841
Levy \$ Increase	\$147,842
Levy % Increase	2.20%
Growth Adjusted Levy \$ Increase	(\$34,130)
Growth Adjusted Levy % Increase	-0.51%
Tax Rate Change	-0.50%

Township Median Residential Property		
Year	Assessment	Taxes
2024	\$255,000.00	\$1,436.40
2025	\$255,000.00	\$1,429.29
\$ Change Annual	\$0.00	(\$7.11)
\$ Change / Month	\$0.00	(\$0.59)
% Change	0.00%	-0.50%

With 1/4 of Amazon assessment be contributed to Reserves

Other Revenue

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Penalty and Interest	(\$155,561)	(\$75,000)	(\$75,000)	\$0	0.00%	(\$75,000)	(\$75,000)	Taxes penalty & interest
Municipal Drain Debenture	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Tile Loan Debentures	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Federal Payment In Lieu	(\$200)	(\$200)	(\$200)	\$0	0.00%	(\$200)	(\$200)	
Provincial Paym't In Lieu	(\$34,892)	(\$15,000)	(\$15,000)	\$0	0.00%	(\$15,000)	(\$15,000)	
Toronto Payment In Lieu	(\$1,077,539)	(\$1,066,000)	(\$1,070,000)	(\$4,000)	0.38%	(\$1,066,000)	(\$1,066,000)	assumes assessment/tax ratio remains in line with 2024
Other Mun PIL (CE)	(\$39,263)	(\$38,000)	(\$38,000)	\$0	0.00%	(\$38,000)	(\$38,000)	
Southwold PIL (WWTP)	(\$3,386)	(\$3,300)	(\$3,300)	\$0	0.00%	(\$3,300)	(\$3,300)	
Elgin WWTP	(\$4,566)	(\$4,500)	(\$4,500)	\$0	0.00%	(\$4,500)	(\$4,500)	
Ontario Hydro Corridor	(\$31,851)	(\$32,000)	(\$32,000)	\$0	0.00%	(\$32,000)	(\$32,000)	Rates set by MOF.
Railway Corridors	(\$4,635)	(\$4,600)	(\$4,600)	\$0	0.00%	(\$4,600)	(\$4,600)	Rates set by MOF.
PIL Supps and Writeoffs	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Interest Income	(\$330,306)	(\$150,000)	(\$150,000)	\$0	0.00%	(\$150,000)	(\$150,000)	Bank Account interest
Donations	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Provincial Grant OMPF	(\$428,200)	(\$410,000)	(\$500,500)	(\$90,500)	22.07%	(\$410,000)	(\$410,000)	
Provincial Grant One-Time Efficiencies	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
OCIF Grant	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	See Cash and Capital
Land Sale	(\$1,350,000)	(\$4,500,000)	(\$3,150,000)	\$1,350,000	-30.00%	\$0	\$0	Stoss & Teetzel Lands Sale
Insurance Mitigation from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total General Revenue	(\$3,460,399)	(\$6,298,600)	(\$5,043,100)	\$1,255,500	-19.93%	(\$1,798,600)	(\$1,798,600)	
Net Supp/WO Tax Township	(\$107,932)	(\$150,000)	(\$85,000)	\$65,000	-43.33%	(\$100,000)	(\$100,000)	Est. net assessment growth - based on prior year bldg permit activity, historical est. - new homes at 50% due to variable occupancy time
Total Supps/WO	(\$107,932)	(\$150,000)	(\$85,000)	\$65,000	-43.33%	(\$100,000)	(\$100,000)	
Total Other Revenue	(\$3,568,331)	(\$6,448,600)	(\$5,128,100)	\$1,320,500	-20.48%	(\$1,898,600)	(\$1,898,600)	

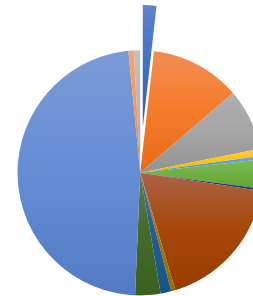
Other Expenses

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Fee Waivers/Grants	\$6,641	\$30,000	\$34,000	\$4,000	13.33%	\$35,000	\$35,000	\$25,349 Fee Waivers, \$3,000 Grants, \$5,000 Volunteer Apprec., decrease offset by Keystone Revenue decrease
Transfer to Reserve	\$852,322	\$4,500,000	\$3,150,000	(\$1,350,000)	-30.00%	\$0	\$0	Land Sale Rev to Reserve and Land Held for Resale Account-revenue of \$3,150,000 deferred from 2024
Total Expenses	\$858,963	\$4,530,000	\$3,184,000	(\$1,346,000)	-29.71%	\$35,000	\$35,000	
Net Operating (Revenue)/Expense	\$858,963	\$4,530,000	\$3,184,000	\$10,000	0.22%	\$35,000	\$35,000	
I Requirements								
Tax Stabilization Reserve	\$852,322	\$852,322	\$1,175,000	\$322,678	37.86%	\$1,075,000	\$1,075,000	
Working Capital Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirement	\$852,322	\$852,322	\$1,175,000	\$322,678	37.86%	\$1,075,000	\$1,075,000	
Total Requirement from TGGR	\$1,711,285	\$5,382,322	\$4,359,000	\$332,678	6.18%	\$1,110,000	\$1,110,000	

Council

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Council Misc Receipts	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Council Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Council Salaries & Wages	\$84,004	\$91,499	\$85,373	(\$6,125)	-6.69%	\$87,081	\$88,822	includes COLA increase as per CPI
Canada Pension	\$3,957	\$4,226	\$4,295	\$69	1.63%	\$4,381	\$4,469	
Council (EHT)	\$1,638	\$1,784	\$1,813	\$29	1.63%	\$1,850	\$1,887	
Council -Group Insurance	\$16,311	\$24,500	\$16,637	(\$7,863)	-32.09%	\$16,970	\$17,309	
Travel/ Mileage/ Expenses	\$274	\$3,600	\$3,600	\$0	0.00%	\$3,672	\$3,745	
Conferences and Training	\$6,294	\$4,500	\$6,500	\$2,000	44.44%	\$6,630	\$6,763	Increase with resumption of in-person conferences
Telephone	\$980	\$1,200	\$1,200	\$0	0.00%	\$1,224	\$1,248	
Council- Insurance	\$2,049	\$2,102	\$2,192	\$90	4.30%	\$2,236	\$2,281	
Council-Integrity Commissioner costs	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Council-Grant & Donations	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	included in Other Expenses tab
Council - Miscellaneous	\$6,273	\$6,000	\$6,500	\$500	8.33%	\$6,630	\$6,763	
Total Expenses	\$121,780	\$140,411	\$129,111	(\$11,300)	-8.05%	\$131,693	\$134,327	
Net Operating (Revenue)/Expense	\$121,780	\$140,411	\$129,111	(\$11,300)	-8.05%	\$131,693	\$134,327	

Council Summary		
2025 Levy Requirement		\$129,111
Requirement as % of Total Levy		1.74%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↓	(\$11,300)
Contribution to 2025 Levy Increase	↓	-0.15%
\$ per Capita		\$29.20
\$ per Household		\$63.98



Administration

Administration

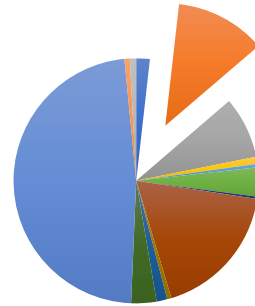
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Tax Certificates/Work Orders	(\$8,040)	(\$7,500)	(\$7,500)	\$0	0.00%	(\$7,650)	(\$7,803)	
License Fees	(\$1,381)	(\$1,500)	(\$1,500)	\$0	0.00%	(\$1,530)	(\$1,561)	
Marriage Ceremony Fees	(\$350)	(\$500)	(\$350)	\$150	-30.00%	(\$357)	(\$364)	
Miscellaneous Receipts	(\$5,000)	(\$5,000)	(\$5,000)	\$0	0.00%	(\$5,100)	(\$5,202)	NSF fees, Trust Fund Admin Revenue
Provincial Grants	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Federal Grants	(\$579)	(\$2,550)	\$0	\$2,550	-100.00%	\$0	\$0	no Admin summer student in 2025
Other Grants	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Donations	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Gain/Loss on Disposal	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer from Reserve - Records/AM	\$0	(\$11,000)	(\$20,000)	(\$9,000)	81.82%	(\$20,400)	(\$20,808)	AP Laserfiche project from 2024 \$20,000
Other Municipal	(\$25,000)	(\$25,000)	(\$25,000)	\$0	0.00%	(\$25,000)	(\$25,000)	West Elgin
Transfer From Election Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$40,350)	(\$53,050)	(\$59,350)	(\$6,300)	11.88%	(\$60,037)	(\$60,738)	
Salaries and Wages	\$650,501	\$446,051	\$439,776	(\$6,275)	-1.41%	\$448,572	\$457,543	Updated Salary Distribution
Overhead	\$208,086	\$130,303	\$132,373	\$2,070	1.59%	\$135,020	\$137,721	
Health Safety	\$215	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Travel Mileage	\$1,461	\$500	\$515	\$15	3.00%	\$525	\$536	limited travel
Employee Training	\$6,055	\$5,000	\$6,000	\$1,000	20.00%	\$6,120	\$6,242	H&S Cert Training, MAP courses
Building Repairs	\$8,831	\$5,500	\$5,000	(\$500)	-9.09%	\$5,100	\$5,202	
Janitorial Supplies	\$187	\$200	\$200	\$0	0.00%	\$204	\$208	
Emergency management	\$395	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
Utilities	\$3,553	\$5,400	\$5,562	\$162	3.00%	\$5,673	\$5,787	
Office Supplies	\$13,608	\$15,000	\$15,000	\$0	0.00%	\$15,300	\$15,606	
Postage	\$14,492	\$13,000	\$13,000	\$0	0.00%	\$13,260	\$13,525	YE distribution not completed yet
Advertising	\$721	\$2,750	\$2,500	(\$250)	-9.09%	\$2,550	\$2,601	
Telephone	\$4,098	\$3,515	\$3,621	\$105	3.00%	\$3,693	\$3,767	
Insurance	\$26,219	\$29,135	\$28,055	(\$1,080)	-3.71%	\$28,616	\$29,188	reflects renewal cost
Legal Fees	\$22,002	\$25,000	\$26,000	\$1,000	4.00%	\$26,520	\$27,050	Audit/FIR fees, Misc legal fees
Equipment Maintenance	\$2,101	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	
								Various memberships and subscriptions, incl. IT, software subscriptions, 2FA, add'l security software, Mtce manager
Memberships Subscription	\$54,840	\$50,000	\$55,000	\$5,000	10.00%	\$56,100	\$57,222	
Property Maintenance	\$1,751	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	Grass Cutting, Security Alarm
Miscellaneous	\$1,521	\$500	\$500	\$0	0.00%	\$510	\$520	
Remembrance Day Service	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Election Expenses	\$0	\$0	\$0	\$0	0.00%		\$0	
Contracted Services	\$8,596	\$7,500	\$7,500	\$0	0.00%	\$7,650	\$7,803	Doc mgmt, shredding service, janitorial services

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Computer Support	\$28,184	\$35,000	\$35,000	\$0	0.00%	\$35,700	\$36,414	IT and GIS Support Service - based on prior years
Bank Charges	\$9,780	\$7,500	\$10,000	\$2,500	33.33%	\$10,200	\$10,404	
Tax reductions and appeals	\$0	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	
Plans and Projects	\$44,342	\$110,260	\$31,000	(\$79,260)	-71.88%	\$31,620	\$32,252	AP Laserfiche project from 2024 \$20,000, Website end-of-life \$11,000
Studies	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Ontario One Call Locates	\$2,223	\$500	\$2,500	\$2,000	400.00%	\$2,500	\$2,500	no longer receive credit
Small Equipment Purchases	\$466	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,020	
Transfer to Reserve	\$0	\$7,500	\$7,500	\$0	0.00%	\$5,400	\$5,508	Election Reserve - Annual Amount
Amortization	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$1,114,229	\$911,114	\$837,601	(\$73,513)	-8.07%	\$852,033	\$869,024	
Net Operating (Revenue)/Expense	\$1,073,879	\$858,064	\$778,251	(\$79,813)	-9.30%	\$791,996	\$808,286	
Remembrance Day Committee								
Remembrance Day Comm-Misc Revenue	(\$4,040)	\$0	(\$4,000)	(\$4,000)	0.00%	(\$4,000)	(\$4,000)	Rosy Rhubarb
Remembrance Day Comm-Donations/Grants	(\$8,800)	\$0	(\$8,800)	(\$8,800)	0.00%	(\$8,800)	(\$8,800)	Green Lane Trust Fund donation
Total Revenue	(\$12,840)	\$0	(\$12,800)	(\$12,800)	0.00%	(\$12,800)	(\$12,800)	
Remembrance Day Comm-Misc Expenses	\$7,522	\$0	\$12,500	\$12,500	0.00%	\$12,500	\$12,500	
Transfer to Reserves	\$5,318	\$0	\$300	\$300	0.00%	\$300	\$300	
Total Expenses	\$12,840	\$0	\$12,800	\$12,800	0.00%	\$12,800	\$12,800	
Net Operating (Revenue)/Expense	(\$0)	\$0	\$0	\$0	0.00%	\$0	\$0	
Economic Development								
Economic Development Revenue	(\$1,440)	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$1,440)	\$0	\$0	\$0	0.00%	\$0	\$0	
Economic Development	\$14,566	\$15,000	\$0	(\$15,000)	-100.00%	\$0	\$0	2024 - new branding sign installations completed
Total Expenses	\$14,566	\$15,000	\$0	(\$15,000)	-100.00%	\$0	\$0	
Net Operating (Revenue)/Expense	\$13,126	\$15,000	\$0	(\$15,000)	-100.00%	\$0	\$0	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Seniors' Committee								
Seniors' Committee Donations	(\$12,620)	(\$10,000)	(\$8,500)	\$1,500	-15.00%	(\$8,500)	(\$8,500)	Green Lane Trust Request \$5,000, drive thru dinners
Grants	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$12,620)	(\$10,000)	(\$8,500)	\$1,500	-15.00%	(\$8,500)	(\$8,500)	
Senior's Committee- Southwold Young at Heart	\$8,215	\$10,000	\$8,500	(\$1,500)	-15.00%	\$8,500	\$8,500	
Transfer to Reserves	\$4,405	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$12,620	\$10,000	\$8,500	(\$1,500)	-15.00%	\$8,500	\$8,500	
Net Operating (Revenue)/Expense	(\$0)	\$0	\$0	\$0	0.00%	\$0	\$0	
Family Day								
Family Day donations	(\$5,000)	(\$5,000)	(\$7,500)	(\$2,500)	50.00%	(\$7,500)	(\$7,500)	Green Lane Trust Request \$7,500
Transfer from Reserves	(\$1,723)	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$6,723)	(\$5,000)	(\$7,500)	(\$2,500)	50.00%	(\$7,500)	(\$7,500)	
Family Day Winterfest	\$6,723	\$5,000	\$7,500	\$2,500	50.00%	\$7,500	\$7,500	
Total Expenses	\$6,723	\$5,000	\$7,500	\$2,500	50.00%	\$7,500	\$7,500	
Net Operating (Revenue)/Expense	(\$0)	\$0	\$0	\$0	0.00%	\$0	\$0	
Communities in Bloom								
C.I.B. Donations - Misc Revenue	(\$1,937)	\$0	\$0	\$0	0.00%	\$0	\$0	plant sale
Communities in Bloom Grants/Donations	(\$59)	(\$3,000)	(\$3,000)	\$0	0.00%	(\$3,000)	(\$3,000)	Green Lane Trust Request \$3,000
Transfer from Reserves	(\$1,305)	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$3,301)	(\$3,000)	(\$3,000)	\$0	0.00%	(\$3,000)	(\$3,000)	
Communities in Bloom	\$3,301	\$3,000	\$3,000	\$0	0.00%	\$3,000	\$3,000	
Total Expenses	\$3,301	\$3,000	\$3,000	\$0	0.00%	\$3,000	\$3,000	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	

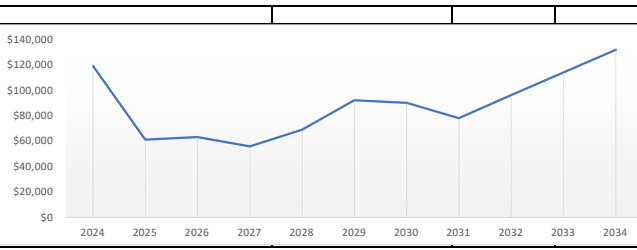
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
History Committee								
History Committee Revenue	(\$10,130)	(\$7,000)	\$0	\$7,000	-100.00%	\$0	\$0	\$5,000 for play in 2024
History Committee Grants/Donations	(\$2,060)	\$0	\$0	\$0	0.00%	(\$2,000)	(\$2,000)	Green Lane Trust Request
Transfer from Reserves	\$0	\$0	(\$2,000)	(\$2,000)	0.00%	\$0	\$0	
Total Revenue	(\$12,190)	(\$7,000)	(\$2,000)	\$5,000	-71.43%	(\$2,000)	(\$2,000)	
Economic Development-History Committee	\$11,851	\$7,000	\$2,000	(\$5,000)	-71.43%	\$2,000	\$2,000	
Transfer to Reserves	\$339	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$12,190	\$7,000	\$2,000	(\$5,000)	-71.43%	\$2,000	\$2,000	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Greening Communities								
Greening Communities	(\$1,000)	(\$1,000)	(\$1,000)	\$0	0.00%	(\$1,000)	(\$1,000)	Green Lane Trust Request
Total Revenue	(\$1,000)	(\$1,000)	(\$1,000)	\$0	0.00%	(\$1,000)	(\$1,000)	
Greening Communities	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000	
Total Expenses	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$90,464)	(\$79,050)	(\$94,150)	(\$15,100)	19.10%	(\$94,837)	(\$95,538)	
Total Expenses	\$1,177,468	\$952,114	\$872,401	(\$79,713)	-8.37%	\$886,833	\$903,824	
Net Operating (Revenue)/Expense	\$1,087,004	\$873,064	\$778,251	(\$94,813)	-10.86%	\$791,996	\$808,286	
Net Cash and Capital Requirements								
Administration Reserve	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	for studies and projects
Computer Reserve	\$18,000	\$18,000	\$18,000	\$0	0.00%	\$18,000	\$18,000	computer equipment replacements, decr. due to incr. in subscriptions, longer HW life
Building Renewal	\$25,000	\$25,000	\$30,000	\$5,000	20.00%	\$30,000	\$30,000	Municipal Office - Major Maintenance
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$53,000	\$53,000	\$58,000	\$5,000	9.43%	\$58,000	\$58,000	
Total Requirement from Levy	\$1,140,004	\$926,064	\$836,251	(\$89,813)	-9.70%	\$849,996	\$866,286	

Administration Summary		
2025 Levy Requirement		\$836,251
Requirement as % of Total Levy		11.74%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↓	(\$89,813)
Contribution to 2025 Levy Increase	↓	-1.26%
\$ per Capita		\$189.15
\$ per Household		\$414.40



Admin

Year	Expenses	Funding Sources							Reserve Balance
		Project Costs	Taxation	Administrative	Computer	Efficiency Res	Grants	Green Lane	
2024	\$143,502	(\$28,000)	\$0	(\$5,242)	(\$110,260)	\$0	\$0	\$0	\$118,981
2025	\$114,000	(\$28,000)	(\$20,000)	(\$5,000)	(\$61,000)	\$0	\$0	\$0	\$60,981
2026	\$54,000	(\$28,000)	\$0	(\$15,000)	(\$11,000)	\$0	\$0	\$0	\$62,981
2027	\$63,000	(\$28,000)	(\$30,000)	(\$5,000)	\$0	\$0	\$0	\$0	\$55,981
2028	\$93,000	(\$78,000)	\$0	(\$15,000)	\$0	\$0	\$0	\$0	\$68,981
2029	\$33,000	(\$28,000)	\$0	(\$5,000)	\$0	\$0	\$0	\$0	\$91,981
2030	\$58,000	(\$28,000)	\$0	(\$30,000)	\$0	\$0	\$0	\$0	\$89,981
2031	\$68,000	(\$28,000)	(\$35,000)	(\$5,000)	\$0	\$0	\$0	\$0	\$77,981
2032	\$38,000	(\$28,000)	\$0	(\$10,000)	\$0	\$0	\$0	\$0	\$95,981
2033	\$38,000	(\$28,000)	\$0	(\$10,000)	\$0	\$0	\$0	\$0	\$113,981
2034	\$38,000	(\$28,000)	\$0	(\$10,000)	\$0	\$0	\$0	\$0	\$131,981

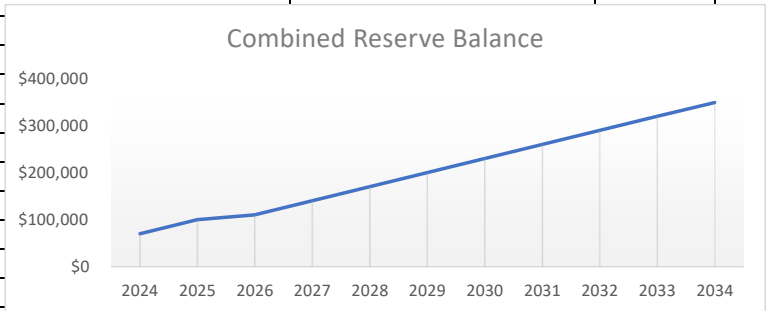


Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources							Notes	Check
					Project Costs	Taxation	Administrative	Computer	Efficiency Res	Grants	Green Lane	Other			
2024	To Administrative Reserve		Actual	Administrative	\$10,000	(\$10,000)									\$0
2024	To Computer Reserve		Actual	Computer	\$18,000	(\$18,000)									\$0
2024	Laptop Replacements		Actual		\$5,242			(\$5,242)							\$0
2024	Citywide Maintenance Manager	Non-Capital	Estimate		\$90,260				(\$90,260)						\$0
2024	Laserfiche Process Automation Projects	carry forward \$10,000 from 2022	Estimate		\$20,000				(\$20,000)						\$0
2024	Administration Summer Student Extension	Extra 4 months	Actual		\$0				\$0						\$0
2025	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2025	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2025	Laptop Replacements		Estimate		\$5,000			(\$5,000)							\$0
2025	Ward Review Project - if endorsed	Non-Capital	Estimate		\$0				\$0						\$0
2025	Website End-of-Life Upgrade	30-Jun-26	Estimate		\$11,000				(\$11,000)						\$0
2025	Council Chambers Renewal		Estimate		\$20,000		(\$20,000)								\$0
2025	Industrial Land Secondary Planning	Non-Capital	Estimate		\$50,000				(\$50,000)						\$0
2026	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2026	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2026	Council Computers/iPads/Tech	\$2,000/Councillor	Estimate		\$10,000			(\$10,000)							\$0
2026	Laptop Replacements		Estimate		\$5,000			(\$5,000)							\$0
2026	Website End-of-Life Upgrade	30-Jun-26	Estimate		\$11,000				(\$11,000)						\$0
2027	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2027	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2027	Laptop Replacements		Estimate		\$5,000			(\$5,000)							\$0
2027	Pay Study	Non-Capital	Estimate		\$15,000		(\$15,000)								\$0
2027	Strategic Plan Update	Non-Capital	Estimate		\$15,000		(\$15,000)								\$0
2028	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2028	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2028	Laptop Replacements		Estimate		\$15,000			(\$15,000)							\$0
2028	Financial Accounting System Update	Someday when EOL	Estimate		\$50,000	(\$50,000)									\$0
2029	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2029	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2029	Laptop Replacements		Estimate		\$5,000			(\$5,000)							\$0
2030	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2030	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2030	Council Computers/iPads/Tech	\$2,000/Councillor	Estimate		\$10,000			(\$10,000)							\$0
2030	Server Replacement - if still needed		Estimate		\$15,000			(\$15,000)							\$0
2030	Laptop Replacements		Estimate		\$5,000			(\$5,000)							\$0
2031	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2031	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2031	Pay Study	Non-Capital	Estimate		\$15,000		(\$15,000)								\$0
2031	Strategic Plan Update	Non-Capital	Estimate		\$20,000		(\$20,000)								\$0
2031	Laptop Replacements		Estimate		\$5,000			(\$5,000)							\$0
2032	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2032	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2032	Laptop Replacements		Estimate		\$10,000			(\$10,000)							\$0
2033	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2033	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2033	Laptop Replacements		Estimate		\$10,000			(\$10,000)							\$0
2034	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)									\$0
2034	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)									\$0
2034	Laptop Replacements		Estimate		\$10,000			(\$10,000)							\$0

Reserve Breakdown				Year
Administrative	Computer	Efficiency Res	Total	
(\$66,932)	(\$738)	(\$365,805)	(\$433,475)	2024
(\$20,000)	(\$7,753)	(\$188,731)	(\$216,483)	2024
(\$20,000)	(\$25,753)	(\$188,731)	(\$234,483)	2024
(\$20,000)	(\$20,510)	(\$188,731)	(\$229,241)	2024
(\$20,000)	(\$20,510)	(\$98,471)	(\$138,981)	2024
(\$20,000)	(\$20,510)	(\$78,471)	(\$118,981)	2024
(\$20,000)	(\$20,510)	(\$78,471)	(\$118,981)	2024
(\$30,000)	(\$20,510)	(\$78,471)	(\$128,981)	2025
(\$30,000)	(\$38,510)	(\$78,471)	(\$146,981)	2025
(\$30,000)	(\$33,510)	(\$78,471)	(\$141,981)	2025
(\$30,000)	(\$33,510)	(\$78,471)	(\$141,981)	2025
(\$30,000)	(\$33,510)	(\$67,471)	(\$130,981)	2025
(\$10,000)	(\$33,510)	(\$67,471)	(\$110,981)	2025
(\$10,000)	(\$33,510)	(\$17,471)	(\$60,981)	2025
(\$20,000)	(\$33,510)	(\$17,471)	(\$70,981)	2026
(\$20,000)	(\$51,510)	(\$17,471)	(\$88,981)	2026
(\$20,000)	(\$41,510)	(\$17,471)	(\$78,981)	2026
(\$20,000)	(\$36,510)	(\$17,471)	(\$73,981)	2026
(\$20,000)	(\$36,510)	(\$6,471)	(\$62,981)	2026
(\$30,000)	(\$36,510)	(\$6,471)	(\$72,981)	2027
(\$30,000)	(\$54,510)	(\$6,471)	(\$90,981)	2027
(\$30,000)	(\$49,510)	(\$6,471)	(\$85,981)	2027
(\$15,000)	(\$49,510)	(\$6,471)	(\$70,981)	2027
\$0	(\$49,510)	(\$6,471)	(\$55,981)	2027
(\$10,000)	(\$49,510)	(\$6,471)	(\$65,981)	2028
(\$10,000)	(\$67,510)	(\$6,471)	(\$83,981)	2028
(\$10,000)	(\$52,510)	(\$6,471)	(\$68,981)	2028
(\$10,000)	(\$52,510)	(\$6,471)	(\$68,981)	2028
(\$20,000)	(\$52,510)	(\$6,471)	(\$78,981)	2029
(\$20,000)	(\$70,510)	(\$6,471)	(\$96,981)	2029
(\$20,000)	(\$65,510)	(\$6,471)	(\$91,981)	2029
(\$30,000)	(\$65,510)	(\$6,471)	(\$101,981)	2030
(\$30,000)	(\$83,510)	(\$6,471)	(\$119,981)	2030
(\$30,000)	(\$73,510)	(\$6,471)	(\$109,981)	2030
(\$30,000)	(\$58,510)	(\$6,471)	(\$94,981)	2030
(\$30,000)	(\$53,510)	(\$6,471)	(\$89,981)	2030
(\$40,000)	(\$53,510)	(\$6,471)	(\$99,981)	2031
(\$40,000)	(\$71,510)	(\$6,471)	(\$117,981)	2031
(\$25,000)	(\$71,510)	(\$6,471)	(\$102,981)	2031
(\$5,000)	(\$71,510)	(\$6,471)	(\$82,981)	2031
(\$5,000)	(\$66,510)	(\$6,471)	(\$77,981)	2031
(\$15,000)	(\$66,510)	(\$6,471)	(\$87,981)	2032
(\$15,000)	(\$84,510)	(\$6,471)	(\$105,981)	2032
(\$15,000)	(\$74,510)	(\$6,471)	(\$95,981)	2032
(\$25,000)	(\$74,510)	(\$6,471)	(\$105,981)	2033
(\$25,000)	(\$92,510)	(\$6,471)	(\$123,981)	2033
(\$25,000)	(\$82,510)	(\$6,471)	(\$113,981)	2033
(\$35,000)	(\$82,510)	(\$6,471)	(\$123,981)	2034
(\$35,000)	(\$100,510)	(\$6,471)	(\$141,981)	2034
(\$35,000)	(\$90,510)	(\$6,471)	(\$131,981)	2034

Admin Facility

Year	Expenses	Funding Sources					Reserve Balance
		Project Costs	Taxation	Admin Facility	Grants	Green Lane	
2024	\$71,787	(\$25,000)	(\$46,787)	\$0	\$0	\$0	\$69,969
2025	\$40,000	(\$40,000)	\$0	\$0	\$0	\$0	\$99,969
2026	\$50,000	(\$30,000)	(\$20,000)	\$0	\$0	\$0	\$109,969
2027	\$1,030,000	(\$30,000)	\$0	\$0	(\$1,000,000)	\$0	\$139,969
2028	\$280,000	(\$30,000)	\$0	\$0	(\$250,000)	\$0	\$169,969
2029	\$1,280,000	(\$30,000)	\$0	\$0	(\$750,000)	(\$500,000)	\$199,969
2030	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$229,969
2031	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$259,969
2032	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$289,969
2033	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$319,969
2034	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$349,969



Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses Project Costs	Funding Sources					Notes	Check
						Taxation	Admin Facility	Grants	Green Lane	Other		
2024	To Admin Facility Reserve		Actual	Admin Facility	\$25,000	(\$25,000)						\$0
2024	Building Security Upgrades / Door Locks/FOBs		Estimate		\$30,000		(\$30,000)					\$0
2024	Furnace Replacement		Actual		\$16,787		(\$16,787)					\$0
2025	To Admin Facility Reserve	increase for furnace replacement in 15 years	Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2025	Council Chambers	Décor, chairs, Non-Capital	Estimate		\$10,000	(\$10,000)						\$0
2026	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2026	Sanitary connection		Estimate		\$20,000		(\$20,000)					\$0
2027	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2027	Major Reno - Addition???		Estimate		\$1,000,000				(\$1,000,000)			\$0
2028	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2028	Major Reno - Addition???	Design, Engineering, Const	Estimate		\$250,000		\$0		(\$250,000)			\$0
2029	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2029	Major Reno - Addition???	Construction, Site Work			\$1,250,000				(\$750,000)	(\$500,000)	Bldg	\$0
2030	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2031	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2032	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2033	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0
2034	To Admin Facility Reserve		Estimate	Admin Facility	\$30,000	(\$30,000)						\$0

Reserve Breakdown	
Admin Facility	Year
(\$53,110)	
(\$116,756)	2024
(\$86,756)	2024
(\$69,969)	2024
(\$99,969)	2025
(\$99,969)	2025
(\$129,969)	2026
(\$109,969)	2026
(\$139,969)	2027
(\$139,969)	2027
(\$169,969)	2028
(\$169,969)	2028
(\$199,969)	2029
(\$199,969)	2029
(\$229,969)	2030
(\$259,969)	2031
(\$289,969)	2032
(\$319,969)	2033
(\$349,969)	2034

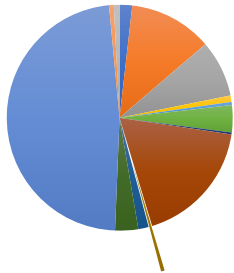
Municipal Property

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Medical Centre								
Donation	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Lease Income	(\$14,387)	(\$14,402)	(\$15,600)	(\$1,198)	8.32%	(\$15,912)	(\$16,230)	reflects increase of 2.5% as per Residential Tenancies Act
Federal Grant	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer from reserves	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$14,387)	(\$14,402)	(\$15,600)	(\$1,198)	8.32%	(\$15,912)	(\$16,230)	
Salaries and Wages	\$0	\$6,286	\$6,769	\$483	7.68%	\$6,904	\$7,042	
Benefits	\$0	\$2,000	\$2,145	\$145	7.25%	\$2,188	\$2,232	
Building Repairs	\$3,761	\$5,500	\$5,500	\$0	0.00%	\$5,610	\$5,722	
Janitorial Supplies	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Utilities	\$4,250	\$5,500	\$5,500	\$0	0.00%	\$5,610	\$5,722	
Property Maintenance	\$7,051	\$9,000	\$9,000	\$0	0.00%	\$9,180	\$9,364	
Insurance	\$8,313	\$8,416	\$8,895	\$479	5.69%	\$9,073	\$9,254	reflects renewal cost
Equipment Maintenance	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Miscellaneous	\$11,968	\$12,460	\$12,806	\$346	2.78%	\$13,062	\$13,323	property taxes-medical centre, Stoss property, Teetzel property
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$35,343	\$49,662	\$51,114	\$1,452	2.92%	\$52,137	\$53,180	
Net Operating (Revenue)/Expense	\$20,955	\$35,260	\$35,514	\$254	0.72%	\$36,225	\$36,949	
Library								
Libraries -Lease PAID	(\$64,221)	(\$62,169)	(\$63,350)	(\$1,181)	1.90%	(\$64,617)	(\$65,910)	New Lease Agreement in 2023
Library-Miscellaneous revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Trsf from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Land Lease expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$64,221)	(\$62,169)	(\$63,350)	(\$1,181)	1.90%	(\$64,617)	(\$65,910)	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
New Library - wages	\$0	\$6,286	\$6,769	\$483	7.68%	\$6,904	\$7,042	
Overhead	\$0	\$2,000	\$2,145	\$145	7.25%	\$2,188	\$2,232	
New Library-Building Repairs	\$541	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
New Library-Janitorial Serv	\$14,378	\$13,500	\$15,900	\$2,400	17.78%	\$16,218	\$16,542	
New Library-Utilities	\$0	\$1,500	\$3,600	\$2,100	140.00%	\$3,672	\$3,745	reflects % of Keystone expense
New Library-Insurance	\$1,008	\$1,346	\$1,078	(\$268)	-19.90%	\$1,100	\$1,122	reflects renewal cost
New Library-Property Maintenance	\$0	\$1,000	\$3,500	\$2,500	250.00%	\$3,570	\$3,641	reflects % of Keystone expense
New Library-Miscellaneous	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
New Library-Loan Payment	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,200	Loan Payment to County-ends 2027
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$25,926	\$37,132	\$44,492	\$7,360	19.82%	\$45,182	\$46,086	
Net Operating (Revenue)/Expense	(\$38,294)	(\$25,037)	(\$18,858)	\$6,179	-24.68%	(\$19,435)	(\$19,824)	
Old Library / Plaza								
Comm Unit 2 - Rent Paid Evelyn	(\$10,157)	(\$10,157)	(\$10,411)	(\$254)	2.50%	(\$10,619)	(\$10,832)	Reflects 2.5% increase
Comm Unit 3 - Rent Paid Jacque	(\$7,979)	(\$7,846)	(\$8,042)	(\$196)	2.50%	(\$8,203)	(\$8,367)	Reflects 2.5% increase
Total Revenue	(\$18,136)	(\$18,003)	(\$18,453)	(\$450)	2.50%	(\$18,822)	(\$19,199)	
Plaza and Old Library -wages	\$0	\$6,286	\$6,769	\$483	7.68%	\$6,904	\$7,042	
Overhead	\$0	\$2,000	\$2,145	\$145	7.25%	\$2,188	\$2,232	
Employment Insurance	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Employer Health Tax	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Workplace Safety Insuran	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Old Library-Building Repair	\$103	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Old Library-Janitorial Serv	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Old Library-Utilities	\$983	\$1,100	\$1,150	\$50	4.55%	\$1,173	\$1,196	
Old Library-Property Maintenance	\$0	\$550	\$550	\$0	0.00%	\$561	\$572	
Old Library - Insurance	\$1,205	\$1,028	\$1,289	\$261	25.42%	\$1,315	\$1,341	reflects renewal cost
Old Library - Taxes	\$647	\$3,510	\$700	(\$2,810)	-80.06%	\$714	\$728	
Old Library -Miscellaneous Expenses	\$0	\$500	\$510	\$10	2.00%	\$520	\$531	
Commercial Unit Expenses	\$25,037	\$22,000	\$25,000	\$3,000	13.64%	\$25,500	\$26,010	Hydro, Gas, Maintenance, Snow removal, Waste bin, property taxes

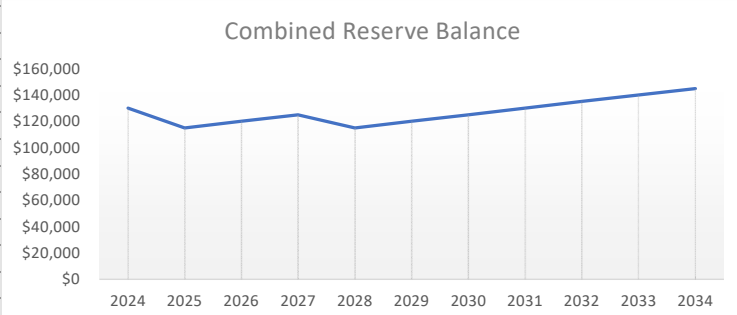
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Total Expenses	\$27,975	\$37,974	\$39,113	\$1,139	3.00%	\$39,896	\$40,694	
Net Operating (Revenue)/Expense	\$9,839	\$19,971	\$20,660	\$689	3.45%	\$21,073	\$21,495	
Farmland								
Municipal Land Lease	(\$2,849)	(\$2,800)	\$0	\$2,800	-100.00%	\$0	\$0	Reflects potential sale/WWTP lands
Total Revenue	(\$2,849)	(\$2,800)	\$0	\$2,800	-100.00%	\$0	\$0	
Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Net Operating (Revenue)/Expense	(\$2,849)	(\$2,800)	\$0	\$2,800	-100.00%	\$0	\$0	
Total Property								
Total Revenue	(\$99,593)	(\$97,374)	(\$97,403)	(\$29)	0.03%	(\$99,351)	(\$101,338)	
Total Expenses	\$89,244	\$124,768	\$134,720	\$9,952	7.98%	\$137,214	\$139,959	
Net Operating (Revenue)/Expense	(\$10,349)	\$27,394	\$37,317	\$9,923	36.22%	\$37,863	\$38,620	
Net Cash and Capital Requirements								
Medical Building Reserve	\$0	\$5,000	\$5,000	\$0	0.00%	\$5,000	\$5,000	AMP/Reserve Requirements to maintain Med Bldg
New Library Reserve	\$0	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	AMP/Reserve Requirements to maintain Library
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$0	\$15,000	\$15,000	\$0	0.00%	\$15,000	\$15,000	
Total Requirement from Levy	(\$10,349)	\$42,394	\$52,317	\$9,923	23.41%	\$52,863	\$53,620	

Municipal Property Summary		
2025 Levy Requirement		\$52,317
Requirement as % of Total Levy		0.71%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↑	\$9,923
Contribution to 2025 Levy Increase	↑	0.13%
\$ per Capita		\$11.83
\$ per Household		\$25.93



Medical Centre

Year		Expenses		Funding Sources					Reserve Balance
		Project Costs	Taxation	Other Facility	Grants	Green Lane	Other		
2024		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$129,903	
2025		\$25,000	(\$5,000)	(\$20,000)	\$0	\$0	\$0	\$114,903	
2026		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$119,903	
2027		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$124,903	
2028		\$20,000	(\$5,000)	(\$15,000)	\$0	\$0	\$0	\$114,903	
2029		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$119,903	
2030		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$124,903	
2031		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$129,903	
2032		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$134,903	
2033		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$139,903	
2034		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$144,903	



Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources					Notes	Check
					Project Costs	Taxation	Other Facility	Grants	Green Lane	Other			
2024	To Medical Facility Reserve		Actual	Other Facility	\$5,000	(\$5,000)						\$0	
2025	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2025	Sanitary Connection		Estimate		\$20,000		(\$20,000)					\$0	
2026	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2027	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2028	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2028	HVAC Replacement - Timing TBD		Estimate		\$15,000		(\$15,000)					\$0	
2029	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2030	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2031	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2032	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2033	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	
2034	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	

Reserve Breakdown	
Other Facility	Year
(\$104,903)	
(\$129,903)	2024
(\$134,903)	2025
(\$114,903)	2025
(\$119,903)	2026
(\$124,903)	2027
(\$129,903)	2028
(\$114,903)	2028
(\$119,903)	2029
(\$124,903)	2030
(\$129,903)	2031
(\$134,903)	2032
(\$139,903)	2033
(\$144,903)	2034

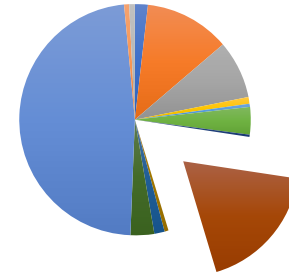
Fire Department

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Revenue								
Emergency Mgmt Miscellaneous Revenues	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Fire Inspections	(\$57)	\$0	\$0	\$0	0.00%	\$0	\$0	
Miscellaneous	(\$11,309)	(\$1,500)	(\$10,000)	(\$8,500)	566.67%	(\$2,000)	(\$2,000)	911 sign fees, fire reports, Instructor wages for County
Fire Chief Services - West Elgin	(\$73,515)	(\$115,720)	(\$103,992)	\$11,728	-10.13%	(\$106,072)	(\$108,193)	Revenue - offsets increases below in Wages and Benefits
Fire Chief Services - Dutton Dunwich	(\$69,328)	\$0	(\$103,992)	(\$103,992)	0.00%	(\$106,072)	(\$108,193)	Revenue - offsets increases below in Wages and Benefits
Fire Prevention Donations	(\$1,500)	(\$1,000)	(\$1,000)	\$0	0.00%	(\$1,000)	(\$1,000)	
Donations	(\$1,750)	\$0	\$0	\$0	0.00%	\$0	\$0	
Fire Calls/Prov Grant	(\$26,422)	(\$10,000)	(\$10,000)	\$0	0.00%	(\$10,000)	(\$10,000)	
Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$183,881)	(\$128,220)	(\$228,984)	(\$100,764)	78.59%	(\$225,144)	(\$229,386)	
Expenses								
Salaries and Wages	\$462,302	\$432,000	\$475,510	\$43,510	10.07%	\$485,020	\$494,720	Reflects recent call activity Fire Chief, Officers, Training, Incident Response, FTE Admin Assistance
Overhead	\$82,098	\$49,100	\$68,060	\$18,960	38.61%	\$69,421	\$70,809	
Road - Wages	\$47	\$515	\$250	(\$265)	-51.46%	\$255	\$260	
Wages-Custodial Shedden Fire Hall	\$916	\$0	\$0	\$0	0.00%	\$0	\$0	
Wages - Custodial Talbotville Fire Hall	\$0	\$0	\$0	\$0	0.00%	\$1,000	\$1,020	
Emergency Management	\$0	\$0	\$12,000	\$12,000	0.00%	\$12,240	\$12,485	Community Risk Assessment-OFM
Group Insurance	\$25,335	\$0	\$26,000	\$26,000	0.00%	\$26,520	\$27,050	VFIS, Driver medicals, Homewood Health
Health & Safety	\$0	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	
Health & Safety Materials	\$0	\$250	\$250	\$0	0.00%	\$255	\$260	
Travel Mileage	\$10,985	\$6,500	\$6,500	\$0	0.00%	\$6,630	\$6,763	
Employee Training	\$20,557	\$32,000	\$27,400	(\$4,600)	-14.38%	\$27,948	\$28,507	NFPA 1001, OFC Courses, Elevator Rescue, Evs
Specialty Team Training	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Building Repairs	\$7,933	\$8,500	\$10,000	\$1,500	17.65%	\$10,200	\$10,404	
Custodial Supplies	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Utilities	\$8,067	\$12,750	\$11,000	(\$1,750)	-13.73%	\$11,220	\$11,444	
Materials Supplies	\$8,728	\$6,240	\$6,500	\$260	4.17%	\$6,630	\$6,763	
Medical Supplies	\$1,463	\$3,120	\$3,120	\$0	0.00%	\$3,182	\$3,246	
Operational Supplies	\$1,643	\$6,240	\$6,240	\$0	0.00%	\$6,365	\$6,492	Absorbent supplies, foam
Dept Clothing	\$1,815	\$4,000	\$4,000	\$0	0.00%	\$4,080	\$4,162	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Property Maintenance	\$9,911	\$7,280	\$7,280	\$0	0.00%	\$7,426	\$7,574	
Office Supplies	\$746	\$0	\$1,500	\$1,500	0.00%	\$1,530	\$1,561	
Advertising	\$245	\$0	\$250	\$250	0.00%	\$255	\$260	Pub Ed advertising
Telephone	\$4,161	\$4,500	\$4,590	\$90	2.00%	\$4,682	\$4,775	
Insurance	\$28,982	\$14,150	\$15,140	\$990	7.00%	\$15,443	\$15,752	2024 YTD-includes adj from 2022-23
Legal Fees	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Equipment Maintenance	\$7,062	\$6,760	\$6,760	\$0	0.00%	\$6,895	\$7,033	Auto Ex PM. General equip/tool repairs
Bunker Gear Maintenance	\$9,100	\$8,000	\$6,000	(\$2,000)	-25.00%	\$6,120	\$6,242	
SCBA Maintenance	\$9,869	\$7,500	\$7,500	\$0	0.00%	\$7,650	\$7,803	
Memberships/Subscriptions	\$4,981	\$5,000	\$5,100	\$100	2.00%	\$5,202	\$5,306	FP2, WR, FMPFSC, Mutual Aid
Annual Pump Testing	\$2,742	\$2,200	\$2,500	\$300	13.64%	\$2,550	\$2,601	
Contracted Services	\$19,927	\$20,000	\$20,000	\$0	0.00%	\$20,400	\$20,808	Dispatch
Automatic Aid Agreement	\$0	\$4,000	\$4,000	\$0	0.00%	\$4,080	\$4,162	CE Port Stanley area, SFTD
Communications Tower Rental	\$10,455	\$15,000	\$12,500	(\$2,500)	-16.67%	\$12,750	\$13,005	Elgin County Fire Comms
IT Services	\$1,202	\$750	\$1,200	\$450	60.00%	\$1,224	\$1,248	
Janitorial Services	\$3,867	\$4,100	\$7,600	\$3,500	85.37%	\$7,752	\$7,907	2024-Shedden Stn only; 2025 Shedden and Talbotville (part year)
Master Fire Plan	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Pre Plan for High Risk	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Fire Prevention	\$5,585	\$3,000	\$5,000	\$2,000	66.67%	\$5,100	\$5,202	Public ed, tent, apparatus graphics
Equipment Purchases	\$15,729	\$18,000	\$22,800	\$4,800	26.67%	\$23,256	\$23,721	small tools, hose \$10,000
PPE Purchases	\$11,314	\$13,000	\$13,000	\$0	0.00%	\$13,260	\$13,525	helmets, gloves, boots, balaclavas
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Funeral Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Amortization	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Department Expenses	\$778,290	\$697,955	\$802,550	\$105,095	15.06%	\$819,601	\$835,993	
FC Insurance and Licences	\$2,278	\$2,213	\$2,368	\$155	7.00%	\$2,416	\$2,464	
FC Maintenance	\$2,008	\$1,500	\$1,530	\$30	2.00%	\$1,561	\$1,592	
FC Fuel	\$1,007	\$3,500	\$3,570	\$70	2.00%	\$3,641	\$3,714	
Total Fire Vehicle(Car)	\$5,294	\$7,213	\$7,468	\$255	3.53%	\$7,618	\$7,770	
R51 Insurance and Licences	\$0	\$3,011	\$3,222	\$211	7.00%	\$3,287	\$3,352	
R51 Maintenance	\$2,056	\$5,000	\$5,100	\$100	2.00%	\$5,202	\$5,306	
R51 Fuel	\$75	\$1,250	\$1,275	\$25	2.00%	\$1,301	\$1,327	
Total R51 Shedden Rescue	\$2,131	\$9,261	\$9,597	\$336	3.63%	\$9,789	\$9,985	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
T52 Insurance and Licences	\$0	\$2,795	\$2,991	\$196	7.00%	\$3,050	\$3,111	
T52 Maintenance	\$2,276	\$5,000	\$5,100	\$100	2.00%	\$5,202	\$5,306	
T52 Fuel	\$219	\$750	\$765	\$15	2.00%	\$780	\$796	
Total T52 Shedden Tanker	\$2,495	\$8,545	\$8,856	\$311	3.64%	\$9,033	\$9,213	
P53 Insurance and Licences	\$0	\$3,011	\$3,222	\$211	7.00%	\$3,287	\$3,352	
P53 Maintenance	\$1,701	\$2,500	\$2,550	\$50	2.00%	\$2,601	\$2,653	
P53 Fuel	\$193	\$750	\$765	\$15	2.00%	\$780	\$796	
Total P53 Shedden Pumper	\$1,894	\$6,261	\$6,537	\$276	4.40%	\$6,668	\$6,801	
R61 Insurance and Licences	\$2,543	\$2,785	\$2,980	\$195	7.00%	\$3,039	\$3,100	
R61 Maintenance	\$1,668	\$1,500	\$1,530	\$30	2.00%	\$1,561	\$1,592	
R61 Fuel	\$747	\$1,000	\$1,020	\$20	2.00%	\$1,040	\$1,061	
Total R61 Talbotville Rescue	\$4,959	\$5,285	\$5,530	\$245	4.63%	\$5,640	\$5,753	
T62 Insurance and Licences	\$0	\$3,011	\$3,222	\$211	7.00%	\$3,287	\$3,352	
T62 Maintenance	\$5,831	\$5,000	\$5,100	\$100	2.00%	\$5,202	\$5,306	
T62 Fuel	\$1,582	\$2,500	\$2,550	\$50	2.00%	\$2,601	\$2,653	
Total T62 Talbotville Tanker	\$7,413	\$10,511	\$10,872	\$361	3.43%	\$11,090	\$11,311	
P63 Insurance and Licences	\$3,417	\$3,046	\$3,259	\$213	7.00%	\$3,324	\$3,391	
P63 Maintenance	\$2,974	\$2,500	\$2,550	\$50	2.00%	\$2,601	\$2,653	
P63 Fuel	\$1,316	\$2,000	\$2,040	\$40	2.00%	\$2,081	\$2,122	
Total P63 Talbotville Pumper	\$7,707	\$7,546	\$7,849	\$303	4.02%	\$8,006	\$8,166	
Total Expenses	\$815,478	\$759,790	\$859,258	\$107,436	14.14%	\$877,443	\$894,992	
Net Operating (Revenue)/Expense	\$631,597	\$631,570	\$630,274	\$6,672	1.06%	\$652,299	\$665,606	
Net Cash and Capital Requirements								
Fire - Apparatus	\$150,000	\$150,000	\$150,000	\$0	0.00%	\$200,000	\$200,000	Fire Truck Replacement
Fire - Building Renewal	\$95,000	\$95,000	\$95,000	\$0	0.00%	\$95,000	\$95,000	Fire Building Replacement/Major Maint
Fire - Major Equipment	\$100,000	\$100,000	\$100,000	\$0	0.00%	\$100,000	\$90,000	Fire Equipment Replacement
Fire - Communications	\$30,000	\$30,000	\$30,000	\$0	0.00%	\$30,000	\$30,000	
Fire - New Talbotville Station	\$400,000	\$400,000	\$350,000	(\$50,000)	-12.50%	\$0	\$0	New Talbotville Firehall
Fire - Funeral	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$775,000	\$775,000	\$725,000	(\$50,000)	-6.45%	\$425,000	\$415,000	
Total Requirement from Levy	\$1,406,597	\$1,406,570	\$1,355,274	(\$51,296)	-3.65%	\$1,077,299	\$1,080,606	

Fire Department Summary		
2025 Levy Requirement		\$1,355,274
Requirement as % of Total Levy		18.29%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↓	(\$51,296)
Contribution to 2025 Levy Increase	↓	-0.59%
\$ per Capita		\$306.55
\$ per Household		\$671.59



Police

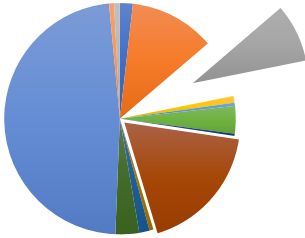
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Miscellaneous Receipts	\$0	(\$8,000)	\$0	\$8,000	-100.00%	\$0	\$0	No POA revenues expected
Prov Grant Cannabis	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer from Reserve	\$0	(\$30,000)	\$0	\$30,000	-100.00%	(\$20,000)	(\$20,000)	Reserve use not recommended for 2025 with the financial relief received from the Ministry
Total Revenue	\$0	(\$38,000)	\$0	\$38,000	-100.00%	(\$20,000)	(\$20,000)	
Contracted Services	\$614,151	\$671,862	\$691,542	\$19,680	2.93%	\$918,650	\$937,023	As per 2025 Cost Estimate - less financial relief from Ministry
Transfer to reserves	\$0	\$0	\$28,573	\$28,573	0.00%	\$0	\$0	25% of 2025 financial relief from Ministry
Total Expenses	\$614,151	\$671,862	\$720,115	\$48,253	7.18%	\$918,650	\$937,023	
Net Operating (Revenue)/Expense	\$614,151	\$633,862	\$720,115	\$86,253	13.61%	\$898,650	\$917,023	

Police Reserve Balance

\$40,057

\$68,630

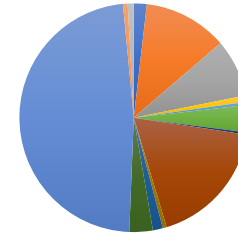
Police Summary		
2025 Levy Requirement		\$720,115
Requirement as % of Total Levy		9.72%
Ability to Adjust		Low
\$ Change from 2024 Levy Requirement	↑	\$86,253
Contribution to 2025 Levy Increase	↑	1.16%
\$ per Capita		\$162.89
\$ per Household		\$356.85



Building

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Building Permit Fees Paid	(\$189,752)	(\$100,000)	(\$100,000)	\$0	0.00%	(\$200,000)	(\$200,000)	
Septic Permit Fees Paid	(\$11,300)	(\$8,000)	(\$8,000)	\$0	0.00%	(\$8,000)	(\$8,000)	
Building Contract Services Revenue	(\$86,306)	(\$69,150)	(\$78,567)	(\$9,417)	13.62%	(\$80,138)	(\$81,741)	Includes WE
Miscellaneous Receipts	\$0	(\$500)	(\$500)	\$0	0.00%	(\$500)	(\$500)	
Transfer From Reserve	\$0	(\$194,095)	(\$181,328)	\$12,767	-6.58%	(\$94,234)	(\$99,839)	
Total Revenue	(\$287,358)	(\$371,745)	(\$368,395)	\$3,350	-0.90%	(\$382,872)	(\$390,080)	
Salaries & Wages	\$232,973	\$256,500	\$249,756	(\$6,744)	-2.63%	\$254,751	\$259,846	Includes WE, distribution to by-law enforcement
Overhead	\$65,523	\$73,300	\$72,538	(\$762)	-1.04%	\$73,988	\$75,468	
Wages - Other Dept Chargeout	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Accounted for in Salaries/Wages
Health Safety	\$109	\$500	\$500	\$0	0.00%	\$510	\$520	
Building Travel/Mileage	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Employee Training	\$1,557	\$4,000	\$4,000	\$0	0.00%	\$4,080	\$4,162	add'l training
Materials Supplies	\$244	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
Dept Clothing	\$1,059	\$500	\$0	(\$500)	-100.00%	\$0	\$0	
Office Supplies	\$100	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Postage	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Advertising	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Telephone	\$1,227	\$3,000	\$3,000	\$0	0.00%	\$3,060	\$3,121	incl. data, two employees
Insurance	\$10,334	\$7,945	\$8,501	\$556	7.00%	\$8,671	\$8,845	Incl. for better dist of cost
Legal and Audit Expense	\$857	\$0	\$4,000	\$4,000	0.00%	\$4,000	\$4,080	Incl. for better dist of cost
Miscellaneous	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Membership/Subscriptions	\$12,424	\$15,000	\$15,000	\$0	0.00%	\$22,500	\$22,500	incl. eVolta Permit software & Memberships
Vehicle fuel/repairs	\$493	\$5,000	\$5,100	\$100	2.00%	\$5,202	\$5,306	Reflects Add'l vehicle
Contracted Services Building Department	\$0	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	
IT Support	\$343	\$500	\$500	\$0	0.00%	\$500	\$510	Incl. for better dist of cost
Transfer to Reserve	\$0	\$0	\$0.00	\$0	0.00%	\$0	\$0	Net Operating Surplus to Reserve for Vehicle, Eqp, future deficits
Total Expenses	\$327,243	\$371,745	\$368,395	(\$3,350)	-0.90%	\$382,873	\$390,080	
Net Operating (Revenue)/Expense	\$39,886	\$0	(\$0)	(\$0)	0.00%	\$0	\$0	
Net Cash and Capital Requirements								
Building Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	No Cash Requirements for Reserves
Building Fleet	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Reserves Funded from Net Operating Revenue
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Requirement from Levy	\$39,886	\$0	(\$0)	(\$0)	0.00%	\$0	\$0	

Building Summary		
2025 Levy Requirement		(\$0)
Requirement as % of Total Levy		0.00%
Ability to Adjust		Low
\$ Change from 2024 Levy Requirement	↓	(\$0)
Contribution to 2025 Levy Increase	↓	0.000%
\$ per Capita		\$0.00
\$ per Household		\$0.00



Building

Year	Expenses	Funding Sources					Reserve Balance
		Project Costs	Taxation	Building	Grants	Green Lane	
2024	\$85,596	\$0	(\$70,596)	\$0	\$0	(\$15,000)	\$2,537,684
2025	\$17,000	\$0	(\$2,000)	\$0	\$0	(\$15,000)	\$2,550,684
2026	\$20,000	\$0	(\$5,000)	\$0	\$0	(\$15,000)	\$2,560,684
2027	\$20,000	\$0	(\$5,000)	\$0	\$0	(\$15,000)	\$2,570,684
2028	\$20,000	\$0	(\$5,000)	\$0	\$0	(\$15,000)	\$2,580,684
2029	\$115,000	\$0	(\$100,000)	\$0	\$0	(\$15,000)	\$2,695,684
2030	\$15,000	\$0	\$0	\$0	\$0	(\$15,000)	\$2,710,684
2031	\$15,000	\$0	\$0	\$0	\$0	(\$15,000)	\$2,725,684
2032	\$15,000	\$0	\$0	\$0	\$0	(\$15,000)	\$2,740,684
2033	\$15,000	\$0	\$0	\$0	\$0	(\$15,000)	\$2,755,684
2034	\$15,000	\$0	\$0	\$0	\$0	(\$15,000)	\$2,770,684



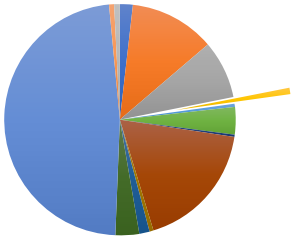
Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses					Funding Sources					Notes	Check	
					Project Costs	Taxation	Building	Grants	Green Lane	Other	Taxation	Building	Grants	Green Lane			Other
2024	To Building Reserve - Vehicle		Estimate		\$15,000										(\$15,000)	Building Operating	\$0
2024	To Building Reserve - Operating Surplus		Estimate	Building	\$0										\$0		\$0
2024	From Reserve for Operating		Estimate	Building	\$60,000		(\$60,000)								\$0		\$0
2024	Equipment Replacements/Technology		Estimate		\$5,000		(\$5,000)										\$0
2024	Admin Office Furnace Replacement	Bldg Dept Share	Estimate	Building	\$5,596		(\$5,596)										\$0
2025	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)	Building Operating	\$0
2025	Equipment Replacements/Technology		Estimate		\$2,000		(\$2,000)										\$0
2025	From Reserve for Operating		Estimate		\$0		\$0										\$0
2026	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)	Building Operating	\$0
2026	Equipment Replacements/Technology		Estimate		\$5,000		(\$5,000)										\$0
2027	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)		\$0
2027	Equipment Replacements/Technology		Estimate		\$5,000		(\$5,000)										\$0
2028	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)		\$0
2028	Equipment Replacements/Technology		Estimate		\$5,000		(\$5,000)										\$0
2029	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)	Building Operating	\$0
2029	Vehicle Replacement		Estimate	Building	\$50,000		(\$50,000)									Building	\$0
2029	Vehicle Replacement		Estimate	Building	\$50,000		(\$50,000)									Building	\$0
2030	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)	Building Operating	\$0
2031	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)	Building Operating	\$0
2032	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)	Building Operating	\$0
2033	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)	Building Operating	\$0
2034	To Building Reserve - Vehicle		Estimate	Building	\$15,000										(\$15,000)	Building Operating	\$0

Reserve Breakdown	
Building	Year
(\$102,402)	
(\$2,477,088)	2024
(\$2,477,088)	2024
(\$2,537,088)	2024
(\$2,532,088)	2024
(\$2,537,684)	2024
(\$2,552,684)	2025
(\$2,550,684)	2025
(\$2,550,684)	2025
(\$2,565,684)	2026
(\$2,560,684)	2026
(\$2,575,684)	2027
(\$2,570,684)	2027
(\$2,585,684)	2028
(\$2,580,684)	2028
(\$2,595,684)	2029
(\$2,645,684)	2029
(\$2,695,684)	2029
(\$2,710,684)	2030
(\$2,725,684)	2031
(\$2,740,684)	2032
(\$2,755,684)	2033
(\$2,770,684)	2034

Conservation Authority

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Other Transfer	\$70,524	\$71,171	\$115,837	\$44,666	62.76%	\$118,154	\$120,517	LTVCA \$33,279, KCCA \$82,558
Total Expenses	\$70,524	\$71,171	\$115,837	\$44,666	62.76%	\$118,154	\$120,517	
Net Operating (Revenue)/Expense	\$70,524	\$71,171	\$115,837	\$44,666	62.76%	\$118,154	\$120,517	

Conservation Authority Summary		
2025 Levy Requirement		\$115,837
Requirement as % of Total Levy		1.56%
Ability to Adjust		Low
\$ Change from 2024 Levy Requirement	↑	\$44,666
Contribution to 2025 Levy Increase	↑	0.60%
\$ per Capita		\$26.20
\$ per Household		\$57.40

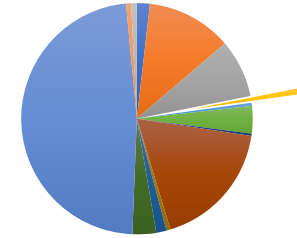


By-law, Canine, Livestock

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
By-law Enforcement								
	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Wages-Administration	\$0	\$0	\$22,549	\$22,549	0.00%	\$23,000	\$23,460	
Overhead/Benefits	\$0	\$0	\$6,770	\$6,770	0.00%	\$6,905	\$7,043	
By-law Enforcement Contracted Services	\$8,548	\$7,500	\$4,590	(\$2,910)	-38.80%	\$4,682	\$4,775	
Total Expenses	\$8,548	\$7,500	\$33,909	\$26,409	352.12%	\$4,682	\$4,775	
By-law Net Operating (Revenue)/Expense	\$8,548	\$7,500	\$33,909	\$26,409	352.12%	\$4,682	\$4,775	
Canine Control								
Dog Licence Fees	(\$255)	(\$255)	(\$255)	\$0	0.00%	(\$255)	(\$255)	kennel licences still issued
Total Revenue	(\$255)	(\$255)	(\$255)	\$0	0.00%	(\$255)	(\$255)	
Salaries & Wages	\$0	\$1,305	\$1,326	\$21	1.63%	\$1,353	\$1,380	
Overhead	\$0	\$481	\$493	\$12	2.48%	\$503	\$513	
Materials and Supplies	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Office Supplies	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Postage	\$0	\$20	\$20	\$0	0.00%	\$20	\$20	
Misc	\$0	\$5,000	\$5,000	\$0	0.00%	\$5,000	\$5,100	City of St Thomas new facility - \$50,000 - \$5,000/yr for 10 years?
Animal Control Contracted Services	\$10,588	\$19,000	\$15,000	(\$4,000)	-21.05%	\$15,000	\$15,300	Collection and Pound Services
Animal Control Contracted By-law Enforcement	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,020	
Total Expenses	\$10,588	\$26,806	\$22,839	(\$3,967)	-14.80%	\$22,876	\$23,333	
Canine Net Operating (Revenue)/Expense	\$10,333	\$26,551	\$22,584	(\$3,967)	-14.94%	\$22,621	\$23,078	
Livestock Program								
Prov-Livestock Claims	(\$100)	\$0	\$0	\$0	0.00%	\$0	\$0	
Livestock Grants	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$100)	\$0	\$0	\$0	0.00%	\$0	\$0	
Livestock Claims	\$175	\$500	\$500	\$0	0.00%	\$500	\$500	
Total Expenses	\$175	\$500	\$500	\$0	0.00%	\$500	\$500	
Livestock Net Operating (Revenue)/Expense	\$75	\$500	\$500	\$0	0.00%	\$500	\$500	
Total By-law, Canine, Livestock								
Total Revenue	(\$355)	(\$255)	(\$255)	\$0	0.00%	(\$255)	(\$255)	
Total Expense	\$19,310	\$34,806	\$57,248	\$22,442	64.48%	\$28,057	\$28,609	
Net Operating (Revenue)/Expense	\$18,955	\$34,551	\$56,993	\$22,442	64.95%	\$27,802	\$28,354	

By-law, Canine, Livestock Summary

2025 Levy Requirement		\$56,993
Requirement as % of Total Levy		0.77%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↑	\$22,442
Contribution to 2025 Levy Increase	↑	0.30%
\$ per Capita		\$12.89
\$ per Household		\$28.24



Roads

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Line Painting Revenues			\$0	\$0	0.00%	\$0	\$0	
RDS. - Other Municipalities	(\$20,796)	(\$20,800)	(\$20,800)	\$0	0.00%	(\$20,800)	(\$20,800)	
RDS. - Misc Revenues	(\$10,750)	(\$10,000)	(\$10,000)	\$0	0.00%	(\$10,000)	(\$10,000)	
Roads - Provincial Grants	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Federal Grants	(\$1,740)	(\$5,000)	(\$2,750)	\$2,250	-45.00%	(\$2,805)	(\$2,861)	Student Grants-1 approved
Elgin Cty Road Payment	(\$574,753)	(\$574,753)	(\$586,248)	(\$11,495)	2.00%	(\$597,973)	(\$609,932)	Based on new RMA
Trans FROM Reserve Fund	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Loss on disposal of assets	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$608,039)	(\$610,553)	(\$619,798)	(\$9,245)	1.51%	(\$631,578)	(\$643,594)	
Other Municipality Line Painting		\$0	\$0	\$0	0.00%	\$0	\$0	
Amortization		\$0	\$0	\$0	0.00%	\$0	\$0	
Township Bridges & Culverts	\$21,371	\$21,500	\$23,925	\$2,425	11.28%	\$24,404	\$24,892	
Township Roadside Maintenance	\$121,765	\$180,440	\$170,500	(\$9,940)	-5.51%	\$173,910	\$177,388	
Township Hardtop Maintenance	\$240,058	\$220,814	\$212,215	(\$8,599)	-3.89%	\$216,459	\$220,788	
Township Loosetop Maintenance	\$821,725	\$487,850	\$447,600	(\$40,250)	-8.25%	\$456,552	\$465,683	
Township Winter Control	\$83,843	\$271,860	\$212,135	(\$59,725)	-21.97%	\$216,378	\$220,705	
Township Signs and Safety Devices	\$89,585	\$67,600	\$75,100	\$7,500	11.09%	\$76,602	\$78,134	
Township Road Department Admin and Overhead	\$586,416	\$696,016	\$695,346	(\$670)	-0.10%	\$709,150	\$723,230	
Sidewalks	\$1,082	\$11,580	\$3,600	(\$7,980)	-68.91%	\$2,100	\$2,100	
Streetlights	\$37,001	\$28,520	\$26,180	(\$2,340)	-8.20%	\$26,704	\$27,238	
Total Township Expenses	\$2,002,846	\$1,986,180	\$1,866,601	(\$119,579)	-6.02%	\$1,902,258	\$1,940,158	
County Bridges & Culverts	\$1,455	\$10,860	\$5,815	(\$5,045)	-46.45%	\$5,931	\$6,050	
County Roadside Maintenance	\$62,998	\$75,125	\$84,545	\$9,420	12.54%	\$86,236	\$87,961	
County Hardtop Maintenance	\$178,248	\$209,200	\$227,822	\$18,622	8.90%	\$232,378	\$237,026	
County Winter Control	\$162,818	\$283,500	\$270,890	(\$12,610)	-4.45%	\$276,308	\$281,834	
County Signs and Safety Devices	\$41,230	\$28,500	\$37,000	\$8,500	29.82%	\$37,740	\$38,495	
County - Allocated Overhead	\$31,272	\$42,503	\$43,825	\$1,322	3.11%	\$44,702	\$45,596	7% Allowable
County Total Expenses	\$478,021	\$649,688	\$669,897	\$20,209	3.11%	\$683,295	\$696,961	Budget to offset revenue
Total Expenses	\$2,480,867	\$2,635,868	\$2,536,498	(\$99,370)	-3.77%	\$2,585,553	\$2,637,119	
Net Operating (Revenue)/Expense	\$1,872,828	\$2,025,315	\$1,916,700	(\$108,615)	-5.36%	\$1,953,975	\$1,993,526	
Net Cash and Capital Requirements								
Roads - Building Renewal	\$100,000	\$100,000	\$100,000	\$0	0.00%	\$100,000	\$100,000	
Roads - Gas Tax	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Fleet	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$350,000	
Roads - Road Construction	\$1,449,916	\$1,449,916	\$1,676,956	\$227,040	15.66%	\$2,012,386	\$2,801,160	
Roads - Bridges & Culvert	\$100,000	\$100,000	\$100,000	\$0	0.00%	\$100,000	\$100,000	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Roads - Sidewalks	\$25,000	\$25,000	\$54,000	\$29,000	116.00%	\$54,000	\$54,000	
Roads - Streetlights	\$20,000	\$20,000	\$20,000	\$0	0.00%	\$20,000	\$20,000	
Capital	\$0	\$0	\$0	\$0	0.00%	\$0	\$5,000	
Total Net Cash and Capital Requirements	\$1,694,916	\$1,694,916	\$1,930,956	\$236,040	13.93%	\$2,266,386	\$3,405,160	
Total Requirement from Levy	\$3,567,744	\$3,720,231	\$3,847,656	\$127,425	3.43%	\$4,220,361	\$5,398,686	
Road Operations - Detailed Expense Accounts								
Expenses								
Equipment Maintenance		\$0	\$0	\$0	0.00%	\$0		
Transfer to Reserve		\$0	\$0	\$0	0.00%	\$0		
Amortization - general		\$0	\$0	\$0	0.00%	\$0		
Amortization - paved		\$0	\$0	\$0	0.00%	\$0		
Amortization - unpaved		\$0	\$0	\$0	0.00%	\$0		
Amortization - bridges		\$0	\$0	\$0	0.00%	\$0		
Total		\$0	\$0	\$0	0.00%	\$0		
Other Municipality Line Painting								
Line Mark- other - Wages		\$0	\$0	\$0	0.00%	\$0		
Line Mark Other - Benefits		\$0	\$0	\$0	0.00%	\$0		
Line Mark-other -material		\$0	\$0	\$0	0.00%	\$0		
Line Mark- other-machine		\$0	\$0	\$0	0.00%	\$0		
Total		\$0	\$0	\$0	0.00%	\$0		
Township Bridges & Culverts								
Wages - Bridges & Culverts	\$2,951	\$7,500	\$10,000	\$2,500	33.33%	\$10,200	\$10,404	
Benefits - Bridges and Culverts	\$738	\$1,000	\$1,125	\$125	12.50%	\$1,148	\$1,170	
Materials-Bridge&Culvert	\$17,281	\$10,400	\$10,200	(\$200)	-1.92%	\$10,404	\$10,612	
Mach Time-Bridge&Culvert	\$402	\$2,600	\$2,600	\$0	0.00%	\$2,652	\$2,705	
Total	\$21,371	\$21,500	\$23,925	\$2,425	11.28%	\$24,404	\$24,892	
Township Roadside Maintenance								
Rds-Grass& Weed-Wages	\$14,400	\$13,000	\$18,000	\$5,000	38.46%	\$18,360	\$18,727	
Rds-Grass&Weed-Benefits	\$4,850	\$2,500	\$3,000	\$500	20.00%	\$3,060	\$3,121	
Rds-Grass&Weed-Materials	\$0	\$12,000	\$5,000	(\$7,000)	-58.33%	\$5,100	\$5,202	
Rds-Grass&Weed-Mach Time	\$18,637	\$14,560	\$20,000	\$5,440	37.36%	\$20,400	\$20,808	
Rds-Chain-Materials	\$42	\$2,600	\$2,600	\$0	0.00%	\$2,652	\$2,705	
Rds-Brushing-Wages	\$32,072	\$35,000	\$37,500	\$2,500	7.14%	\$38,250	\$39,015	
Rds-Brushing-Benefits	\$8,018	\$7,000	\$8,000	\$1,000	14.29%	\$8,160	\$8,323	
Rds-Brushing-Machine Time	\$7,331	\$20,800	\$10,000	(\$10,800)	-51.92%	\$10,200	\$10,404	
Rds-Brushing-Hired Equip	\$6,920	\$3,120	\$13,000	\$9,880	316.67%	\$13,260	\$13,525	
Rds-Ditching-Wages	\$7,331	\$15,000	\$12,500	(\$2,500)	-16.67%	\$12,750	\$13,005	
Rds-Ditching-Benefits	\$1,833	\$2,000	\$1,500	(\$500)	-25.00%	\$1,530	\$1,561	
Rds-Ditching-Materials	\$0	\$2,600	\$2,500	(\$100)	-3.85%	\$2,550	\$2,601	
Rds-Ditching-Machine Time	\$0	\$7,800	\$6,000	(\$1,800)	-23.08%	\$6,120	\$6,242	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Ditching-hired equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds-Debris/Garb-Wages	\$4,305	\$10,000	\$10,000	\$0	0.00%	\$10,200	\$10,404	
Rds-Debris/Garb-Benefits	\$1,076	\$1,300	\$1,300	\$0	0.00%	\$1,326	\$1,353	
Rds-Debris/Garb-Materials	\$932	\$3,640	\$1,000	(\$2,640)	-72.53%	\$1,020	\$1,040	
Rds-Debris/Garb-Mach Time	\$860	\$3,120	\$1,600	(\$1,520)	-48.72%	\$1,632	\$1,665	
Rds-Catchbasin Wages	\$6,967	\$12,500	\$10,000	(\$2,500)	-20.00%	\$10,200	\$10,404	
Rds-Catchbasin-Benefits	\$1,742	\$1,500	\$2,000	\$500	33.33%	\$2,040	\$2,081	
Rds-Catchbasin-Materials	\$2,121	\$4,160	\$2,500	(\$1,660)	-39.90%	\$2,550	\$2,601	
Rds-Catchbasin-Mach Time	\$2,327	\$6,240	\$2,500	(\$3,740)	-59.94%	\$2,550	\$2,601	
Total		\$180,440	\$170,500	(\$9,940)	-5.51%	\$173,910	\$177,388	
Township Hardtop Maintenance								
Rds - Inspection Hardtop-Wages	\$68,705	\$75,400	\$75,400	\$0	0.00%	\$76,908	\$78,446	
Rds - Inspection Hardtop-Benefits	\$17,176	\$16,500	\$17,500	\$1,000	6.06%	\$17,850	\$18,207	
Rds-Inspection Hardtop-Machine	\$6,439	\$0	\$6,500	\$6,500	0.00%	\$6,630	\$6,763	
Patching&Spray-Wgs	\$46,870	\$37,500	\$48,500	\$11,000	29.33%	\$49,470	\$50,459	
Patching&Spray-Benefits	\$11,717	\$5,000	\$11,800	\$6,800	136.00%	\$12,036	\$12,277	
Patching/Spray-Materials	\$19,700	\$7,800	\$7,800	\$0	0.00%	\$7,956	\$8,115	
Patching/Sp-Machine Time	\$78	\$2,080	\$2,080	\$0	0.00%	\$2,122	\$2,164	
Sweeping Wages	\$3,913	\$8,000	\$7,500	(\$500)	-6.25%	\$7,650	\$7,803	
Sweeping-Benefits	\$978	\$1,500	\$1,100	(\$400)	-26.67%	\$1,122	\$1,144	
Sweeping Contracted Services	\$4,940	\$0	\$5,000	\$5,000	0.00%	\$5,100	\$5,202	
Sweeping-Machine Time	\$3,211	\$1,700	\$3,000	\$1,300	76.47%	\$3,060	\$3,121	
Shouldering-Wages	\$2,840	\$17,500	\$10,000	(\$7,500)	-42.86%	\$10,200	\$10,404	
Shouldering-Benefits	\$710	\$5,000	\$1,250	(\$3,750)	-75.00%	\$1,275	\$1,301	
Shouldering - Materials	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Shouldering Machine Time	\$1,347	\$5,200	\$1,500	(\$3,700)	-71.15%	\$1,530	\$1,561	
Line Marking-TWP - Wages	\$2,111	\$10,734	\$5,485	(\$5,249)	-48.90%	\$5,595	\$5,707	
Line Marking TWP- Benefits	\$5,278	\$2,500	\$1,500	(\$1,000)	-40.00%	\$1,530	\$1,561	
Line Marking-TWPMaterials	\$41,908	\$14,000	\$4,200	(\$9,800)	-70.00%	\$4,284	\$4,370	
Line Marking-TWP -Machine	\$2,136	\$10,400	\$2,100	(\$8,300)	-79.81%	\$2,142	\$2,185	
Total	\$240,058	\$220,814	\$212,215	(\$8,599)	-3.89%	\$216,459	\$220,788	
Township Loosetop Maintenance								
Rds - Inspection Loosetop	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds-Inspection Loosetop-Benefits	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds-PatchLoosetop-Material	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds-Patch-Loosetop-Mach TM	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds-Grading Wages	\$56,882	\$65,000	\$70,000	\$5,000	7.69%	\$71,400	\$72,828	
Rd Grading-Wages-other	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds-Grading-Benefits	\$14,220	\$15,000	\$17,500	\$2,500	16.67%	\$17,850	\$18,207	
Rds-Grading-Materials	\$7,470	\$0	\$7,500	\$7,500	0.00%	\$7,650	\$7,803	blades
Rds-Grading-Mach Time	\$68,831	\$114,400	\$114,400	\$0	0.00%	\$116,688	\$119,022	
Rds-Grading-Mach Time-Other	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds. Dust Control-Wages	\$1,604	\$12,000	\$3,500	(\$8,500)	-70.83%	\$3,570	\$3,641	
Rds-Dust Control-Benefits	\$401	\$2,000	\$500	(\$1,500)	-75.00%	\$510	\$520	
Rds-Dust Control-Material	\$137,786	\$180,000	\$145,000	(\$35,000)	-19.44%	\$147,900	\$150,858	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Rds-DustControl -Mach Tm	\$1,155	\$20,800	\$2,000	(\$18,800)	-90.38%	\$2,040	\$2,081	
Rds-Gravel-Wages	\$23,061	\$22,500	\$30,000	\$7,500	33.33%	\$30,600	\$31,212	
Rds-Gravel-Benefits	\$5,765	\$4,150	\$6,200	\$2,050	49.40%	\$6,324	\$6,450	
Rds-Gravel-Materials	\$475,503	\$26,000	\$25,500	(\$500)	-1.92%	\$26,010	\$26,530	
Rds-Gravel-Mach Time	\$29,046	\$26,000	\$25,500	(\$500)	-1.92%	\$26,010	\$26,530	
Total	\$821,725	\$487,850	\$447,600	(\$40,250)	-8.25%	\$456,552	\$465,683	
Township Winter Control								
Rds-Snow-Plow Wages	\$22,215	\$62,400	\$45,000	(\$17,400)	-27.88%	\$45,900	\$46,818	
Rds-Snow Plow-Benefits	\$11,536	\$15,000	\$6,750	(\$8,250)	-55.00%	\$6,885	\$7,023	
Rds-Patrol-Wages	\$5,166	\$22,000	\$15,000	(\$7,000)	-31.82%	\$15,300	\$15,606	
Rds-Patrol-Benefits	\$1,292	\$4,000	\$975	(\$3,025)	-75.63%	\$995	\$1,014	
Rds-Patrol-Machine	\$1,850	\$0	\$2,000	\$2,000	0.00%	\$2,040	\$2,081	
Rds-Snow Plow-Materials	\$485	\$72,800	\$2,080	(\$70,720)	-97.14%	\$2,122	\$2,164	blades
Rds-Snow Plow-Mach Time	\$39,683	\$78,000	\$60,000	(\$18,000)	-23.08%	\$61,200	\$62,424	
Rds-Snow Plow-Blades		\$4,160	\$4,080	(\$80)	-1.92%	\$4,162	\$4,245	
Rds-Sanding/Salting-Wages	\$1,294	\$12,000	\$15,000	\$3,000	25.00%	\$15,300	\$15,606	
Rds-Sanding/Salting-Benefits	\$323	\$1,500	\$1,250	(\$250)	-16.67%	\$1,275	\$1,301	
Rds San/Salting-Material	\$0	\$0	\$60,000	\$60,000	0.00%	\$61,200	\$62,424	
Rds-Sand/Salt-Mach Time	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total	\$83,843	\$271,860	\$212,135	(\$59,725)	-21.97%	\$216,378	\$220,705	
Township Signs and Safety Devices								
Rds-Safety/Signs-Wages	\$42,270	\$32,500	\$40,000	\$7,500	23.08%	\$40,800	\$41,616	
Rds-Safety/Signs-Benefits	\$10,567	\$6,500	\$6,500	\$0	0.00%	\$6,630	\$6,763	
Rds-Safety/Signs-Material	\$22,048	\$15,600	\$15,600	\$0	0.00%	\$15,912	\$16,230	increased sign replacement due to reflectivity
Rds-Safety/Sign-Mach Time	\$14,700	\$13,000	\$13,000	\$0	0.00%	\$13,260	\$13,525	
Rd-Rail Rd Cross-Material	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total	\$89,585	\$67,600	\$75,100	\$7,500	11.09%	\$76,602	\$78,134	
Township Road Department Admin and Overhead								
Misc-O/H	\$0	\$5,000	\$5,000	\$0	0.00%	\$5,000	\$5,000	
Rds-Accrued Vacation Time	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Overhead - Wages	\$163,650	\$195,000	\$210,000	\$15,000	7.69%	\$214,200	\$218,484	
Overhead-Banked Time	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds - Accrued Sick Time	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds. Convention&Seminars	\$15,482	\$0	\$0	\$0	0.00%	\$0	\$0	included in Ed & Training
Rds- Association Fees	\$0	\$520	\$0	(\$520)	-100.00%	\$0	\$0	included in Memberships/Subscriptions
Rds- Occ Health & Safety	\$4,768	\$2,600	\$3,000	\$400	15.38%	\$3,060	\$3,121	
Rds- Ed & Training	\$13,448	\$30,000	\$30,000	\$0	0.00%	\$30,600	\$31,212	Road School x4, Winter Training, Jib Crane Training
Rds-Insurance deductibles	\$10,172	\$12,500	\$12,500	\$0	0.00%	\$12,750	\$13,005	reflects actual costs
Rds-Print &Advertising	\$0	\$150	\$150	\$0	0.00%	\$150	\$150	
Rds- Office Supplies	\$867	\$750	\$900	\$150	20.00%	\$918	\$936	
Drain Mtc. - Roads	\$20,239	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds-Telephone	\$2,733	\$5,720	\$5,720	\$0	0.00%	\$5,834	\$5,951	

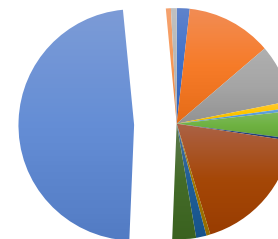
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Rds- OH - Hydro	\$18,270	\$5,720	\$20,000	\$14,280	249.65%	\$20,400	\$20,808	Hydro, Gas, Water
Rds-Heat	\$0	\$8,000	\$0	(\$8,000)	-100.00%	\$0	\$0	
Rds- Water	\$0	\$2,000	\$0	(\$2,000)	-100.00%	\$0	\$0	
Rds- Janitorial /Building	\$2,514	\$2,716	\$2,500	(\$216)	-7.95%	\$2,550	\$2,601	Molly Maid contract
Rds-Building Lawn Mtc	\$3,608	\$520	\$4,000	\$3,480	669.23%	\$4,080	\$4,162	waste bin rental/disposal
Rds-OH-Boots, Gloves, AGO	\$15,914	\$10,000	\$18,000	\$8,000	80.00%	\$18,360	\$18,727	includes coveralls
Rds-OH-Shop Coveralls/Rag	\$0	\$8,320	\$0	(\$8,320)	-100.00%	\$0	\$0	
Rds- OH- Misc Supplies	\$8,000	\$7,800	\$8,000	\$200	2.56%	\$8,160	\$8,323	
Rds- Shedden Shop miscellaneous	\$0	\$520	\$500	(\$20)	-3.85%	\$510	\$520	
Rds-Garage Misc. Repairs	\$58,473	\$41,600	\$20,000	(\$21,600)	-51.92%	\$20,400	\$20,808	
Rds - OH Salt Bldg Repair	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Rds- OH Tools	\$8,167	\$7,280	\$7,140	(\$140)	-1.92%	\$7,283	\$7,428	
Rds- OH Licence Fees	\$1,764	\$1,300	\$1,275	(\$25)	-1.92%	\$1,301	\$1,327	
Rds-Radio & GPS Maintenance	\$8,367	\$2,600	\$2,550	(\$50)	-1.92%	\$2,601	\$2,653	
On Call Service	\$5,133	\$0	\$0	\$0	0.00%	\$0	\$0	Transitioned to Bearcom
Rds OH - Fuel	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Inventory GL account
Rds OH - Oil	\$2,095	\$0	\$0	\$0	0.00%	\$0	\$0	
Banked Time - Used	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Canada Pension	\$75,786	\$57,300	\$88,139	\$30,839	53.82%	\$89,902	\$91,700	
Employment Insurance	\$13,812	\$27,063	\$26,520	(\$543)	-2.01%	\$27,050	\$27,591	
OMERS Pension Plan	\$14,940	\$83,200	\$81,600	(\$1,600)	-1.92%	\$83,232	\$84,897	
Employer Health Tax	\$0	\$22,880	\$23,000	\$120	0.52%	\$23,460	\$23,929	
Workplace Safety Insuran	\$5,411	\$31,200	\$30,600	(\$600)	-1.92%	\$31,212	\$31,836	
Group Insurance	\$0	\$88,400	\$86,700	(\$1,700)	-1.92%	\$88,434	\$90,203	
Travel Mileage	\$0	\$260	\$250	(\$10)	-3.85%	\$255	\$260	
Allocate Benefits		(\$150,000)	(\$155,000)	(\$5,000)	3.33%	(\$158,100)	(\$161,262)	
Postage	\$38	\$0	\$0	\$0	0.00%	\$0	\$0	
Insurance	\$119,073	\$178,997	\$191,527	\$12,530	7.00%	\$195,358	\$199,265	reflects renewal cost
Legal and Consultation	\$2,050	\$2,600	\$2,600	\$0	0.00%	\$2,652	\$2,705	
Memberships/Subscriptions	\$544	\$3,500	\$1,000	(\$2,500)	-71.43%	\$1,020	\$1,040	incl. Software Costs
Computer Support	\$376	\$0	\$1,000	\$1,000	0.00%	\$1,020	\$1,040	
Studies and Reports	\$0	\$0	\$10,000	\$10,000	0.00%	\$10,200	\$10,404	
Overhead Allocation to County		(\$42,503)	(\$43,825)	(\$1,322)	3.11%	(\$44,702)	(\$45,596)	
Total	\$595,692	\$653,513	\$695,346	\$41,833	6.40%	\$709,150	\$723,230	
Sidewalks								
Sidewalk Maintenance - Wages	\$435	\$7,500	\$2,500	(\$5,000)	-66.67%	\$1,000	\$1,000	
Sidewalk Maintenance - Materials	\$608	\$2,000	\$1,000	(\$1,000)	-50.00%	\$1,000	\$1,000	
Sidewalk Maintenance -Machine time	\$39	\$2,080	\$100	(\$1,980)	-95.19%	\$100	\$100	
Total	\$1,082	\$11,580	\$3,600	(\$7,980)	-68.91%	\$2,100	\$2,100	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Streetlights								
Utilities	\$15,865	\$17,680	\$17,680	\$0	0.00%	\$18,034	\$18,394	
Equipment Maintenance	\$7,986	\$8,840	\$8,500	(\$340)	-3.85%	\$8,670	\$8,843	reflects 3 year average
Locates- road wages	\$374	\$1,000	\$0	(\$1,000)	-100.00%	\$0	\$0	
Locates - equipment time	\$0	\$1,000	\$0	(\$1,000)	-100.00%	\$0	\$0	
Amortization	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$24,224	\$28,520	\$26,180	(\$2,340)	-8.20%	\$26,704	\$27,238	
County Bridges & Culverts								
Elgin- Bdgs&Culvt-Wages	\$965	\$7,500	\$2,500	(\$5,000)	-66.67%	\$2,550	\$2,601	
Elgin-Br&Culvert-Benefits	\$241	\$300	\$255	(\$45)	-15.00%	\$260	\$265	
Elgin-Br&Culvert-Material	\$14	\$1,530	\$1,530	\$0	0.00%	\$1,561	\$1,592	
Elgin-Br& Culv. Mach Time	\$235	\$1,530	\$1,530	\$0	0.00%	\$1,561	\$1,592	
Total	\$1,455	\$10,860	\$5,815	(\$5,045)	-46.45%	\$5,931	\$6,050	
County Roadside Maintenance								
Elg- Grass& Weed-Wages	\$18,899	\$12,500	\$21,000	\$8,500	68.00%	\$21,420	\$21,848	
Elg-Grass&Weed-Benefits	\$3,475	\$2,250	\$2,850	\$600	26.67%	\$2,907	\$2,965	
Elg-Grass&Weed-Materials	\$226	\$6,630	\$1,000	(\$5,630)	-84.92%	\$1,020	\$1,040	
Elg-Grass&Weed-Mach Time	\$23,810	\$17,850	\$25,000	\$7,150	40.06%	\$25,500	\$26,010	Contracted grass cutting, internal machine time
Elgin-Brushing Wages	\$4,036	\$7,500	\$7,650	\$150	2.00%	\$7,803	\$7,959	
Elgin-Brushing-Benefits	\$1,009	\$1,500	\$750	(\$750)	-50.00%	\$765	\$780	
Elgin-Brushing Materials	\$122	\$2,040	\$1,500	(\$540)	-26.47%	\$1,530	\$1,561	
Elgin-Brushing-Mach Time	\$327	\$3,060	\$2,000	(\$1,060)	-34.64%	\$2,040	\$2,081	
Elgin-Ditching-Wages	\$570	\$2,500	\$2,550	\$50	2.00%	\$2,601	\$2,653	
Elgin-Ditching-Benefits	\$143	\$400	\$225	(\$175)	-43.75%	\$230	\$234	
Elgin-Ditching Materials	\$0	\$255	\$250	(\$5)	-1.96%	\$255	\$260	
Elgin-Ditching Mach Time	\$137	\$2,040	\$2,040	\$0	0.00%	\$2,081	\$2,122	
Elgin-Debris/Garb-Wages	\$3,097	\$6,500	\$6,630	\$130	2.00%	\$6,763	\$6,898	
Elgin-Debris/Garb-Benefits	\$774	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
Elgin-Debris/Garb-Material	\$0	\$510	\$500	(\$10)	-1.96%	\$510	\$520	
Elgin-Debris/Garb Mach Time	\$1,223	\$2,550	\$2,500	(\$50)	-1.96%	\$2,550	\$2,601	
Elgin-Catchbasin Wages	\$3,839	\$3,000	\$4,000	\$1,000	33.33%	\$4,080	\$4,162	
Elgin-Catchbasin-Benefits	\$960	\$500	\$600	\$100	20.00%	\$612	\$624	
Elgin-Catchbasin-Material	\$72	\$510	\$500	(\$10)	-1.96%	\$510	\$520	
Elgin-Catchbasin-Mach Time	\$280	\$1,530	\$1,500	(\$30)	-1.96%	\$1,530	\$1,561	
Total	\$62,998	\$75,125	\$84,545	\$9,420	12.54%	\$86,236	\$87,961	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
County Hardtop Maintenance								
Elgin-Road Inspections-Wages	\$53,128	\$74,100	\$75,582	\$1,482	2.00%	\$77,094	\$78,636	
Elgin-Road Inspections-Benefits	\$13,282	\$15,000	\$15,000	\$0	0.00%	\$15,300	\$15,606	
Elgin-Road Inspections-Machine	\$2,364	\$0	\$5,000	\$5,000	0.00%	\$5,100	\$5,202	
Elgin Patch -Wages	\$7,500	\$8,000	\$8,160	\$160	2.00%	\$8,323	\$8,490	
Elgin-Patch-Benefits	\$1,475	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
Elgn-Patch-Material	\$10,500	\$11,000	\$11,000	\$0	0.00%	\$11,220	\$11,444	
Elgin-Patch- Mach TM	\$658	\$5,000	\$5,000	\$0	0.00%	\$5,100	\$5,202	
Elgin-Sweeping Wages	\$2,617	\$2,500	\$2,600	\$100	4.00%	\$2,652	\$2,705	
Elgin-Sweeping-Benefits	\$654	\$600	\$655	\$55	9.17%	\$668	\$681	
Elgin-Sweeping Materials	\$5,558	\$1,500	\$5,600	\$4,100	273.33%	\$5,712	\$5,826	Contracted service-Mobil Sweeping
Elgin-Sweeping Mach Time	\$449	\$4,500	\$450	(\$4,050)	-90.00%	\$459	\$468	
Elgin-Shouldering -Wages	\$10,764	\$13,500	\$13,800	\$300	2.22%	\$14,076	\$14,358	
Elgin-Shouldering-Benefits	\$2,691	\$2,000	\$2,700	\$700	35.00%	\$2,754	\$2,809	
Elgn-Shouldering Material	\$0	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	
Elgn-Shouldering Mach Tm	\$1,170	\$7,500	\$7,500	\$0	0.00%	\$7,650	\$7,803	
Elgin-Line Painting Wages	\$19,001	\$14,000	\$21,000	\$7,000	50.00%	\$21,420	\$21,848	
Elgin-Line Painting Benefits	\$4,750	\$1,000	\$4,775	\$3,775	377.50%	\$4,871	\$4,968	
Elgin-Line Painting Materials	\$39,568	\$42,000	\$42,000	\$0	0.00%	\$42,840	\$43,697	reflects actual costs
Elgin-Line Painting Machine	\$2,119	\$3,500	\$3,500	\$0	0.00%	\$3,570	\$3,641	
Total	\$178,248	\$209,200	\$227,822	\$18,622	8.90%	\$232,378	\$237,026	
County Winter Control								
Elgin-SnowPlowing-Wages	\$43,284	\$50,000	\$50,815	\$815	1.63%	\$51,831	\$52,868	
Elgin-Snow Plowing-Benefits	\$4,839	\$12,000	\$5,000	(\$7,000)	-58.33%	\$5,100	\$5,202	
Elgin-Patrol-Wages	\$49,050	\$48,000	\$50,000	\$2,000	4.17%	\$51,000	\$52,020	
Elgin-Patrol-Benefits	\$12,263	\$9,500	\$10,500	\$1,000	10.53%	\$10,710	\$10,924	
Elgin-Patrol-Machine	\$14,795	\$0	\$15,000	\$15,000	0.00%	\$15,300	\$15,606	
Elgin-Snow Plow-Materials	\$0	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	
Elgin-Snow Plow-Mach Time	\$21,467	\$30,000	\$30,000	\$0	0.00%	\$30,600	\$31,212	
Elgin-Sand/Salting-Wages	\$6,301	\$25,000	\$25,000	\$0	0.00%	\$25,500	\$26,010	
Elgin-Sand/Salting-Benefits	\$1,575	\$1,500	\$2,075	\$575	38.33%	\$2,117	\$2,159	
Elg-Sand/Salting-Material	\$0	\$75,000	\$50,000	(\$25,000)	-33.33%	\$51,000	\$52,020	reallocation from snow plow materials
Elg-Sand/Salting Mach Tim	\$9,244	\$30,000	\$30,000	\$0	0.00%	\$30,600	\$31,212	
Total	\$162,818	\$283,500	\$270,890	(\$12,610)	-4.45%	\$276,308	\$281,834	

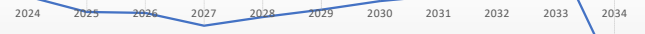
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
County Signs and Safety Devices								
Elg-Safety/Signs Wages	\$16,331	\$14,000	\$16,000	\$2,000	14.29%	\$16,320	\$16,646	
Elgin-Safety/Signs-Benefits	\$7,225	\$2,000	\$7,000	\$5,000	250.00%	\$7,140	\$7,283	
Elgin-SafetySign-Material	\$14,819	\$4,000	\$4,500	\$500	12.50%	\$4,590	\$4,682	
Elg-SafetySign-Mach Time	\$2,855	\$3,000	\$3,000	\$0	0.00%	\$3,060	\$3,121	
Elgin-SpProj-Wages	\$0	\$5,000	\$5,000	\$0	0.00%	\$5,100	\$5,202	
Elgin-SpProj-Benefits	\$0	\$500	\$1,500	\$1,000	200.00%	\$1,530	\$1,561	
Elgin-SpProj-Materials	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Elgin-SpProj-Mach Time	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total	\$41,230	\$28,500	\$37,000	\$8,500	29.82%	\$37,740	\$38,495	
Total Expenses	\$2,300,104	\$2,522,342	\$2,466,493	(\$55,849)	-2.21%	\$2,514,148	\$2,564,286	
Net Operating (Revenue)/Expense	\$1,692,065	\$1,911,789	\$1,846,695	(\$65,094)	-3.40%	\$1,882,570	\$1,920,692	

Roads Summary		
2025 Levy Requirement		\$3,847,656
Requirement as % of Total Levy		51.93%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↑	\$127,425
Contribution to 2025 Levy Increase	↑	1.99%
\$ per Capita		\$870.31
\$ per Household		\$1,906.67



Roads

Year	Combined Reserve Balance	Expenses				Funding Sources					Reserve Balance
		Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane	Other		
2024		\$4,224,558	(\$1,494,916)	(\$2,230,759)	\$0	\$0	\$0	\$0	(\$498,883)	\$192,188	
2025	\$8,000,000	\$7,320,080	(\$1,750,956)	(\$4,164,000)	\$0	(\$10,841)	(\$525,000)	\$0	(\$869,283)	(\$1,761,732)	
2026	\$6,000,000	\$6,984,669	(\$2,086,386)	(\$2,645,000)	\$0	\$0	(\$1,200,000)	\$0	(\$453,283)	(\$1,867,063)	
2027	\$4,000,000	\$7,381,160	(\$2,421,877)	(\$4,506,000)	\$0	\$0	\$0	\$0	(\$453,283)	(\$3,497,903)	
2028	\$2,000,000	\$5,344,120	(\$2,757,337)	(\$2,133,500)	\$0	\$0	\$0	\$0	(\$453,283)	(\$2,420,783)	
2029	\$0	\$6,089,281	(\$1,574,916)	(\$2,572,200)	\$0	\$0	\$0	\$0	(\$453,283)	(\$1,475,902)	
2030	(\$2,000,000)	\$5,986,081	(\$3,092,798)	(\$2,420,000)	(\$20,000)	\$0	\$0	\$0	(\$453,283)	(\$369,821)	
2031	(\$6,000,000)	\$6,396,081	(\$3,092,798)	(\$2,600,000)	\$0	(\$250,000)	\$0	\$0	(\$453,283)	\$326,260	
2032	(\$8,000,000)	\$6,246,081	(\$3,092,798)	(\$2,450,000)	\$0	(\$250,000)	\$0	\$0	(\$453,283)	\$1,172,341	
2033	(\$10,000,000)	\$5,701,081	(\$3,092,798)	(\$2,155,000)	\$0	\$0	\$0	\$0	(\$453,283)	\$5,803,422	
2034	(\$12,000,000)	\$5,282,081	(\$3,092,798)	(\$1,736,000)	\$0	\$0	\$0	\$0	(\$453,283)	(\$10,015,503)	



Year	Project	Add Info	Act/Est/Adj	To Reserve	Expenses				Funding Sources					Notes	Check
					Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane	Other			
2024	To Road Capital Reserve		Actual	Roads	\$1,948,799	(\$1,449,916)								Other Gas Tax, OCIF	\$0
2024	To Sidewalk Reserve		Actual	Sidewalk	\$25,000	(\$25,000)									\$0
2024	To Streetlight Reserve		Actual	Streetlight	\$20,000	(\$20,000)									\$0
2024	Edge Repairs - Shorlea Line		Actual		\$25,759		(\$25,759)								\$0
2024	Lawrence Road Rehabilitation		Estimate		\$365,000		(\$365,000)								\$0
2024	Boxall Road Rehabilitation		Estimate		\$220,000		(\$220,000)								\$0
2024	Magdala Road Reconstruction		Estimate		\$230,000		(\$230,000)								\$0
2024	Thomas Road Engineering		Estimate		\$160,000		(\$160,000)						Partial DC Funded		\$0
2024	Granular Road Conversion		Estimate		\$300,000		(\$300,000)								\$0
2024	Fingal Streetscape Contribution		Estimate		\$300,000		(\$300,000)								\$0
2024	Road Needs Study (every 5 years)		Estimate		\$30,000		(\$30,000)								\$0
2024	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)								\$0
2024	Guardrails	balance to be used in 2025	Estimate		\$50,000		(\$50,000)								\$0
2024	Talbotville Streetlights		Actual		\$10,841				(\$10,841)						\$0
2025	To Road Capital Reserve		Estimate	Roads	\$2,130,239	(\$1,676,956)							(\$453,283)	CCBF (Gas Tax), OCIF	\$0
2025	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)									\$0
2025	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)									\$0
2025	Shady Lane Sidewalk	Sidewalk connecting Shady Lane to Talbotville Meadows	Estimate		\$15,000		(\$15,000)								\$0
2025	Edge Repairs - Various Locations	Asset ID 10A, 10B Parsons, Asset ID 38D Scotch	Estimate		\$50,000		(\$50,000)								\$0
2025	John Wise Line Rehabilitation - Talbot to Longhurst	Asset ID 36A, Pulverize and Pave 50mm HL3	Estimate		\$480,000		(\$480,000)								\$0
2025	Longhurst Line Rehabilitation, Mill to John Wise	Asset ID 14A, Pulverize and Pave 50mm HL3	Estimate		\$420,000		(\$420,000)								\$0
2025	Scotch Line Resurface - Boxall to Coon	Asset ID 38D Single Surface Treatment	Estimate		\$175,000		(\$175,000)								\$0
2025	Begg Road Surface Treatment	Asset ID 68A Pulverize and Double Surface Treatment	Estimate		\$30,000		(\$30,000)								\$0
2025	Thomas Road Reconstruction	Asset ID 77 Road Reconstruction and Paving	Estimate		\$2,000,000		(\$1,584,000)						(\$416,000)	DC's	\$0
2025	Bush Line Rehabilitation Munro to Ashmore	Asset ID 60E, 60G Single surface Treatment	Estimate		\$150,000		(\$150,000)								\$0
2025	Elizabeth and John Street Recon	Asset ID 25B, 278 Reconstruction HEWSF	Estimate		\$600,000		(\$75,000)						(\$525,000)		\$0
2025	Fingal Streetscape Contribution		Estimate		\$300,000		(\$300,000)								\$0
2025	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$700,000		(\$700,000)								\$0
2025	Guardrails	Use 2023 & 2024 Carry Over plus 2025 for Lake Line, and Mill Road.	Estimate		\$185,000		(\$185,000)								\$0
2025	Annual Ditching Program	New Program Used to Improve Roads, tied with Municipal Drain Installs and Road Conversions	Estimate		\$20,000		(\$20,000)								\$0
2026	To Road Capital Reserve		Estimate	Roads	\$2,465,669	(\$2,012,386)							(\$453,283)	CCBF (Gas Tax), OCIF	\$0
2026	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)									\$0
2026	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)									\$0
2026	Ford Road Rehabilitation	Asset ID 74A, 74B, 74C, 74D Wellington to Talbot Timed with MTO Work, sidewalk links to St. George?	Estimate		\$260,000		(\$260,000)								\$0
2026	Grand Canyon Road Micro Surface	Asset ID 93 Single Surface Treatment	Estimate		\$25,000		(\$25,000)								\$0

Reserve Breakdown				Year
Roads	Sidewalk	Streetlight	Total	
(\$1,119,613)	(\$65,000)	(\$136,417)	(\$1,321,030)	2024
(\$2,120,308)	(\$56,079)	(\$162,402)	(\$2,338,789)	2024
(\$2,120,308)	(\$81,079)	(\$162,402)	(\$2,363,789)	2024
(\$2,120,308)	(\$81,079)	(\$182,402)	(\$2,383,789)	2024
(\$2,094,548)	(\$81,079)	(\$182,402)	(\$2,358,029)	2024
(\$1,729,548)	(\$81,079)	(\$182,402)	(\$1,993,029)	2024
(\$1,509,548)	(\$81,079)	(\$182,402)	(\$1,773,029)	2024
(\$1,279,548)	(\$81,079)	(\$182,402)	(\$1,543,029)	2024
(\$1,119,548)	(\$81,079)	(\$182,402)	(\$1,383,029)	2024
(\$819,548)	(\$81,079)	(\$182,402)	(\$1,083,029)	2024
(\$519,548)	(\$81,079)	(\$182,402)	(\$783,029)	2024
(\$489,548)	(\$81,079)	(\$182,402)	(\$753,029)	2024
\$10,452	(\$81,079)	(\$182,402)	(\$253,029)	2024
\$60,452	(\$81,079)	(\$182,402)	(\$203,029)	2024
\$60,452	(\$81,079)	(\$171,561)	(\$192,188)	2024
(\$2,069,787)	(\$81,079)	(\$182,402)	(\$2,333,268)	2025
(\$2,069,787)	(\$135,079)	(\$182,402)	(\$2,387,268)	2025
(\$2,069,787)	(\$135,079)	(\$202,402)	(\$2,407,268)	2025
(\$2,054,787)	(\$135,079)	(\$182,402)	(\$2,372,268)	2025
(\$2,019,787)	(\$135,079)	(\$202,402)	(\$2,357,268)	2025
(\$1,539,787)	(\$135,079)	(\$202,402)	(\$1,877,268)	2025
(\$1,119,787)	(\$135,079)	(\$202,402)	(\$1,457,268)	2025
(\$944,787)	(\$135,079)	(\$202,402)	(\$1,282,268)	2025
(\$914,787)	(\$135,079)	(\$202,402)	(\$1,252,268)	2025
\$669,213	(\$135,079)	(\$202,402)	\$331,732	2025
\$819,213	(\$135,079)	(\$202,402)	\$481,732	2025
\$894,213	(\$135,079)	(\$202,402)	\$556,732	2025
\$1,194,213	(\$135,079)	(\$202,402)	\$856,732	2025
\$1,894,213	(\$135,079)	(\$202,402)	\$1,556,732	2025
\$2,079,213	(\$135,079)	(\$202,402)	\$1,741,732	2025
\$2,099,213	(\$135,079)	(\$202,402)	\$1,761,732	2025
(\$366,456)	(\$135,079)	(\$202,402)	(\$703,937)	2026
(\$366,456)	(\$189,079)	(\$202,402)	(\$757,937)	2026
(\$366,456)	(\$189,079)	(\$222,402)	(\$777,937)	2026
(\$106,456)	(\$189,079)	(\$222,402)	(\$517,937)	2026
(\$81,456)	(\$189,079)	(\$222,402)	(\$492,937)	2026

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources						Notes	Check
					Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane	Other		
2026	Fowler Street and Mill Park	Asset ID 43A, 44B, HEWSF Grant, Partner with County	Estimate		\$1,400,000		(\$200,000)				(\$1,200,000)			\$0
2026	Mill Road - Talbot to Southdel	Asset IDs 35A, 35b, 35C, 35D, 35E Single Surface Treatment	Estimate		\$260,000		(\$260,000)							\$0
2026	Paynes Mills Road Rehabilitation	Asset ID 37 Pulverize and Double Surface Treatment	Estimate		\$260,000		(\$260,000)							\$0
2026	Scotch Line Rehabilitation Coon to Lake Line	Asset ID 38E Single Surface Treatment	Estimate		\$320,000		(\$320,000)							\$0
2026	Parsons Road	Asset ID 10A 10B Single Surface Treatment	Estimate		\$100,000		(\$100,000)							\$0
2026	Second Line Rehab Magdala to Mill	Asset ID 4E, Single Surface Treatment	Estimate		\$100,000		(\$100,000)							\$0
2026	Fingal Streetscape Contribution	Project Start	Estimate		\$900,000		(\$300,000)							\$600,000
2026	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$700,000		(\$700,000)							\$0
2026	Edge Repairs - Various Locations	Asset ID 4E Second Line	Estimate		\$50,000		(\$50,000)							\$0
2026	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2026	Annual Ditching Program	Scotch Line	Estimate		\$20,000		(\$20,000)							\$0
2027	To Road Capital Reserve		Estimate	Roads	\$2,801,160	(\$2,347,877)						(\$453,283)	CCBF (Gas Tax), OCIF	\$0
2027	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)								\$0
2027	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2027	Longhurst Line Rehabilitation Sunset to John Wise	Asset ID 14B, 14C, 14D, 14E Spot Repair and Single Surface Treatment	Estimate		\$1,144,000		(\$1,144,000)							\$0
2027	Scotch Line Boxal to Fingal Conversion	Asset ID 38B 38C Conversion to Surface Treated Road	Estimate		\$600,000		(\$600,000)							\$0
2027	Southdel Drive Rehabilitation and Conversion	Asset ID 80B, 80C, 80D, 80E, 80F, 80G Single Surface Treatment and Conversion	Estimate		\$570,000		(\$570,000)							\$0
2027	Southminster Bourne - Sunset to Wonderland	Asset ID 17E Conversion to Asphalt, 50% City of London	Estimate		\$672,000		(\$672,000)							\$0
2027	Fingal Streetscape Contribution	Clean Up from the Project in 2026	Estimate		\$300,000		(\$300,000)							\$0
2027	Gravel Resurfacing Program - Various Locations		Estimate		\$1,100,000		(\$1,100,000)							\$0
2027	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2027	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2027	Annual Ditching Program	Longhurst Line Spot Ditching	Estimate		\$20,000		(\$20,000)							\$0
2028	To Road Capital Reserve		Estimate	Roads	\$3,136,620	(\$2,683,337)						(\$453,283)	CCBF (Gas Tax), OCIF	\$0
2028	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)								\$0
2028	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2028	Major Line - McBain to City Limits	Asset IDs 91A, 91B, 91C, 91D Mill and Pave	Estimate		\$175,000		(\$175,000)							\$0
2028	Mellor Road - End to Fruit Ridge Line	Asset IDs 120A, 120B Pulverize and Double Surface Treat	Estimate		\$148,500		(\$148,500)							\$0
2028	Mill Road - Bush to Middle River	Asset ID 35I Single Surface Treatment	Estimate		\$590,000		(\$590,000)							\$0
2028	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$1,100,000		(\$1,100,000)							\$0
2028	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2028	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2028	Annual Ditching Program		Estimate		\$20,000		(\$20,000)							\$0
2029	To Road Capital Reserve		Estimate	Roads	\$3,472,081	(\$1,529,916)						(\$453,283)	CCBF (Gas Tax), OCIF	\$1,488,882
2029	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								\$0
2029	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2029	Road Needs Study (every 5 years)		Estimate		\$33,000		(\$33,000)							\$0
2029	McBain, James and North Street	Asset IDs 89, 71A, 71B, 88A, 88B, 88C Mill and Pave	Estimate		\$200,000		(\$200,000)							\$0
2029	Shorlea Line Rehabilitation	Asset ID 19 Pulverize and Double Surface Treatment	Estimate		\$299,200		(\$299,200)							\$0
2029	McIntyre Road	Asset ID 12 Granular Conversion	Estimate		\$50,000		(\$50,000)							\$0
2029	Stafford Line	Asset ID 13A, 13B, 13C, 13D, 13E Granular Road Conversion	Estimate		\$550,000		(\$550,000)							\$0
2029	Woodplant Road	Asset ID 15A, 15B Granular Road Conversion	Estimate		\$220,000		(\$220,000)							\$0
2029	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$1,100,000		(\$1,100,000)							\$0
2029	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2029	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2029	Annual Ditching Program		Estimate		\$20,000		(\$20,000)							\$0
2030	To Road Capital Reserve		Estimate	Roads	\$3,472,081	(\$3,018,798)						(\$453,283)	CCBF (Gas Tax), OCIF	\$0
2030	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)								\$0
2030	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0

Roads	Sidewalk	Streetlight	Total	Year
(\$1,119,613)	(\$65,000)	(\$136,417)	(\$1,321,030)	
\$118,544	(\$189,079)	(\$222,402)	(\$292,937)	2026
\$378,544	(\$189,079)	(\$222,402)	(\$32,937)	2026
\$638,544	(\$189,079)	(\$222,402)	\$227,063	2026
\$958,544	(\$189,079)	(\$222,402)	\$547,063	2026
\$1,058,544	(\$189,079)	(\$222,402)	\$647,063	2026
\$1,158,544	(\$189,079)	(\$222,402)	\$747,063	2026
\$1,458,544	(\$189,079)	(\$222,402)	\$1,047,063	2026
\$2,158,544	(\$189,079)	(\$222,402)	\$1,747,063	2026
\$2,208,544	(\$189,079)	(\$222,402)	\$1,797,063	2026
\$2,258,544	(\$189,079)	(\$222,402)	\$1,847,063	2026
\$2,278,544	(\$189,079)	(\$222,402)	\$1,867,063	2026
(\$522,616)	(\$189,079)	(\$222,402)	(\$934,097)	2027
(\$522,616)	(\$243,079)	(\$222,402)	(\$988,097)	2027
(\$522,616)	(\$243,079)	(\$242,402)	(\$1,008,097)	2027
\$621,384	(\$243,079)	(\$242,402)	\$135,903	2027
\$1,221,384	(\$243,079)	(\$242,402)	\$735,903	2027
\$1,791,384	(\$243,079)	(\$242,402)	\$1,305,903	2027
\$2,463,384	(\$243,079)	(\$242,402)	\$1,977,903	2027
\$2,763,384	(\$243,079)	(\$242,402)	\$2,277,903	2027
\$3,863,384	(\$243,079)	(\$242,402)	\$3,377,903	2027
\$3,913,384	(\$243,079)	(\$242,402)	\$3,427,903	2027
\$3,963,384	(\$243,079)	(\$242,402)	\$3,477,903	2027
\$3,983,384	(\$243,079)	(\$242,402)	\$3,497,903	2027
\$846,764	(\$243,079)	(\$242,402)	\$361,283	2028
\$846,764	(\$297,079)	(\$242,402)	\$307,283	2028
\$846,764	(\$297,079)	(\$262,402)	\$287,283	2028
\$1,021,764	(\$297,079)	(\$262,402)	\$462,283	2028
\$1,170,264	(\$297,079)	(\$262,402)	\$610,783	2028
\$1,760,264	(\$297,079)	(\$262,402)	\$1,200,783	2028
\$2,860,264	(\$297,079)	(\$262,402)	\$2,300,783	2028
\$2,910,264	(\$297,079)	(\$262,402)	\$2,350,783	2028
\$2,960,264	(\$297,079)	(\$262,402)	\$2,400,783	2028
\$2,980,264	(\$297,079)	(\$262,402)	\$2,420,783	2028
(\$491,817)	(\$297,079)	(\$262,402)	(\$1,051,298)	2029
(\$491,817)	(\$322,079)	(\$262,402)	(\$1,076,298)	2029
(\$491,817)	(\$322,079)	(\$282,402)	(\$1,096,298)	2029
(\$458,817)	(\$322,079)	(\$282,402)	(\$1,063,298)	2029
(\$258,817)	(\$322,079)	(\$282,402)	(\$863,298)	2029
\$40,383	(\$322,079)	(\$282,402)	(\$564,098)	2029
\$90,383	(\$322,079)	(\$282,402)	(\$514,098)	2029
\$640,383	(\$322,079)	(\$282,402)	\$35,902	2029
\$860,383	(\$322,079)	(\$282,402)	\$255,902	2029
\$1,960,383	(\$322,079)	(\$282,402)	\$1,355,902	2029
\$2,010,383	(\$322,079)	(\$282,402)	\$1,405,902	2029
\$2,060,383	(\$322,079)	(\$282,402)	\$1,455,902	2029
\$2,080,383	(\$322,079)	(\$282,402)	\$1,475,902	2029
(\$1,391,698)	(\$322,079)	(\$282,402)	(\$1,996,179)	2030
(\$1,391,698)	(\$376,079)	(\$282,402)	(\$2,050,179)	2030
(\$1,391,698)	(\$376,079)	(\$302,402)	(\$2,070,179)	2030

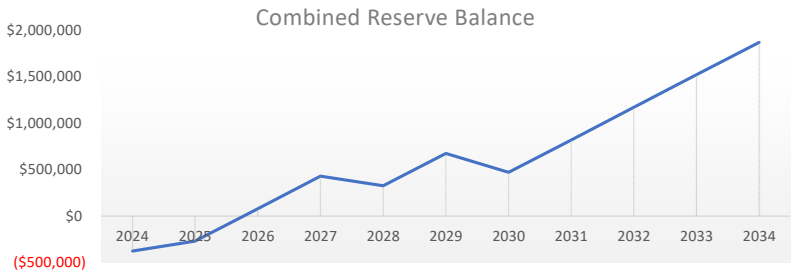
Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources						Notes	Check	Roads	Sidewalk	Streetlight	Total	Year
					Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane	Other							
2030	Mellor Road - Fruit Ridge to End	Asset ID 76A Granular Conversion	Estimate		\$50,000		(\$50,000)							\$0	(\$1,119,613)	(\$65,000)	(\$136,417)	(\$1,321,030)	
		Asset IDs 31, 32A, 32B, Mill and Pave, add Sidewalk to Horton	Estimate		\$160,000		(\$140,000)	(\$20,000)						\$0	(\$1,341,698)	(\$376,079)	(\$302,402)	(\$2,020,179)	2030
2030	Horton Street and Hall Street	Asset IDs 49, 50, 51 Mill and Pave	Estimate		\$40,000		(\$40,000)							\$0	(\$1,201,698)	(\$356,079)	(\$302,402)	(\$1,860,179)	2030
2030	Victoria, Spring and St James Overlay	Asset ID 69A, 69B, 69C, 69D, 69E, 69F Granular Conversion	Estimate		\$650,000		(\$650,000)							\$0	(\$1,161,698)	(\$356,079)	(\$302,402)	(\$1,820,179)	2030
2030	Middle River Road	Asset ID 35F, 35G, 35H Granular Conversion	Estimate		\$700,000		(\$700,000)							\$0	(\$511,698)	(\$356,079)	(\$302,402)	(\$1,170,179)	2030
2030	Mill Road	Asset ID 78 Single Surface Treatment	Estimate		\$20,000		(\$20,000)							\$0	\$188,302	(\$356,079)	(\$302,402)	(\$470,179)	2030
2030	Roberts Line	Various Locations as per Road Needs Study	Estimate		\$700,000		(\$700,000)							\$0	\$208,302	(\$356,079)	(\$302,402)	(\$450,179)	2030
2030	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$50,000		(\$50,000)							\$0	\$908,302	(\$356,079)	(\$302,402)	\$249,821	2030
2030	Edge Repairs - Various Locations	Various Locations as per Road Needs Study	Estimate		\$50,000		(\$50,000)							\$0	\$958,302	(\$356,079)	(\$302,402)	\$299,821	2030
2030	Guardrails	Various Locations as per Road Needs Study	Estimate		\$50,000		(\$50,000)							\$0	\$1,008,302	(\$356,079)	(\$302,402)	\$349,821	2030
2030	Annual Ditching Program	Various Locations as per Road Needs Study	Estimate		\$20,000		(\$20,000)							\$0	\$1,028,302	(\$356,079)	(\$302,402)	\$369,821	2030
2031	To Road Capital Reserve		Estimate	Roads	\$3,472,081	(\$3,018,798)						(\$453,283)	CCBF (Gas Tax), OCIF	\$0	(\$2,443,779)	(\$356,079)	(\$302,402)	(\$3,102,260)	2031
2031	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)								\$0	(\$2,443,779)	(\$356,079)	(\$302,402)	(\$3,156,260)	2031
2031	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0	(\$2,443,779)	(\$410,079)	(\$322,402)	(\$3,176,260)	2031
2031	Street Lights		Estimate		\$250,000				(\$250,000)					\$0	(\$2,443,779)	(\$410,079)	(\$72,402)	(\$2,926,260)	2031
2031	Begg Road - John Wise to Middle River Road	Asset ID 68B Granular Conversion	Estimate		\$250,000		(\$250,000)							\$0	(\$2,193,779)	(\$410,079)	(\$72,402)	(\$2,676,260)	2031
2031	Cattanach Line - Coon Rd to End	Asset ID 65 Granular Conversion	Estimate		\$80,000		(\$80,000)							\$0	(\$2,113,779)	(\$410,079)	(\$72,402)	(\$2,596,260)	2031
2031	Coon Road - Scotch Ln to Union Road	Asset ID 72C 72D Granular Conversion	Estimate		\$200,000		(\$200,000)							\$0	(\$1,913,779)	(\$410,079)	(\$72,402)	(\$2,396,260)	2031
2031	Lake Line - Boxall Rd to Union Rd	Asset ID 61C, 61D, 61E, Single Surface Treatment	Estimate		\$200,000		(\$200,000)							\$0	(\$1,713,779)	(\$410,079)	(\$72,402)	(\$2,196,260)	2031
2031	Orchard Street - Union Road to End	Asset IDs 30A, 30B, Mill and Pave, Unless Development Drives further Investment	Estimate		\$50,000		(\$50,000)							\$0	(\$1,663,779)	(\$410,079)	(\$72,402)	(\$2,146,260)	2031
2031	Second Line - Iona Road to Magdala Road	Asset IDs 4A, 4B, 4C, 4D Granular Conversion	Estimate		\$850,000		(\$850,000)							\$0	(\$813,779)	(\$410,079)	(\$72,402)	(\$1,296,260)	2031
2031	Smith Road - Union Road to Munro Line	Asset ID 73 Granular Conversion	Estimate		\$150,000		(\$150,000)							\$0	(\$663,779)	(\$410,079)	(\$72,402)	(\$1,146,260)	2031
2031	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$700,000		(\$700,000)							\$0	\$36,221	(\$410,079)	(\$72,402)	(\$446,260)	2031
2031	Edge Repairs - Various Locations	Various Locations as per Road Needs Study	Estimate		\$50,000		(\$50,000)							\$0	\$86,221	(\$410,079)	(\$72,402)	(\$396,260)	2031
2031	Guardrails	Various Locations as per Road Needs Study	Estimate		\$50,000		(\$50,000)							\$0	\$136,221	(\$410,079)	(\$72,402)	(\$346,260)	2031
2031	Annual Ditching Program	Various Locations as per Road Needs Study	Estimate		\$20,000		(\$20,000)							\$0	\$156,221	(\$410,079)	(\$72,402)	(\$326,260)	2031
2032	To Road Capital Reserve		Estimate	Roads	\$3,472,081	(\$3,018,798)						(\$453,283)	CCBF (Gas Tax), OCIF	\$0	(\$3,315,860)	(\$410,079)	(\$72,402)	(\$3,798,341)	2032
2032	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)								\$0	(\$3,315,860)	(\$410,079)	(\$72,402)	(\$3,852,341)	2032
2032	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0	(\$3,315,860)	(\$464,079)	(\$92,402)	(\$3,872,341)	2032
2032	Street Lights		Estimate		\$250,000				(\$250,000)					\$0	(\$3,315,860)	(\$464,079)	\$157,598	(\$3,622,341)	2032
2032	Boxall Road - Bush Line to Lake Line	Asset ID 64A, 64B, 64C, 64D, Overlay Asphalt	Estimate		\$815,000		(\$815,000)							\$0	(\$2,500,860)	(\$464,079)	\$157,598	(\$2,807,341)	2032
2032	Brook Street - John Street to End	Asset ID 29, Mill and Pave	Estimate		\$25,000		(\$25,000)							\$0	(\$2,475,860)	(\$464,079)	\$157,598	(\$2,782,341)	2032
2032	Church Street - Fingal Line to Fowler Street	Asset ID 45, Mill and Pave	Estimate		\$25,000		(\$25,000)							\$0	(\$2,450,860)	(\$464,079)	\$157,598	(\$2,757,341)	2032
2032	Fowler Street - Fingal Line to Millpark Street	Asset ID 43B, Mill and Pave	Estimate		\$75,000		(\$75,000)							\$0	(\$2,375,860)	(\$464,079)	\$157,598	(\$2,682,341)	2032
2032	Lawrence Road - Third Line to Sixth Line	Asset IDs 5A, 5B, 5C, 5D Single Surface Treatment and Granular Conversion	Estimate		\$160,000		(\$160,000)							\$0	(\$2,215,860)	(\$464,079)	\$157,598	(\$2,522,341)	2032
2032	Lyle Road - Talbot Line to Bush Line	Asset IDs 53B, 53C, 53D Granular Conversion	Estimate		\$530,000		(\$530,000)							\$0	(\$1,685,860)	(\$464,079)	\$157,598	(\$1,992,341)	2032
2032	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$700,000		(\$700,000)							\$0	(\$985,860)	(\$464,079)	\$157,598	(\$1,292,341)	2032
2032	Edge Repairs - Various Locations	Various Locations as per Road Needs Study	Estimate		\$50,000		(\$50,000)							\$0	(\$935,860)	(\$464,079)	\$157,598	(\$1,242,341)	2032
2032	Guardrails	Various Locations as per Road Needs Study	Estimate		\$50,000		(\$50,000)							\$0	(\$885,860)	(\$464,079)	\$157,598	(\$1,192,341)	2032
2032	Annual Ditching Program	Various Locations as per Road Needs Study	Estimate		\$20,000		(\$20,000)							\$0	(\$865,860)	(\$464,079)	\$157,598	(\$1,172,341)	2032
2033	To Road Capital Reserve		Estimate	Roads	\$3,472,081	(\$3,018,798)						(\$453,283)	CCBF (Gas Tax), OCIF	\$0	(\$4,337,941)	(\$464,079)	\$157,598	(\$4,644,422)	2033
2033	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)								\$0	(\$4,337,941)	(\$518,079)	\$137,598	(\$4,698,422)	2033
2033	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0	(\$4,337,941)	(\$518,079)	\$137,598	(\$4,718,422)	2033
2033	First Line - Iona Road to Plain Road	Asset IDs 2A, 2B Granular Conversion	Estimate	Roads	\$190,000		(\$190,000)							\$0	(\$4,527,941)	(\$518,079)	\$137,598	(\$4,908,422)	2033
2033	John Street North - Rose Ave to Courtney Street	Asset ID 27A Mill and Pave	Estimate	Roads	\$50,000		(\$50,000)							\$0	(\$4,577,941)	(\$518,079)	\$137,598	(\$4,958,422)	2033
2033	Glasgow Street - Fingal Line to Union Rd	Asset ID 46 Mill and Pave	Estimate	Roads	\$35,000		(\$35,000)							\$0	(\$4,612,941)	(\$518,079)	\$137,598	(\$4,993,422)	2033
2033	Jones Road - Lake Line to Scotch Line	Asset ID 62 Granular Conversion	Estimate	Roads	\$150,000		(\$150,000)							\$0	(\$4,762,941)	(\$518,079)	\$137,598	(\$5,143,422)	2033
2033	Lake Line - Iona Rd to Boxall Rd	Asset ID 61A, 61B Granular Conversion	Estimate	Roads	\$510,000		(\$510,000)							\$0	(\$5,272,941)	(\$518,079)	\$137,598	(\$5,653,422)	2033
2033	Plain Road - First Line to Second Line	Asset ID 3 Granular Conversion	Estimate	Roads	\$150,000		(\$150,000)							\$0	(\$5,422,941)	(\$518,079)	\$137,598	(\$5,803,422)	2033
2033	Routh Road - First Line to End	Asset ID 1A, 1B Granular Conversion	Estimate	Roads	\$185,000		(\$185,000)							\$0	(\$5,607,941)	(\$518,079)	\$137,598	(\$5,988,422)	2033
2033	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$700,000		(\$700,000)							\$0	(\$4,907,941)	(\$518,079)	\$137,598	(\$5,288,422)	2033
2033	Edge Repairs - Various Locations	Various Locations as per Road Needs Study	Estimate		\$115,000		(\$115,000)							\$0	(\$5,492,941)	(\$518,079)	\$137,598	(\$5,873,422)	2033
2033	Guardrails	Various Locations as per Road Needs Study	Estimate		\$50,000		(\$50,000)							\$0	(\$5,442,941)	(\$518,079)	\$137,598	(\$5,823,422)	2033
2033	Annual Ditching Program	Various Locations as per Road Needs Study	Estimate		\$20,000		(\$20,000)							\$0	(\$5,422,941)	(\$518,079)	\$137,598	(\$5,803,422)	2033
2034	To Road Capital Reserve		Estimate	Roads	\$3,472,081	(\$3,018,798)						(\$453,283)	CCBF (Gas Tax), OCIF	\$0	(\$8,895,022)	(\$518,079)	\$137,598	(\$9,275,503)	2034

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources						Notes	Check
					Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane	Other		
2034	To Sidewalk Reserve		Estimate	Sidewalk	\$54,000	(\$54,000)								\$0
2034	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2034	Elizabeth Street - Francis Street to Union Rd	Asset ID 25A Mill and Pave	Estimate	Roads	\$20,000		(\$20,000)							\$0
2034	Fifth Line - Iona Rd to Union Rd	Asset ID 11A, 11B, 11C Mill and Pave	Estimate	Roads	\$476,000		(\$476,000)							\$0
2034	Talbotville Gore Rd - Sunset to Sunset	Asset ID 54A, 54B, 54C Granular Conversion	Estimate	Roads	\$75,000		(\$75,000)							\$0
2034	Francis Street - Talbot Line to Elizabeth Street	Asset ID 26 Mill and Pave	Estimate	Roads	\$280,000		(\$280,000)							\$0
2034	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$700,000		(\$700,000)							\$0
2034	Edge Repairs - Various Locations		Estimate		\$115,000		(\$115,000)							\$0
2034	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2034	Annual Ditching Program		Estimate		\$20,000		(\$20,000)							\$0

Roads	Sidewalk	Streetlight	Total	Year
(\$1,119,613)	(\$65,000)	(\$136,417)	(\$1,321,030)	2034
(\$8,895,022)	(\$572,079)	\$137,598	(\$9,329,503)	2034
(\$8,895,022)	(\$572,079)	\$117,598	(\$9,349,503)	2034
(\$8,915,022)	(\$572,079)	\$117,598	(\$9,369,503)	2034
(\$9,391,022)	(\$572,079)	\$117,598	(\$9,845,503)	2034
(\$9,466,022)	(\$572,079)	\$117,598	(\$9,920,503)	2034
(\$9,746,022)	(\$572,079)	\$117,598	(\$10,200,503)	2034
(\$9,046,022)	(\$572,079)	\$117,598	(\$9,500,503)	2034
(\$9,631,022)	(\$572,079)	\$117,598	(\$10,085,503)	2034
(\$9,581,022)	(\$572,079)	\$117,598	(\$10,035,503)	2034
(\$9,561,022)	(\$572,079)	\$117,598	(\$10,015,503)	2034

Road Equipment

Year	Expenses	Funding Sources					Reserve Balance
		Project Costs	Taxation	Road Equipment	Grants	Green Lane	
2024	\$1,664,544	(\$350,000)	(\$738,262)	\$0	(\$350,000)	(\$226,282)	(\$374,641)
2025	\$596,000	(\$350,000)	(\$246,000)	\$0	\$0	\$0	(\$270,641)
2026	\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$79,359
2027	\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$429,359
2028	\$805,000	(\$350,000)	(\$455,000)	\$0	\$0	\$0	\$324,359
2029	\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$674,359
2030	\$905,000	(\$350,000)	(\$555,000)	\$0	\$0	\$0	\$469,359
2031	\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$819,359
2032	\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$1,169,359
2033	\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$1,519,359
2034	\$350,000	(\$350,000)	\$0	\$0	\$0	\$0	\$1,869,359



Year	Project	Additional Info	Act/Est/Adj	To Reserve	Expenses					Funding Sources					Reserve Breakdown	
					Project Costs	Taxation	Road Equipment	Grants	Green Lane	Other	Notes	Check	Road Equipment	Year		
2024	To Road Equipment Reserve		Actual	Road Equipment	\$350,000	(\$350,000)							\$0	(\$669,143)	2024	
2024	Radio Repeater		Estimate		\$30,000		(\$30,000)						\$0	(\$363,621)	2024	
2024	Misc New Equipment for Shop		Estimate		\$50,000		(\$25,000)				(\$25,000)	DC - expansion items	\$0	(\$308,621)	2024	
2024	Trackless - New Addition	Development Charges	Actual		\$211,282		(\$10,000)				(\$201,282)	DC's	\$0	(\$298,621)	2024	
2024	2011 Peterbilt Tandem Replace	Delivery/Payment in 2025	Estimate		\$455,000		(\$280,000)			(\$175,000)			\$0	(\$18,621)	2024	
2024	2009 Freightliner	Delivery/Payment in 2025	Estimate		\$455,000		(\$280,000)			(\$175,000)			\$0	\$261,379	2024	
2024	Replace P55 - 2016 Dodge Crew Cab	Postpone to 2025	Estimate		\$0		\$0						\$0	\$261,379	2024	
2024	New Mulcher/Flail	Replace Yearly Rental	Estimate		\$75,000		(\$75,000)						\$0	\$336,379	2024	
2024	Replace Roadside Mower	Replacement	Actual		\$38,262		(\$38,262)						\$0	\$374,641	2024	
2025	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	\$24,641	2025	
2025	Replace P55 - 2016 Dodge Crew Cab	Postponed from 2024	Estimate		\$70,000		(\$70,000)						\$0	\$94,641	2025	
2025	Trackless Rebuild	Refurbish Existing Trackless	Estimate		\$160,000		(\$160,000)						\$0	\$254,641	2025	
2025	Push Broom	Intersection sweeping	Estimate		\$16,000		(\$16,000)						\$0	\$270,641	2025	
2026	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$79,359)	2026	
2027	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$429,359)	2027	
2028	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$779,359)	2028	
2028	Dump Truck Replacement		Estimate		\$455,000		(\$455,000)						\$0	(\$324,359)	2028	
2029	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$674,359)	2029	
2030	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$1,024,359)	2030	
2030	Dump Truck Replacement		Estimate		\$455,000		(\$455,000)						\$0	(\$569,359)	2030	
2030	Pickup Truck Replacements		Estimate		\$100,000		(\$100,000)						\$0	(\$469,359)	2030	
2031	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$819,359)	2031	
2032	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$1,169,359)	2032	
2033	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$1,519,359)	2033	
2034	To Road Equipment Reserve		Estimate	Road Equipment	\$350,000	(\$350,000)							\$0	(\$1,869,359)	2034	

Bridges and Culverts

Year	Expenses		Funding Sources					Reserve Balance
	Project Costs	To Reserve	Taxation	Bridge Reserve	Grants	Green Lane	Other	
2024	\$338,263	\$100,000	(\$100,000)	(\$308,244)	\$0	\$0	\$0	\$523,859
2025	\$910,000	\$100,000	(\$100,000)	(\$835,000)	\$0	\$0	(\$75,000)	(\$151,141)
2026	\$15,000	\$100,000	(\$100,000)	(\$15,000)	\$0	\$0	\$0	(\$66,141)
2027	\$100,000	\$100,000	(\$200,000)	\$0	\$0	\$0	\$0	\$33,859
2028	\$965,000	\$100,000	(\$100,000)	(\$965,000)	\$0	\$0	\$0	(\$831,141)
2029	\$0	\$100,000	(\$100,000)	\$0	\$0	\$0	\$0	(\$731,141)
2030	\$67,500	\$100,000	(\$100,000)	(\$67,500)	\$0	\$0	\$0	(\$698,641)
2031	\$0	\$375,000	(\$375,000)	\$0	\$0	\$0	\$0	(\$323,641)
2032	\$510,000	\$100,000	(\$100,000)	(\$510,000)	\$0	\$0	\$0	(\$733,641)
2033	\$0	\$100,000	(\$100,000)	\$0	\$0	\$0	\$0	(\$633,641)
2034	\$20,000	\$100,000	(\$100,000)	(\$20,000)	\$0	\$0	\$0	(\$553,641)

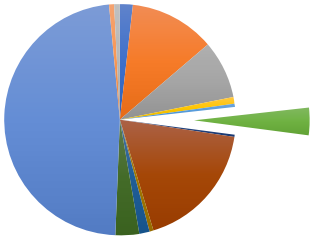


Year	Project	Addl Info	Act/Est/Adj	Bridge/Culvert	Expenses		Funding Sources					Notes	Check Balance	Reserve Balance	Year
					Project Costs	To Reserve	Taxation	Bridge Reserve	Grants	Green Lane	Other				
2024	To Bridge Reserve		Actual			\$100,000	(\$100,000)						\$0	(\$476,764)	
2024	Bridge Study	Bridge	Actual		\$10,155		(\$10,155)						\$0	(\$832,103)	2024
2024	Burwell Road Bridge Replacement	Bridge	Estimate	Bridge	\$148,108		(\$148,108)						\$0	(\$821,948)	2024
2024	Various Culvert and Bridge Repairs Engineering	Repairs based on OSIM	Estimate	Both	\$30,000		\$19						\$30,019	(\$673,840)	2024
2024	Lake Line Culvert Replacement	Engineering and Construction	Estimate	Culvert	\$75,000		(\$75,000)						\$0	(\$673,859)	2024
2024	Woodplant Bridge Engineering	Shovel Ready for Grant Opportunities	Estimate	Bridge	\$75,000		(\$75,000)						\$0	(\$598,859)	2024
2025	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$523,859)	2024
2025	Lyle Bridge Rehabilitation	Repairs based on OSIM	Estimate		\$200,000		(\$200,000)						\$0	(\$623,859)	2025
2025	Scotch Line Culvert Replacement	Replacement Based on OSIM	Estimate		\$450,000		(\$450,000)						\$0	(\$423,859)	2025
2025	Thomas Road Culvert at Union Road	Replace with the recon.	Estimate		\$60,000		(\$60,000)						\$0	\$26,141	2025
2025	Iona Road Culvert Replacement		Estimate		\$150,000		(\$75,000)				(\$75,000)	Mun of Dutton Dunwich	\$0	\$86,141	2025
2025	Restoration at Burwell Bridge/Guiderail	Repairs based on OSIM	Estimate		\$50,000		(\$50,000)						\$0	\$101,141	2025
2026	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	\$151,141	2025
2026	Bridge Study		Estimate		\$15,000		(\$15,000)						\$0	\$51,141	2026
2027	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	\$66,141	2026
2027	Woodplant Bridge Engineering		Estimate		\$100,000		(\$100,000)						\$0	(\$33,859)	2027
2028	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$33,859)	2027
2028	Bridge Study		Estimate		\$15,000		(\$15,000)						\$0	(\$133,859)	2028
2028	Woodplant Bridge Replacement	Replacement Based on OSIM	Estimate		\$950,000		(\$950,000)						\$0	(\$118,859)	2028
2029	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	\$831,141	2028
2030	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	\$731,141	2029
2030	Bridge Study		Estimate		\$17,500		(\$17,500)						\$0	\$631,141	2030
2030	Parsons Bridge Engineering		Estimate		\$50,000		(\$50,000)						\$0	\$648,641	2030
2031	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	\$698,641	2030
2031	Parsons Bridge Rehabilitation		Estimate			\$275,000	(\$275,000)						\$0	\$598,641	2031
2032	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	\$323,641	2031
2032	Bridge Study		Estimate		\$10,000		(\$10,000)						\$0	\$223,641	2032
2032	Bridge Replacement	TBD	Estimate		\$500,000		(\$500,000)						\$0	\$233,641	2032
2033	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	\$733,641	2032
2034	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	\$633,641	2033
2034	Bridge Study		Estimate		\$20,000		(\$20,000)						\$0	\$533,641	2034

Waste Management

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Recycling Grant	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Blue Box Grant	(\$2,203)	\$0	(\$825)	(\$825)	0.00%	(\$830)	(\$830)	CMO \$ for Calendars 2024 YTD includes \$ CIF Surplus Funds
Donation and miscellaneous revenue	(\$53,748)	(\$21,000)	(\$18,500)	\$2,500	-11.90%	(\$19,000)	(\$19,500)	Green Lane Trust for Recycling Centre Costs \$18,500
Recycling Strategy	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Transitioned to Province in 2023
Zero Waste Strategy	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Composter Sales	(\$111)	(\$175)	\$0	\$175	-100.00%	\$0	\$0	
Digester Sales	(\$53)	\$0	\$0	\$0	0.00%	\$0	\$0	
Garbage Bag Tag Sales	(\$250)	\$0	(\$100)	(\$100)	0.00%	(\$100)	(\$100)	
Green Bin Sales	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Organics Revenue	(\$46,342)	(\$20,000)	(\$50,000)	(\$30,000)	150.00%	(\$50,000)	(\$50,000)	Area Rating - offsets organics in contracted services
Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$102,707)	(\$41,175)	(\$69,425)	(\$28,250)	68.61%	(\$69,930)	(\$70,430)	
Contracted Services	\$191,282	\$250,000	\$230,000	(\$20,000)	-8.00%	\$255,000	\$260,100	waste collection
Disposal fees	\$67,569	\$70,000	\$72,100	\$2,100	3.00%	\$73,542		est. based on prior plus inflation and housing increase
Blue boxes and program costs	\$1,394	\$0	\$0	\$0	0.00%	\$0		Transitioned to Province in 2023
Composters	\$1,254		\$500			\$500	\$500	To purchase additional composters when necessary
Bin contract	\$0	\$0	\$0	\$0	0.00%	\$0		allocated to departments with bins
Garbage Bag Tags	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Organics program costs	\$36,510	\$0	\$50,000	\$50,000	0.00%	\$50,000	\$50,000	includes collection and disposal
Landfill royalty costs	\$4,172	\$3,500	\$4,550	\$1,050	30.00%	\$4,641	\$4,734	5% of Disposal Fees
Recycling Strategy	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Transitioned to Province in 2023
Recycling Centre St Thomas	\$18,139	\$18,000	\$18,500	\$500	2.78%	\$19,000	\$19,500	Green Lane Trust for Recycling Centre Costs \$18,000
Zero Waste Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Zero Waste Committee
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$320,320	\$341,500	\$375,650	\$33,650	9.85%	\$402,683	\$334,834	
Net Operating (Revenue)/Expense	\$217,614	\$300,325	\$306,225	\$5,400	1.80%	\$332,753	\$264,404	

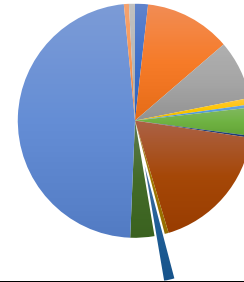
Waste Management Summary		
2025 Levy Requirement		\$306,225
Requirement as % of Total Levy		4.13%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↑	\$5,400
Contribution to 2025 Levy Increase	↑	0.08%
\$ per Capita		\$69.27
\$ per Household		\$151.75



Cemeteries

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Cemetery Road Wages	\$484	\$350	\$350	\$0	0.00%	\$350	\$350	
Cemetery Maintenance	\$11,488	\$12,000	\$12,240	\$240	2.00%	\$12,485	\$12,734	2023 add Hunter Cemetery grass cutting, \$4,070 tree removal Talbotville Cemetery
Cemetery-Insurance	\$9,347	\$9,384	\$10,041	\$657	7.00%	\$10,543	\$11,071	reflects renewal cost
Total Expenses	\$21,319	\$21,734	\$22,631	\$897	4.13%	\$23,378	\$24,155	
Net Operating (Revenue)/Expense	\$21,319	\$21,734	\$22,631	\$897	4.13%	\$23,378	\$24,155	

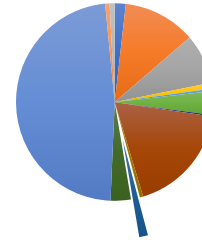
Cemeteries Summary		
2025 Levy Requirement		\$22,631
Requirement as % of Total Levy		0.31%
Ability to Adjust		Low
\$ Change from 2024 Levy Requirement	↑	\$897
Contribution to 2025 Levy Increase	↑	0.01%
\$ per Capita		\$5.12
\$ per Household		\$11.21



Keystone

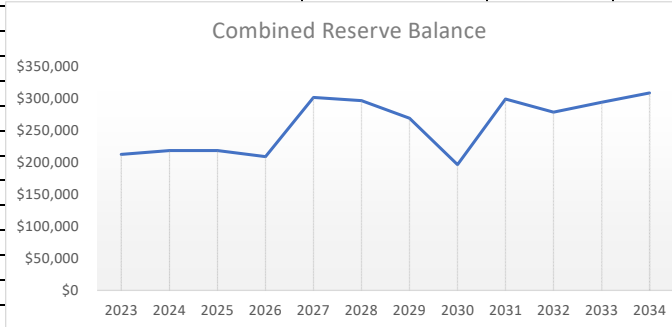
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Complex -Rental Income	(\$13,594)	(\$11,500)	(\$12,500)	(\$1,000)	8.70%	(\$12,750)	(\$13,005)	est. \$25,349 in fee waivers in other expense
Insurance Coverage	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Donations	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer in from Reserve	\$0	(\$25,000)	(\$30,600)	(\$5,600)	22.40%	\$0	\$0	Tax Stabilization Reserve to assist with low rentals
Total Revenue	(\$13,594)	(\$36,500)	(\$43,100)	(\$6,600)	18.08%	(\$12,750)	(\$13,005)	
Salaries and Wages	\$13,546	\$29,200	\$27,898	(\$1,302)	-4.46%	\$28,456	\$29,025	Revised staffing distribution
Overhead	\$4,244	\$10,775	\$10,173	(\$602)	-5.59%	\$10,376	\$10,584	
Complex - Rds Time	\$1,391	\$1,000	\$1,200	\$200	20.00%	\$1,224	\$1,248	limited Roads time with revised staffing
Wages - CBO building management	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Canada Pension Plan	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Employment Insurance	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Employer Health Tax	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Workers Compensation	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Travel/Mileage	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Complex -Building Repairs	\$6,777	\$12,500	\$12,500	\$0	0.00%	\$12,750	\$13,005	reflects historical average
Complex-Cleaning Supplies	\$768	\$500	\$900	\$400	80.00%	\$918	\$936	
Complex - Utilities	\$17,255	\$15,000	\$17,500	\$2,500	16.67%	\$17,850	\$18,207	reflects historical average
Complex-Material Supplies	\$1,137	\$1,000	\$1,200	\$200	20.00%	\$1,224	\$1,248	
Complex-Property Maintenance	\$18,235	\$17,500	\$17,500	\$0	0.00%	\$17,850	\$18,207	consolidate grass cutting costs for Keystone grounds, Shedden ball diamond
Complex -Rds Mach Tm	\$316	\$500	\$500	\$0	0.00%	\$510	\$520	
Complex-Telephone Expense	\$1,467	\$1,750	\$1,750	\$0	0.00%	\$1,785	\$1,821	
Insurance	\$23,023	\$21,250	\$24,635	\$3,385	15.93%	\$25,128	\$25,630	reflects renewal cost
Complex-Equip Maintenance	\$2,643	\$5,000	\$5,000	\$0	0.00%	\$5,100	\$5,202	
Complex-Equipment Costs	\$4,457	\$2,000	\$2,500	\$500	25.00%	\$2,550	\$2,601	
Complex-Janitorial Services	\$8,996	\$10,000	\$10,000	\$0	0.00%	\$10,200	\$10,404	
Amortization	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$104,256	\$127,975	\$133,256	\$5,281	4.13%	\$135,921	\$138,640	
Net Operating (Revenue)/Expense	\$90,662	\$91,475	\$90,156	(\$1,319)	-1.44%	\$123,171	\$125,635	
Net Cash and Capital Requirements								
Keystone - Building Renew	\$0	\$20,000	\$20,000	\$0	0.00%	\$20,000	\$20,000	AMP Requirements for major maintenance
Keystone - Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$0	\$20,000	\$20,000	\$0	0.00%	\$20,000	\$20,000	
Total Requirement from Levy	\$90,662	\$111,475	\$110,156	(\$1,319)	-1.18%	\$143,171	\$145,635	

Keystone Summary		
2025 Levy Requirement		\$110,156
Requirement as % of Total Levy		1.49%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↓	(\$1,319)
Contribution to 2025 Levy Increase	↓	-0.02%
\$ per Capita		\$24.92
\$ per Household		\$54.59



Keystone and Library Facility

Year	Expenses	Funding Sources					Reserve Balance
		Project Costs	Taxation	Keystone Facility	Grants	Green Lane	
2023	\$43,872	(\$30,000)	(\$13,872)	\$0	\$0	\$0	\$212,565
2024	\$58,180	(\$30,000)	(\$28,180)	\$0	\$0	\$0	\$218,234
2025	\$63,000	(\$35,500)	(\$27,500)	\$0	\$0	\$0	\$218,234
2026	\$35,000	(\$30,000)	(\$5,000)	\$0	\$0	\$0	\$208,884
2027	\$35,000	(\$30,000)	(\$5,000)	\$0	\$0	\$0	\$301,414
2028	\$65,000	(\$30,000)	(\$35,000)	\$0	\$0	\$0	\$296,414
2029	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$268,884
2030	\$130,000	(\$30,000)	(\$100,000)	\$0	\$0	\$0	\$196,414
2031	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$298,884
2032	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$278,234
2033	\$35,000	(\$30,000)	(\$5,000)	\$0	\$0	\$0	\$293,884
2034	\$30,000	(\$30,000)	\$0	\$0	\$0	\$0	\$308,234



Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources					Notes	Check
					Project Costs	Taxation	Keystone Facility	Grants	Green Lane	Other			
2023	To Keystone and Library Facility Reserve		Actual	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2023	Lighting Upgrades	deferred to 2024	Estimate		\$0		\$0						\$0
2023	Stove Replacement	deferred	Estimate		\$0		\$0						\$0
2023	Barrier Installation	move to 2024	Estimate		\$0		\$0						\$0
2023	Audio/Visual System Improvements		Actual		\$10,023		(\$10,023)						\$0
2023	Benches		Actual		\$3,849		(\$3,849)						\$0
2024	To Keystone and Library Facility Reserve		Actual	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2024	Barrier Installation		Actual		\$5,030		(\$5,030)						\$0
2024	Lighting Upgrades		Actual		\$23,150		(\$23,150)						\$0
2025	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2025	Electronic Sign		Estimate		\$27,500		(\$27,500)						\$0
2025	Cooler Units	Non-capital	Estimate		\$5,500	(\$5,500)						Keystone/Pavillion	\$0
2026	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2026	Diswasher		Estimate		\$5,000		(\$5,000)						\$0
2027	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2027	Fridges		Estimate		\$5,000		(\$5,000)						\$0
2028	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2028	HVAC		Estimate		\$30,000		(\$30,000)						\$0
2028	Painting		Estimate		\$5,000		(\$5,000)						\$0
2029	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2030	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2030	Generator Replacement		Estimate		\$100,000		(\$100,000)						\$0
2031	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2032	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2033	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0
2033	Painting		Estimate		\$5,000		(\$5,000)						\$0
2034	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000	\$0

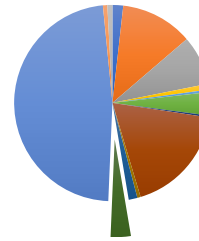
Reserve Breakdown	
Keystone Facility	Year
(\$173,159)	
(\$226,437)	2023
(\$226,437)	2023
(\$226,437)	2023
(\$226,437)	2023
(\$216,414)	2023
(\$212,565)	2023
(\$246,414)	2024
(\$241,384)	2024
(\$218,234)	2024
(\$276,414)	2025
(\$213,884)	2025
(\$218,234)	2025
(\$306,414)	2026
(\$208,884)	2026
(\$248,234)	2027
(\$301,414)	2027
(\$238,884)	2028
(\$218,234)	2028
(\$296,414)	2028
(\$268,884)	2029
(\$248,234)	2030
(\$196,414)	2030
(\$298,884)	2031
(\$278,234)	2032
(\$226,414)	2033
(\$293,884)	2033
(\$308,234)	2034

Parks

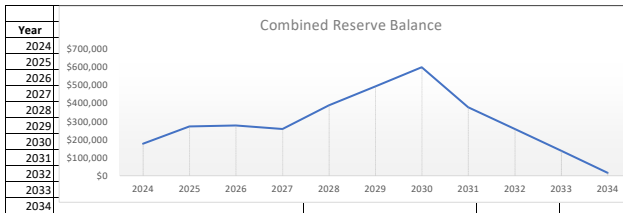
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Donation	(\$8,000)	(\$8,000)	(\$8,000)	\$0	0.00%	(\$8,000)	(\$8,000)	Green Lane - Turf Improvement / Overseeding - incl. in grounds maint. Below
Fingal Ball Park - revenue	(\$5,798)	(\$3,000)	(\$3,500)	(\$500)	16.67%	(\$3,500)	(\$3,500)	
Fingal Heritage Park - revenue	(\$50)	(\$100)	(\$100)	\$0	0.00%	(\$100)	(\$100)	
Corsley Park - revenue	(\$6,574)	(\$1,800)	(\$1,800)	\$0	0.00%	(\$1,800)	(\$1,800)	
Talbotville Parks - revenue	(\$6,757)	(\$4,600)	(\$5,000)	(\$400)	8.70%	(\$5,000)	(\$5,000)	
Equipment Rental Revenue	(\$2,568)	\$0	(\$2,500)	(\$2,500)	0.00%	(\$2,500)	(\$2,500)	
Total Revenue	(\$8,000)	(\$17,500)	(\$20,900)	(\$3,400)	19.43%	(\$20,900)	(\$20,900)	
Salaries and Wages	\$53,454	\$74,605	\$123,985	\$49,380	66.19%	\$126,465	\$128,994	Updated distribution based on reorg, staffing changes
Overhead	\$17,047	\$19,777	\$37,143	\$17,366	87.81%	\$37,886	\$38,644	
Health Safety	\$66	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Training and Education	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Clothing and Uniforms	\$722	\$750	\$750	\$0	0.00%	\$765	\$780	
Building Repair Supplies-General	\$12	\$500	\$500	\$0	0.00%	\$510	\$520	
Janitorial Supplies	\$0	\$250	\$250	\$0	0.00%	\$255	\$260	
Materials/Supplies	\$49	\$0	\$250	\$250	0.00%	\$255	\$260	
Playground Maintenance	\$0	\$0	\$5,500	\$5,500	0.00%	\$5,610	\$5,722	playground mulch
Telephone	\$540	\$960	\$1,000	\$40	4.17%	\$1,000	\$1,020	
Insurance Coverage	\$23,013	\$24,013	\$24,624	\$611	2.54%	\$25,116	\$25,618	reflects increased insurance costs
Equipment Maintenance	\$61	\$0	\$250	\$250	0.00%	\$255	\$260	
Memberships/Subscriptions	\$0	\$100	\$0	(\$100)	-100.00%	\$0	\$0	
Small Eqp Purchases	\$0	\$2,100	\$2,100	\$0	0.00%	\$2,142	\$2,185	Reflects revised Org Structure
Ferndale Park Expenses	\$3,980	\$5,000	\$4,000	(\$1,000)	-20.00%	\$4,080	\$4,162	
Fingal Ball Park	\$13,371	\$20,000	\$19,500	(\$500)	-2.50%	\$19,890	\$20,288	
Canada Day	\$2,257	\$2,000	\$2,000	\$0	0.00%	\$2,000	\$2,040	
Fingal Heritage Park	\$4,089	\$5,000	\$4,500	(\$500)	-10.00%	\$4,590	\$4,682	
Corsley Park	\$23,789	\$30,000	\$29,000	(\$1,000)	-3.33%	\$29,580	\$30,172	
Talbotville Parks	\$49,329	\$35,000	\$28,000	(\$7,000)	-20.00%	\$28,560	\$29,131	
Parks Truck	\$3,731	\$200	\$9,150	\$8,950	4475.00%	\$9,333	\$9,520	Reflects revised Org Structure
Kubota Zero Turn Mower	\$466	\$500	\$2,000	\$1,500	300.00%	\$2,040	\$2,081	
Parks Trailer	\$805	\$500	\$1,150	\$650	130.00%	\$1,173	\$1,196	
Talbotville Park Tractor	\$1,036	\$1,000	\$1,100	\$100	10.00%	\$1,122	\$1,144	
Fingal Case Tractor	\$159	\$500	\$1,100	\$600	120.00%	\$1,122	\$1,144	
Keystone Tractor (Keith's)	\$2,301	\$1,000	\$1,500	\$500	50.00%	\$1,530	\$1,561	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$200,277	\$227,755	\$301,352	\$73,597	32.31%	\$307,319	\$313,465	
Net Operating (Revenue)/Expense	\$192,277	\$210,255	\$280,452	\$70,197	33.39%	\$286,419	\$292,565	
Net Cash and Capital Requirements								
Parks - Equipment	\$0	\$25,000	\$25,000	\$0	0.00%	\$25,000	\$25,000	
Parks-Renewal	\$0	\$25,000	\$25,000	\$0	0.00%	\$25,000	\$25,000	
Parks - Building Renewal	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$0	\$50,000	\$50,000	\$0	0.00%	\$50,000	\$50,000	
Total Requirement from Levy	\$192,277	\$260,255	\$330,452	\$70,197	26.97%	\$336,419	\$342,565	

Parks Summary		
2025 Levy Requirement		\$330,452
Requirement as % of Total Levy		4.46%
Ability to Adjust		Med
\$ Change from 2024 Levy Requirement	↑	\$70,197
Contribution to 2025 Levy Increase	↑	0.97%
\$ per Capita		\$74.75
\$ per Household		\$163.75



Parks



Year	Project Costs	Expenses					Funding Sources					Reserve Balance
		Taxation	Equipment	Parks	Fingal	Ferndale	Parkland(CIL)	Grant	Green Lane	Other		
2024	\$200,646	(\$50,000)	(\$10,000)	(\$10,190)	(\$5,456)	\$0	\$0	\$0	\$0	(\$25,000)	(\$100,000)	\$176,794
2025	\$1,225,000	(\$550,000)	(\$40,000)	(\$30,000)	\$0	\$0	(\$5,000)	(\$500,000)	\$0	\$0	(\$100,000)	\$271,794
2026	\$165,000	(\$50,000)	(\$10,000)	(\$5,000)	\$0	\$0	(\$75,000)	\$0	\$0	\$0	(\$25,000)	\$276,794
2027	\$190,000	(\$50,000)	(\$10,000)	(\$30,000)	\$0	\$0	(\$75,000)	\$0	\$0	\$0	(\$25,000)	\$256,794
2028	\$140,000	(\$50,000)	(\$60,000)	(\$5,000)	\$0	\$0	\$0	\$0	\$0	\$0	(\$25,000)	\$386,794
2029	\$115,000	(\$50,000)	(\$10,000)	(\$5,000)	\$0	\$0	\$0	\$0	\$0	\$0	(\$50,000)	\$491,794
2030	\$115,000	(\$50,000)	(\$10,000)	(\$5,000)	\$0	\$0	\$0	\$0	\$0	\$0	(\$50,000)	\$596,794
2031	\$390,000	(\$50,000)	(\$110,000)	(\$5,000)	\$0	\$0	(\$200,000)	\$0	\$0	\$0	(\$25,000)	\$376,794
2032	\$290,000	(\$50,000)	(\$110,000)	(\$5,000)	\$0	\$0	(\$100,000)	\$0	\$0	\$0	(\$25,000)	\$256,794
2033	\$290,000	(\$50,000)	(\$110,000)	(\$5,000)	\$0	\$0	(\$100,000)	\$0	\$0	\$0	(\$25,000)	\$136,794
2034	\$290,000	(\$50,000)	(\$110,000)	(\$5,000)	\$0	\$0	(\$100,000)	\$0	\$0	\$0	(\$25,000)	\$16,794

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses					Funding Sources					Notes	Check
					Project Costs	Taxation	Equipment	Parks	Fingal	Ferndale	Parkland(CIL)	Grant	Green Lane	Other		
2024	To Playground Reserve		Actual	Equipment	\$25,000											
2024	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$100,000	(\$25,000)										
2024	To Parks Reserve		Actual	Parks	\$25,000	(\$25,000)										
2024	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2024	Walking Trail - Concrete Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2024	Fingal Ball Park Diamond Light Replacement		Actual		\$25,063								(\$25,000)			
2024	Fingal Ball Park Storage Shed Roof		Actual		\$5,393											
2024	Talbotville Park Roof Replacement	THP	Actual		\$5,190			(\$5,190)								
2024	Parks Redvlopment and Renewal Plan	OTF Grant not funded	Estimate		\$0							\$0				Trillium Grant applied for
2025	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2025	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$100,000									(\$100,000)		
2025	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2025	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2025	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000						(\$5,000)					
2025	Lawnmower		Estimate		\$30,000											
2025	Trails, benches, dog waste signs	CSRIF	Estimate		\$1,000,000	(\$500,000)						(\$500,000)				
2025	Sanitary Connection	Corsley Park	Estimate		\$30,000			(\$30,000)								
2026	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2026	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										(\$25,000)	
2026	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2026	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2026	Playground - Major Repair/Replace		Estimate		\$75,000						(\$75,000)					
2026	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2027	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2027	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										(\$25,000)	
2027	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2027	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2027	Park Facility - Major Repair	Locations TBD	Estimate		\$100,000						(\$75,000)					
2027	Walking Trail - Concrete Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2028	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2028	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										(\$25,000)	
2028	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2028	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2028	Parks/Facility Vehicle		Estimate	Equipment	\$50,000		(\$50,000)									
2028	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2029	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2029	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$50,000										(\$50,000)	
2029	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2029	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2029	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2030	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2030	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$50,000										(\$50,000)	
2030	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2030	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2030	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2031	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2031	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										(\$25,000)	
2031	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2031	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2031	Park Facility - Major Repair	Locations TBD	Estimate		\$300,000						(\$200,000)					
2031	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2032	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2032	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										(\$25,000)	
2032	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2032	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2032	Park Facility - Major Repair	Locations TBD	Estimate		\$200,000			(\$100,000)			(\$100,000)					
2032	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2033	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2033	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										(\$25,000)	
2033	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										
2033	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									
2033	Park Facility - Major Repair	Locations TBD	Estimate		\$200,000			(\$100,000)			(\$100,000)					
2033	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000			(\$5,000)								
2034	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)										
2034	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										(\$25,000)	

Reserve Breakdown							Total	Year
Equipment	Parks	Fingal	Ferndale	Parkland(CIL)				
(\$80,973)	\$0	(\$39,564)	(\$3,893)	(\$297,735)			(\$422,165)	2024
(\$64,200)	(\$9,800)	(\$38,234)	(\$3,893)	\$69,333			(\$46,794)	2024
(\$64,200)	(\$9,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$146,794)	2024
(\$64,200)	(\$34,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$171,794)	2024
(\$74,200)	(\$34,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$181,794)	2024
(\$74,200)	(\$29,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$176,794)	2024
(\$74,200)	(\$29,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$176,794)	2024
(\$74,200)	(\$29,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$176,794)	2024
(\$74,200)	(\$29,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$176,794)	2024
(\$74,200)	(\$29,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$176,794)	2024
(\$99,200)	(\$29,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$201,794)	2025
(\$99,200)	(\$29,800)	(\$38,234)	(\$3,893)	(\$30,667)			(\$301,794)	2025
(\$99,200)	(\$54,800)	(\$38,234)	(\$3,893)	(\$130,667)			(\$326,794)	2025
(\$109,200)	(\$54,800)	(\$38,234)	(\$3,893)	(\$130,667)			(\$336,794)	2025
(\$109,200)	(\$54,800)	(\$38,234)	(\$3,893)	(\$125,667)			(\$331,794)	2025
(\$79,200)	(\$54,800)	(\$38,234)	(\$3,893)	(\$125,667)			(\$301,794)	2025
(\$79,200)	(\$54,800)	(\$38,234)	(\$3,893)	(\$125,667)			(\$301,794)	2025
(\$79,200)	(\$54,800)	(\$38,234)	(\$3,893)	(\$125,667)			(\$301,794)	2025
(\$104,200)	(\$24,800)	(\$38,234)	(\$3,893)	(\$125,667)			(\$296,794)	2026
(\$104,200)	(\$24,800)	(\$38,234)	(\$3,893)	(\$125,667)			(\$321,794)	2026
(\$104,200)	(\$49,800)	(\$38,234)	(\$3,893)	(\$150,667)			(\$346,794)	2026
(\$114,200)	(\$49,800)	(\$38,234)	(\$3,893)	(\$150,667)			(\$356,794)	2026
(\$114,200)	(\$49,800)	(\$38,234)	(\$3,893)	(\$75,667)			(\$281,794)	2026
(\$114,200)	(\$44,800)	(\$38,234)	(\$3,893)	(\$75,667)			(\$276,794)	2026
(\$139,200)	(\$44,800)	(\$38,234)	(\$3,893)	(\$75,667)			(\$301,794)	2027
(\$139,200)	(\$44,800)	(\$38,234)	(\$3,893)	(\$100,667)			(\$326,794)	2027
(\$139,200)	(\$69,800)	(\$38,234)	(\$3,893)	(\$100,667)			(\$351,794)	2027
(\$149,200)	(\$69,800)	(\$38,234)	(\$3,893)	(\$100,667)			(\$361,794)	2027
(\$149,200)	(\$44,800)	(\$38,234)	(\$3,893)	(\$25,667)			(\$261,794)	2027
(\$149,200)	(\$39,800)	(\$38,234)	(\$3,893)	(\$25,667)			(\$256,794)	2027
(\$174,200)	(\$39,800)	(\$38,234)	(\$3,893)	(\$25,667)			(\$281,794)	2028
(\$174,200)	(\$39,800)	(\$38,234)	(\$3,893)	(\$50,667)			(\$306,794)	2028
(\$174,200)	(\$64,800)	(\$38,234)	(\$3,893)	(\$50,667)				

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources							Notes	Check	
					Project Costs	Taxation	Equipment	Parks	Fingal	Ferndale	Parkland(CIL)	Grant	Green Lane			Other
2034	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)										\$0
2034	To Parks Reserve-Parks/Facility Vehicle		Estimate	Equipment	\$10,000		(\$10,000)									\$0
2034	Park Facility - Major Repair	Locations TBD	Estimate		\$200,000		(\$100,000)				(\$100,000)					\$0
2034	Walking Trail - Asphalt Conversions	Various Locations	Estimate		\$5,000						(\$5,000)					\$0

Equipment	Parks	Fingal	Ferndale	Parkland(CIL)	Total	Year
(\$80,973)	\$0	(\$39,564)	(\$3,893)	(\$297,735)	(\$422,165)	2034
(\$134,200)	(\$184,800)	(\$38,234)	(\$3,893)	\$149,333	(\$211,794)	2034
(\$144,200)	(\$184,800)	(\$38,234)	(\$3,893)	\$149,333	(\$221,794)	2034
(\$44,200)	(\$184,800)	(\$38,234)	(\$3,893)	\$249,333	(\$21,794)	2034
(\$44,200)	(\$179,800)	(\$38,234)	(\$3,893)	\$249,333	(\$16,794)	2034

Planning & Development

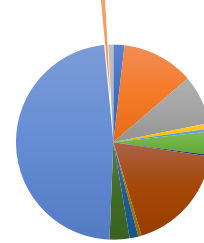
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Planning								
Miscellaneous	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
GIS/AM West Elgin	(\$27,426)	\$0	(\$37,892)	(\$37,892)	0.00%	(\$38,650)	(\$39,423)	
GIS/AM Dutton Dunwich	(\$27,426)	\$0	(\$37,892)	(\$37,892)	0.00%	(\$38,650)	(\$39,423)	
Grant	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Application Fees	(\$34,250)	(\$25,000)	(\$75,000)	(\$50,000)	200.00%	(\$105,000)	(\$185,000)	anticipates steady development activity
Planning Recoveries Other Municipalities	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Planning Recoveries Property Owners	(\$6,162)	\$0	\$0	\$0	0.00%	\$0	\$0	
Future Recoveries from Development Charges	(\$377)	\$0	(\$39,500)	(\$39,500)	0.00%	(\$40,290)	(\$40,290)	
Future Recoveries re: Official Plan	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$95,642)	(\$25,000)	(\$190,284)	(\$165,284)	661.14%	(\$222,590)	(\$304,136)	
Salaries and Wages	\$127,325	\$49,981	\$25,064	(\$24,917)	-49.85%	\$25,565	\$26,077	GIS, Planning Admin time
Overhead	\$37,485	\$7,485	\$7,816	\$331	4.42%	\$7,972	\$8,132	
Mileage	\$451	\$250	\$500	\$250	100.00%	\$510	\$520	
Employee Training	\$0	\$500	\$1,500	\$1,000	200.00%	\$1,530	\$1,561	
Materials Supplies	\$51	\$0	\$0	\$0	0.00%	\$0	\$0	
Office Supplies	\$177	\$200	\$200	\$0	0.00%	\$204	\$208	
Telephone	\$1,693	\$960	\$1,500	\$540	56.25%	\$1,530	\$1,561	
Postage	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Advertising	\$599	\$250	\$500	\$250	100.00%	\$510	\$520	
Legal Fees	\$6,616	\$5,000	\$7,000	\$2,000	40.00%	\$7,140	\$7,283	Based on prior activity
Memberships/Subscriptions	\$679	\$1,000	\$1,700	\$700	70.00%	\$1,734	\$1,769	OSET, Cansel, PEO, MEA, OSPE
Official Plan Updates	\$0	\$0	\$50,000	\$50,000	0.00%	\$0	\$0	
Zoning By-Law Updates	\$0	\$0	\$50,000	\$50,000	0.00%	\$0	\$0	
Development Charges Study	\$0	\$0	\$39,500	\$39,500	0.00%	\$0	\$0	
Contracted Services	\$42,347	\$1,500	\$120,000	\$118,500	7900.00%	\$122,400	\$124,848	RE: Public Urbanism 2024 fees, 2025 County Planning
Computer Support	\$820	\$0	\$1,000	\$1,000	0.00%	\$1,020	\$1,040	
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Miscellaneous	\$219	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000	
Total Expenses	\$218,465	\$68,626	\$307,780	\$239,154	348.49%	\$171,626	\$175,038	
Net Operating (Revenue)/Expense	\$122,823	\$43,626	\$117,496	\$73,870	169.33%	(\$50,964)	(\$129,098)	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Development Activities - Cost Recovery								
Development Staff Time - Cost Recovery	\$0	(\$57,154)	(\$43,920)	\$13,234	-23.15%	(\$44,798)	(\$45,694)	
Cost Recovery - Other	\$0	(\$15,000)	(\$15,000)	\$0	0.00%	(\$15,300)	(\$15,606)	
Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	(\$72,154)	(\$58,920)	\$13,234	-18.34%	(\$60,098)	(\$61,300)	
Salaries/Wages	\$0	\$43,403	\$33,325	(\$10,078)	-23.22%	\$33,992	\$34,671	Updated wage distribution
Overhead	\$0	\$13,751	\$10,595	(\$3,156)	-22.95%	\$10,807	\$11,023	
Professional Services	\$0	\$15,000	\$15,000	\$0	0.00%	\$15,300	\$15,606	
Total Expenses	\$0	\$72,154	\$58,920	(\$13,234)	-18.34%	\$60,098	\$61,300	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Industrial Lands Secondary Planning Project								
Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Included in Admin-Efficiency Fund Reserve
Other Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Salaries/Wages	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Overhead	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Other Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Shedden/Fingal Sanitary System								
Future Cost Recovery from Developers/Connections	\$0	(\$168,000)	(\$168,000)	\$0	0.00%	(\$168,000)	(\$168,000)	Will be carried as AR until developer payments/connections fees rec'd
Other Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	(\$168,000)	(\$168,000)	\$0	0.00%	(\$168,000)	(\$168,000)	
Salaries/Wages	\$0	\$15,000	\$15,300	\$300	2.00%	\$15,606	\$15,918	Staff time from updated wage distribution
Overhead	\$0	\$3,000	\$3,060	\$60	2.00%	\$3,121	\$3,184	
Professional Services	\$0	\$150,000	\$153,000	\$3,000	2.00%	\$156,060	\$159,181	Engineering, Design
Total Expenses	\$0	\$168,000	\$171,360	\$3,360	2.00%	\$174,787	\$178,283	
Net Operating (Revenue)/Expense	\$0	\$0	\$3,360	\$3,360	0.00%	\$6,787	\$10,283	

Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Net Operating (Revenue)/Expense All Activities	\$122,823	\$43,626	\$120,856	\$77,230	177.03%	(\$44,177)	(\$118,815)	
Net Cash and Capital Requirements								
Planning - Cycling Master Plan		\$0	\$0	\$0	0.00%	\$0		
Planning - Official Plan and Zoning Review	\$0	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	For Planning and Development Studies and Consulting
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$0	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	
Total Requirement from Levy	\$122,823	\$53,626	\$130,856	\$77,230	144.02%	(\$34,177)	(\$108,815)	

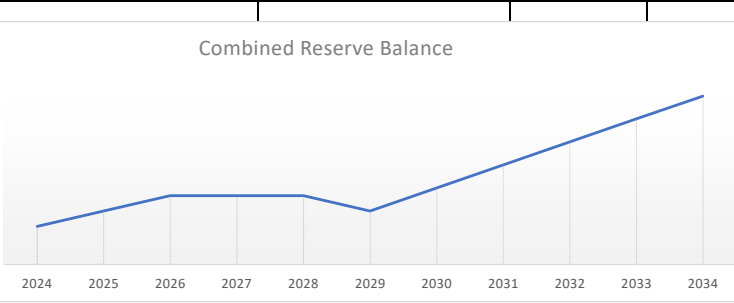
Planning & Development Summary

2025 Levy Requirement		\$130,856
Requirement as % of Total Levy		1.77%
Ability to Adjust		Low
\$ Change from 2024 Levy Requirement	↑	\$77,230
Contribution to 2025 Levy Increase	↑	1.00%
\$ per Capita		\$29.60
\$ per Household		\$64.84



Planning

Year	Expenses	Funding Sources				Reserve Balance
		Project Costs	Taxation	Planning	Green Lane	
2024	\$10,000	(\$10,000)	\$0	\$0	\$0	\$25,000
2025	\$205,000	(\$85,000)	\$0	\$0	(\$120,000)	\$35,000
2026	\$10,000	(\$10,000)	\$0	\$0	\$0	\$45,000
2027	\$30,000	(\$15,000)	(\$15,000)	\$0	\$0	\$45,000
2028	\$30,000	(\$15,000)	(\$15,000)	\$0	\$0	\$45,000
2029	\$40,000	(\$15,000)	(\$25,000)	\$0	\$0	\$35,000
2030	\$15,000	(\$15,000)	\$0	\$0	\$0	\$50,000
2031	\$15,000	(\$15,000)	\$0	\$0	\$0	\$65,000
2032	\$15,000	(\$15,000)	\$0	\$0	\$0	\$80,000
2033	\$15,000	(\$15,000)	\$0	\$0	\$0	\$95,000
2034	\$15,000	(\$15,000)	\$0	\$0	\$0	\$110,000



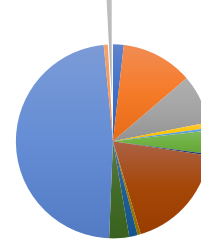
Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources			Notes	Check
					Project Costs	Taxation	Planning	Green Lane	Other		
2023	To Planning Reserve		Actual	Planning	\$0	\$0					\$0
2023	Zoning By-law Review/Update	Non-Capital	Estimate		\$25,000	(\$25,000)					\$0
2024	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2025	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2025	Industrial Land Secondary Planning	Non-Capital, from 2022	Estimate		\$50,000				(\$50,000)	Use Efficiency Fund Grant	\$0
2025	Trails and Parks Strategy	Cost Recovery through DCs	Estimate		\$70,000				(\$70,000)		\$0
2025	Official Plan and Zoning Update	Non-capital-Addition to the Funds Identified in 2023	Estimate		\$75,000	(\$75,000)					\$0
2026	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2027	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2027	Official Plan Review/Update	Non-Capital	Estimate		\$15,000		(\$15,000)				\$0
2028	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2028	Official Plan Review/Update	Non-Capital	Estimate		\$15,000		(\$15,000)				\$0
2029	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2029	Zoning By-law Review/Update	Non-Capital	Estimate		\$25,000		(\$25,000)				\$0
2030	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2031	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2032	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2033	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2034	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0

Reserve Breakdown		
Planning	Total	Year
(\$10,000)	(\$10,000)	2023
(\$15,000)	(\$15,000)	2023
(\$15,000)	(\$15,000)	2023
(\$25,000)	(\$25,000)	2024
(\$35,000)	(\$35,000)	2025
(\$35,000)	(\$35,000)	2025
(\$35,000)	(\$35,000)	2025
(\$35,000)	(\$35,000)	2025
(\$35,000)	(\$35,000)	2025
(\$45,000)	(\$45,000)	2026
(\$60,000)	(\$60,000)	2027
(\$45,000)	(\$45,000)	2027
(\$60,000)	(\$60,000)	2028
(\$45,000)	(\$45,000)	2028
(\$60,000)	(\$60,000)	2029
(\$35,000)	(\$35,000)	2029
(\$50,000)	(\$50,000)	2030
(\$65,000)	(\$65,000)	2031
(\$80,000)	(\$80,000)	2032
(\$95,000)	(\$95,000)	2033
(\$110,000)	(\$110,000)	2034

Drainage

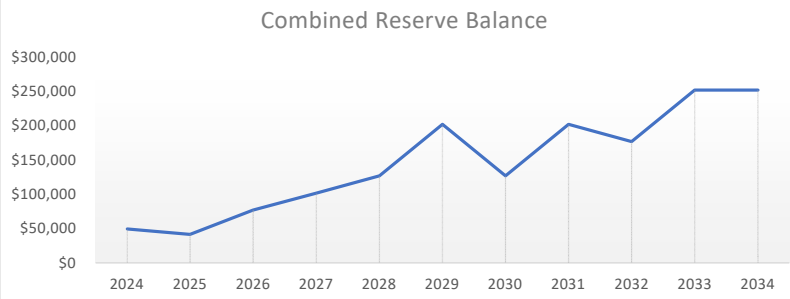
Account	2024 YTD	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Tile Loan Debentures	\$0	\$0	\$0	\$0	0.00%	\$0	\$1	
Miscellaneous Revenues	(\$1,025)	(\$750)	(\$750)	\$0	0.00%	(\$765)	(\$780)	Mainly Drainage Reapportionments
Provincial Grant	(\$25,827)	(\$40,000)	(\$40,800)	(\$800)	2.00%	(\$41,616)	(\$42,448)	
Drain Supt Dutton	(\$44,873)	(\$54,000)	(\$54,880)	(\$880)	1.63%	(\$55,978)	(\$57,097)	Revenue from Dutton-Dunwich
Contribution from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$71,725)	(\$94,750)	(\$96,430)	(\$1,680)	1.77%	(\$98,359)	(\$100,325)	
Salaries and Wages	\$89,843	\$103,598	\$121,339	\$17,741	17.12%	\$123,766	\$126,241	
Drainage Super Expenses	\$1,055	\$1,000	\$1,100	\$100	10.00%	\$1,122	\$1,144	Phone, conference, safety boots, accom
Dutton-Dunwich Supt Wages	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Split between DD and Southwold varies year to year,
Overhead	\$30,216	\$33,889	\$40,089	\$6,200	18.30%	\$40,891	\$41,709	
Health Safety	\$44	\$50	\$50	\$0	0.00%	\$51	\$52	
Travel Mileage	\$715	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Employee Training	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Drain Stock Charges	\$14,680	\$800	\$800	\$0	0.00%	\$816	\$832	
Insurance	\$48	\$1,100	\$1,100	\$0	0.00%	\$1,122	\$1,144	Updated insurance distribution
Legal	\$2,398	\$0	\$1,000	\$1,000	0.00%	\$1,020	\$1,040	
Equipment Costs	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Memberships Subscription	\$373	\$375	\$380	\$5	1.33%	\$388	\$395	LICO, DSAO
Outside Contractors-Drain	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Plans, Studies, Professional Services	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer to Reserve	\$0	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	Contribution for Vehicle to PW
Debenture Payment Principal	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Debenture Payment Interest	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$139,372	\$144,812	\$169,858	\$25,046	17.30%	\$173,255	\$176,720	
Net Operating (Revenue)/Expense	\$67,647	\$50,062	\$73,428	\$23,366	46.67%	\$74,896	\$76,395	
Net Cash and Capital Requirements								
Drainage	\$0	\$14,758	\$75,000	\$60,242	408.20%	\$75,000	\$75,000	2024 contribution gives reserve balance of \$100,000
Capital Items		\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$0	\$14,758	\$75,000	\$60,242	408.20%	\$75,000	\$75,000	
Total Requirement from Levy	\$67,647	\$64,820	\$148,428	\$83,608	128.98%	\$149,896	\$151,395	

Drainage Summary		
2025 Levy Requirement		\$148,428
Requirement as % of Total Levy		2.00%
Ability to Adjust		Low
\$ Change from 2024 Levy Requirement	↑	\$83,608
Contribution to 2025 Levy Increase	↑	1.13%
\$ per Capita		\$33.57
\$ per Household		\$73.55



Drainage

Year	Expenses	Funding Sources					Reserve Balance
		Project Costs	Taxation	Drainage	Grants	Green Lane	
2024	\$39,758	(\$14,758)	(\$25,000)	\$0	\$0	\$0	\$49,168
2025	\$157,500	(\$75,000)	(\$82,500)	\$0	\$0	\$0	\$41,668
2026	\$175,000	(\$75,000)	(\$100,000)	\$0	\$0	\$0	\$76,668
2027	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	\$101,668
2028	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	\$126,668
2029	\$75,000	(\$75,000)	\$0	\$0	\$0	\$0	\$201,668
2030	\$225,000	(\$75,000)	(\$150,000)	\$0	\$0	\$0	\$126,668
2031	\$75,000	(\$75,000)	\$0	\$0	\$0	\$0	\$201,668
2032	\$175,000	(\$75,000)	(\$100,000)	\$0	\$0	\$0	\$176,668
2033	\$75,000	(\$75,000)	\$0	\$0	\$0	\$0	\$251,668
2034	\$150,000	(\$75,000)	(\$75,000)	\$0	\$0	\$0	\$251,668



Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses					Funding Sources					Notes	Check
					Project Costs	Taxation	Drainage	Grants	Green Lane	Other						
2024	To Drainage Reserve		Actual	Drainage	\$14,758	(\$14,758)									\$0	
2024	Drainage Assessments	Palmer Drain	Estimate		\$25,000		(\$25,000)								\$0	
2025	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)									\$0	
2025	Drainage Assessments	Jones Drain (Scotch Line Crossing)	Estimate		\$22,000		(\$22,000)								\$0	
2025	Drainage Assessments	Best Drain	Estimate		\$500		(\$500)								\$0	
2025	Drainage Assessments	Edison Drain	Estimate		\$30,000		(\$30,000)								\$0	
2025	Drainage Assessments	Bowlby Futcher Drain	Estimate		\$30,000		(\$30,000)								\$0	
2026	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)									\$0	
2026	Drainage Assessments	TBD	Estimate		\$100,000		(\$100,000)								\$0	
2027	To Drainage Reserve		Estimate	Drainage	\$25,000	(\$25,000)									\$0	
2028	To Drainage Reserve		Estimate	Drainage	\$25,000	(\$25,000)									\$0	
2028	Drainage Assessments	TBD	Estimate		\$0		\$0								\$0	
2029	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)									\$0	
2030	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)									\$0	
2030	Drainage Assessments	TBD	Estimate		\$150,000		(\$150,000)								\$0	
2031	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)									\$0	
2032	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)									\$0	
2032	Drainage Assessments	TBD	Estimate		\$100,000		(\$100,000)								\$0	
2033	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)									\$0	
2033	Drainage Assessments	TBD	Estimate												\$0	
2034	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)									\$0	
2034	Drainage Assessments	TBD	Estimate		\$75,000		(\$75,000)								\$0	
Projects to be funded from Stormwater User Rates (if approved)																
	Ferndale SWMP Major Maintenance		Estimate		\$300,000										\$300,000	
	Annual Catchbasin Cleaning		Estimate		\$10,000										\$10,000	
	Storm Sewer System Flushing		Estimate		\$15,000										\$15,000	
	Capital Replacement of Storm Sewer		Estimate		\$300,000										\$300,000	
	Stormwater Management Ponds - Major Maintenance		Estimate		\$250,000										\$250,000	

Reserve Breakdown	
Drainage	Year
(\$55,543)	2024
(\$74,168)	2024
(\$49,168)	2024
(\$124,168)	2025
(\$102,168)	2025
(\$101,668)	2025
(\$71,668)	2025
(\$41,668)	2025
(\$176,668)	2026
(\$76,668)	2026
(\$101,668)	2027
(\$126,668)	2028
(\$126,668)	2028
(\$201,668)	2029
(\$276,668)	2030
(\$126,668)	2030
(\$201,668)	2031
(\$276,668)	2032
(\$176,668)	2032
(\$251,668)	2033
(\$251,668)	2033
(\$326,668)	2034
(\$251,668)	2034

Cash and Capital Requirements - Summary

Account	2024 Budget	2025 Budget	\$ Variance	% Variance	2026 Forecast	2027 Forecast	Notes
Gas Tax Funding	(\$152,516)	(\$158,871)	(\$6,355)	4.17%	(\$158,871)	(\$158,871)	Apply to Roads Construction
Machine Usage	(\$350,000)	(\$350,000)	\$0	0.00%	(\$350,000)	(\$350,000)	Apply to Equipment Reserve
OCIF	(\$346,367)	(\$294,412)	\$51,955	-15.00%	(\$294,412)	(\$294,412)	Apply OCIF to Roads Construction
Tax Stabilization Reserve	\$852,322	\$1,175,000	\$322,678	37.86%	\$1,075,000	\$1,075,000	
Transfer to Reserve	\$0	\$0	\$0	0.00%	\$0	\$0	
GG - Working Capital	\$0	\$0	\$0	0.00%	\$0	\$0	
GG - Administration	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	
GG - Computers	\$18,000	\$18,000	\$0	0.00%	\$18,000	\$18,000	
GG - Building Renewal	\$25,000	\$30,000	\$5,000	20.00%	\$30,000	\$30,000	
GG - Election Reserve	\$0	\$0	\$0	0.00%	\$0	\$0	
Fire - Apparatus	\$150,000	\$150,000	\$0	0.00%	\$200,000	\$200,000	better reflects anticipated need
Fire - Building Renewal	\$495,000	\$445,000	(\$50,000)	-10.10%	\$95,000	\$95,000	
Fire - Major Equipment	\$100,000	\$100,000	\$0	0.00%	\$100,000	\$90,000	
Fire - Communications	\$30,000	\$30,000	\$0	0.00%	\$30,000	\$30,000	
Fire - Funeral	\$0	\$0	\$0	0.00%	\$0	\$0	Current Balance \$10,500
Building - Equipment	\$0	\$0	\$0	0.00%	\$0	\$0	
Building - Fleet	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Building Renewal	\$100,000	\$100,000	\$0	0.00%	\$100,000	\$100,000	2025 financing TBD
Roads - Gas Tax	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Fleet	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Equipment	\$350,000	\$350,000	\$0	0.00%	\$350,000	\$350,000	offset above
Roads - Road Construction	\$1,948,799	\$2,130,239	\$181,440	9.31%	\$2,465,669	\$2,801,160	\$1,676,956 plus Gas Tax, OCIF - OCIF down
Roads - Bridges & Culvert	\$100,000	\$100,000	\$0	0.00%	\$100,000	\$100,000	
Roads - Sidewalks	\$25,000	\$54,000	\$29,000	116.00%	\$54,000	\$54,000	
Roads - Street Lights	\$20,000	\$20,000	\$0	0.00%	\$20,000	\$20,000	
Health - Building Renewal	\$5,000	\$5,000	\$0	0.00%	\$5,000	\$5,000	
Parks - Equipment	\$25,000	\$25,000	\$0	0.00%	\$25,000	\$25,000	
Parks - Renewal	\$25,000	\$25,000	\$0	0.00%	\$25,000	\$25,000	
Parks - Building Renewal	\$0	\$0	\$0	0.00%	\$0	\$0	
Keystone - Building Renew	\$20,000	\$20,000	\$0	0.00%	\$20,000	\$20,000	
Keystone - Equipment	\$0	\$0	\$0	0.00%	\$0	\$0	
Library - Building Renewal	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	
Planning - Cycling Master Plan	\$0	\$0	\$0	0.00%	\$0	\$0	
Planning - Official Plan and Zoning Review	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	
Drains	\$14,758	\$75,000	\$60,242	408.20%	\$75,000	\$25,000	
Total to Reserves from Tax Levy	\$3,484,996	\$4,078,956	\$593,960	17.04%	\$4,014,386	\$4,289,877	
		\$593,960			(\$64,570)		
		17.04%			-1.58%		

Green Lane Requests

Description	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	Total All Years
Operating Budget					
St. Thomas Recycling Centre - Township Cost	\$18,140	\$18,500	\$19,000	\$19,500	\$174,690
Zero Waste Committee Initiatives	\$0	\$0	\$3,500	\$3,500	\$17,000
Seniors' Committee	\$5,000	\$5,000	\$5,000	\$5,000	\$49,150
Family Day	\$5,000	\$7,500	\$7,500	\$7,500	\$47,500
Communities in Bloom	\$3,000	\$0	\$3,000	\$3,000	\$29,000
History Committee	\$2,000	\$0	\$2,000	\$2,000	\$17,500
Greening Communities	\$1,000	\$1,000	\$1,000	\$1,000	\$8,750
Parks - Turf Improvement/Overseeding	\$8,000	\$8,000	\$8,000	\$8,000	\$80,000
War Memorial Committee	\$8,800	\$8,800	\$8,800	\$8,800	\$35,200
Southwold 175 Committee		\$85,000			\$85,000
Total Operating	\$50,940	\$133,800	\$57,800	\$58,300	\$724,590
Capital Budget					
Talbotville Firehall	\$500,000	\$600,000	\$102,000		\$2,102,000
Talbotville Park					\$821,700
Talbotville Parks Parking Lot		\$0	\$75,000		\$75,000
Talbotville Pumper (2022)					\$450,000
Talbotville Electronic Sign	\$35,000				\$35,000
Shedden Firehall 4th Bay			\$50,000		\$50,000
Fingal Ball Park Diamond Light Replacement	\$25,000				\$25,000
Replace Roads 2006 International 50%					\$185,000
Replace Roads 2002 Caterpillar Grader 50%					\$305,000
Replace Roads 2011 Peterbilt 50%	\$175,000				\$175,000
Replace Roads 2009 Freightliner 50%	\$175,000				\$175,000
Organics Collection Program - Green Bins					\$58,000
Rural Composter Program					\$23,000
Parks and Trails Master Plan		\$70,000			
Flood Mapping Grant		\$67,500			
CSIR Grant		\$85,000			
Admin Facility Addition / Improvements			\$250,000	\$500,000	\$750,000
Total Capital	\$910,000	\$822,500	\$477,000	\$500,000	\$7,690,258
Total Green Lane Request	\$960,940	\$956,300	\$534,800	\$558,300	\$8,414,848